

**Notice of 2026 Annual General Meeting of Shareholders (The 33<sup>rd</sup> Meeting)**  
**of The Siam Cement Public Company Limited**

<b><u>Subject</u></b>	The Schedule of 2026 Annual General Meeting of Shareholders (The 33 <sup>rd</sup> Meeting)
<b><u>To</u></b>	Shareholders
<b><u>Attachments</u></b>	<ol style="list-style-type: none"><li>1. 2025 Annual Report (Form 56-1 One Report) and 2025 Sustainability Report (QR Code)</li><li>2. Profiles of the nominated candidates for the election of the Directors in replacement of those to be retired by rotation</li><li>3. Profiles of the proposed Auditors for the year 2026</li><li>4. Profiles of the Independent Directors proposed by the Company to act as Proxy for Shareholders</li><li>5. Company's Articles of Association relating to the General Meeting of Shareholders</li><li>6. Documents Required to Attend the Meeting, Appointment of Proxy, Submission of Meeting Attendance Request Form (E-Request), and Voting, Counting, and Announcement of the Vote for Meeting via Electronic Media (E-Meeting)</li><li>7. Procedures for Submitting Meeting Attendance Request Form (E-Request) and Using Electronic Meeting Systems (E-Meeting)</li><li>8. Proxy Form A and Form B as specified by Department of Business Development, Ministry of Commerce</li><li>9. Contact Information and Detail of the Meeting</li></ol>

The Board of Directors Meeting of The Siam Cement Public Company Limited ("the Company") held on Wednesday, January 28, 2026, resolved that the 2026 Annual General Meeting of Shareholders (The 33<sup>rd</sup> Meeting) will be held on **Wednesday, March 25, 2026 at 14:30 hours via electronic media (E-Meeting) only** in compliance with the Articles of Association of the Company, Clause 18, the Emergency Decree on Electronic Meetings B.E. 2563 (2020) and other related laws and regulations, to consider matters according to the agenda together with the Board of Directors' opinions as follows:

**Agenda 1: To acknowledge the Company's Annual Report for the year 2025**

**Objectives and rationale:** The summary of the Company's performance and major changes during the year 2025 is shown in the 2025 Annual Report (Form 56-1 One Report), which is provided herewith in Attachment No. 1.

**Board of Directors' opinion:** The Board requests the Meeting to acknowledge the Company's 2025 Annual Report stating the Company's performance and major changes during the year 2025.

**Vote required:** This agenda is for shareholders' acknowledgment; therefore, voting is not required.

**Agenda 2: To consider and approve the Financial Statements for the year ended December 31, 2025**

**Objectives and rationale:** To be in compliance with the law stipulating that a company shall prepare its financial statements at the end of the fiscal year of the company and arrange for them to be audited and certified by the auditor prior to proposing for shareholders' approval.

**Board of Directors' opinion:** The Board recommends the Meeting to consider and approve the financial statements for the year ended December 31, 2025, as duly audited and certified by the auditor from KPMG Phoomchai Audit Ltd. and reviewed by the Audit Committee. The summary of the Company's financial status and performance during the year 2025 is as follows:

**The statements of financial position and income statements**

**Unit: Million Baht**

<b>Items</b>	<b>The Company and its Subsidiaries</b>	<b>The Company</b>
Total Assets	821,591	364,638
Total Liabilities	424,749	157,239
Revenue from sales	496,925	-
Total revenue	516,954	23,487
Profit for the year	14,075*	12,280
Earnings per share (Baht/Share)	11.73*	10.23

\*Represents profit for the year attributable to owners of the Company.

Details are as shown in the Financial Statements section of the Company's 2025 Annual Report (Form 56-1 One Report) submitted to the shareholders together with this Notice in Attachment No. 1.

**Vote required:** Simple majority of total number of votes of the shareholders present at the meeting and eligible to vote.

**Agenda 3: To consider and approve the allocation of profit for the year 2025**

**Objectives and rationale:** The Company's policy is to distribute dividends at the rate of 40-50 percent of the net profit on the consolidated financial statements. However, when necessity arises or under extraordinary circumstances, the Company may consider adjusting its dividend payment rates as deemed appropriate.

In 2025, the Company and its subsidiaries reported the profit for the year (net profit) of 14,075 million Baht on its consolidated financial statements and retained earnings to be paid as dividends to the shareholders.

**Board of Directors' opinion:** In 2025, SCG operated amid a range of external challenges, including global economic uncertainty arising from geopolitical conflicts. In response, SCG adopted prudent strategies and continued to maintain a strong financial position in order to ensure appropriate investment returns for shareholders, consistent with the previous year. The Board of Directors proposes the annual dividend payment for 2025 at 5.00 Baht per share, totaling an amount of 6,000 million Baht, or 43% of profit for the year on consolidated financial statements. The Board of Directors considers this rate appropriate and in line with the Company's dividend policy. The Company has already paid an interim dividend for the first half of the year at the rate of 2.50 Baht per share, amounting to 3,000 million Baht, on Thursday, August 28, 2025. The final dividend payment will be at a rate of 2.50 Baht per share, amounting to 3,000 million Baht, derived from profits taxed at corporate income tax rate of 20%. Consequently, individual shareholders will be entitled to a tax credit equal to the dividend amount multiplied by 20/80 which is comply under Section 47 bis of the Revenue Code.

Comparison of dividend distribution in the year 2025 to the preceding year is as follows:

<b>Details of dividend payment</b>	<b>Year 2025</b>	<b>Year 2024</b>
1. Profit for the year on consolidated financial statements (million Baht)	14,075	6,342
2. Shares (million shares)	1,200	1,200
3. Total dividend paid from the operating results of the year (Baht/share)	5.00 Comprising (1) Interim dividend 2.50 Baht/share (2) Final dividend 2.50 Baht/share	5.00 Comprising (1) Interim dividend 2.50 Baht/share (2) Final dividend 2.50 Baht/share
4. Total amount of dividends paid (million Baht)	6,000	6,000
5. Proportion of dividends on profit for the year on consolidated financial statements (percent)	43	95

The above dividend distribution shall be payable to the shareholders entitled to receive the dividend in accordance with the Company's Articles of Association and who were listed on the record date on Thursday, April 2, 2026 (The XD, or the date on which a share purchaser will not be entitled to receive the dividend, will be on Wednesday, April 1, 2026). The dividend payment will be made on Tuesday, April 21, 2026. The receipt period of such dividend amount shall be within 10 years.

**Vote required:** Simple majority of total number of votes of the shareholders present at the meeting and eligible to vote.

**Agenda 4: To consider and elect the Directors in replacement of those to be retired by Rotation**

**Objectives and rationale:** In compliance with the Public Limited Companies Act and Clause 36 of the Company's Articles of Association, one-third of the directors must retire from office by rotation at the Annual General Meeting of Shareholders.

Five directors to be retired by rotation in this meeting are as follows:

- 1) Mr. Prasarn Trairatvorakul Independent Director,  
Chairman of the Remuneration Committee
- 2) Mr. Cholanat Yanaranop Independent Director,  
Chairman of the Environmental  
Sustainability Development Committee,  
Member of the Remuneration Committee
- 3) Mr. Thapana Sirivadhanabhakdi Independent Director,  
Member of the Remuneration Committee
- 4) Mr. Roongrote Rangsiyopash Independent Director,  
Member of the Governance and  
Nomination Committee,  
Member of the CSR Committee for  
Sustainable Development  
Member of the Remuneration Committee,
- 5) Mr. Thammasak Sethaudom President & CEO,  
Member of the Governance and  
Nomination Committee,  
Member of the Environmental  
Sustainability Development Committee

From August 1 to November 30, 2025, the Company provided an opportunity to its shareholders to propose agenda for the meeting and list of qualified candidate(s) for the directorship through SET Portal and on the Company's website. There was not any proposal from shareholders.

The Governance and Nomination Committee (excluding the directors who are due to retire by rotation at the 2026 Annual General Meeting of Shareholders) thoroughly considered of the individual qualifications of the candidates nominated by the directors, and the chartered directors from the Thai Institute of Directors (IOD)'s Director Pool, in accordance with the director nomination guideline as approved by the Board of Directors, SCG Corporate Governance Principle, Corporate Governance Code recommended by Securities and Exchange Commission (SEC), and IOD's selection guideline on candidates for directorship and took into account of the diversity of the Board of Directors, and the composition of qualification,

knowledge, particular professional skills and the Board Skills Matrix to be in line with the business strategies of SCG. Therefore, unanimously resolved to propose for the Board of Directors' consideration of five retiring candidates, namely Mr. Prasarn Trairatvorakul, Mr. Cholanat Yanaranop, Mr. Thapana Sirivadhanabhakdi, Mr. Roongrote Rangsiyopash and Mr. Thammasak Sethaudom to be nominated for election as the directors for another term. In addition, the retiring directors, dedicated their time and efficiently performed their duties during their term of office.

**Board of Directors' opinion:** The Board of Directors, excluding the directors to be retired by rotation at the 2026 Annual General Meeting of Shareholders, has extensively discussed and thoroughly considered all the candidates nominated by the Governance and Nomination Committee as well as the qualification of each candidate who is qualified in accordance with relevant laws and the Company's Articles of Association, commits no dishonest act of an offence against property, has knowledge, abilities, expertise in pursuant to the Company's Board Skills Matrix, attributes of leadership, exemplary vision, good morals and ethical principles, as well as clear and unblemished career records, fit to conduct the businesses of the Company, as well as all retiring directors' high performance during the term of office and the qualifications and independence of the candidate nominated for directorship. The Board of Directors, thus, unanimously resolved to propose the five qualified candidates for the election to be the directors for another term as follows:

- |                                  |                      |
|----------------------------------|----------------------|
| 1) Mr. Prasarn Trairatvorakul    | Independent Director |
| 2) Mr. Cholanat Yanaranop        | Independent Director |
| 3) Mr. Thapana Sirivadhanabhakdi | Independent Director |
| 4) Mr. Roongrote Rangsiyopash    | Independent Director |
| 5) Mr. Thammasak Sethaudom       | Director             |

The first candidate, who is qualified and appropriated as an independent director with more than three consecutive terms in his independent directorship, by considering his performance and duty during his directorship in the past term, he had been able to freely express his opinions and recommendations while complying with the relevant rules or criteria. The second to fourth candidates are independent directors who have served for less than three consecutive terms and able to express their opinions independently in accordance with relevant criteria, based on their performance of duties in the past, been able to express their opinions independently. The fifth candidate is an executive director who has experience on the Company's core businesses and supply chains, and able to manage the Company during a crisis as well as transform SCG businesses in order to respond customers' needs in the rapidly changing digital era, including having good morals and ethical principles, as well as clear and unblemished career records.

All five aforementioned candidates do not occupy directorship or management positions in other organizations which might lead to a conflict of interest with the

Company.

The Board of Directors considered the qualifications of three independent directors in relation to the Capital Market Supervisory Board namely 1) Mr. Prasarn Trairatvorakul 2) Mr. Cholanat Yanaranop 3) Mr. Thapana Sirivadhanabhakdi and 4) Mr. Roongrote Rangsiyopash. In accordance with the regulations set forth by the Company and the Capital Market Supervisory Board, it has been determined that all four directors are qualified and appropriated to serve as independent directors and are able to express their opinions independently based on their performance of duties in the past.

However, Mr. Thapana Sirivadhanabhakdi is currently hold directorship and shares in companies that may be deemed to have the same nature of business as subsidiaries of SCG, such as building material manufacturing business, which required by clause 86 of the Public Company Limited Act B.E.2535 to inform the meeting of shareholders prior to the director appointment. Nevertheless, the similarity of such businesses with the Company subsidiaries' business is insignificant and they are not considered as competitors. Therefore, it would not affect Mr. Thapana's ability to fulfill his duties and freely express his opinions as an independent director.

Moreover, Mr. Thapana Sirivadhanabhakdi is director in companies whose business relations with SCG are worth in excess of 20 million Baht. Upon reviewing the candidate's qualifications for independent directorship, the Board of Directors (excluding the director with conflict of interest) was of the view that the business transactions were at arm's length basis and the value was insignificant comparing to the total value of SCG business. Therefore, such business relations would not affect the candidate's abilities to fulfill his duties nor his independence of opinion, and his qualifications of independent directorship regarding the restriction related to the candidate's previous or existing business relations were relaxed by the power of the Notification of the Capital Market Supervisory Board No. TorJor. 39/2559 Re: Application for Approval and Granting of Approval for Offering of Newly Issued Shares (Amended), and the qualifications of independent director set forth by the Company. The relevant information is disclosed in the Notice of the Annual General Meeting of Shareholders under the agenda to consider the appointment of independent director.

Profiles and expertise of the nominated candidates, period of their directorship duration, last year attendances at meetings of the Board and sub-committees, numbers of shares held in the Company, positions as directors or executives in Thai listed companies, other business / companies that may be deemed to have the same nature of business as and to be in competition with SCG and independent qualification, as well as relationships of the proposed candidates, are provided here in Attachment No. 2.

**Note:** Clause 30 of the Articles of Association of the Company stipulates voting procedures as follows:

- (1) A shareholder shall have one vote for each share he holds or represents.
- (2) The shareholders shall vote for each individual candidate nominated for Directors, but not exceeding the number of Directors required for that election. The vote shall not be distributed.
- (3) The candidates shall be ranked in order descending from the highest number of votes received to the lowest, and shall be appointed as Directors in that order until the Director positions are filled. Where the votes cast for candidates in descending order are tied, which would otherwise cause the number of Directors to be exceeded, the remaining appointment shall be made by the chairman of the meeting who shall have a casting vote.

**Vote required:** The candidates shall be ranked in order descending from the highest number of votes received to the lowest, and shall be appointed as Directors in that order until the Director positions are filled.

**Agenda 5: To consider and appoint the Auditors and fix the Audit Fees for the year 2026**

**Objectives and rationale:** In 2022, the Audit Committee resolved to select KPMG Phoomchai Audit Ltd., (KPMG) to be the audit firm for the Company and its subsidiaries for the years 2023-2027 due to the readiness in both quality standards and the audit fee, along with an understanding of the company's business. KPMG is able to provide guidance and offer in-depth insights derived from audits to create value added as well as continuously provide beneficial knowledge on various matters to the Company.

**Board of Directors' opinion:** The Board agrees with the Audit Committee to select KPMG Phoomchai Audit Ltd. to be the audit firm of the Company and recommends the 2026 Annual General Meeting of Shareholders to consider and approve the appointment of the auditors and audit fees as follows:

- 1) The appointment of the auditors for The Siam Cement Public Company Limited for the year 2026:
  - Ms. Sureerat Thongarunsang (Certified Public Accountant No. 4409) or
  - Ms. Pornthip Rimdusit (Certified Public Accountant No. 5565) or
  - Mr. Songchai Wongpiriyaporn (Certified Public Accountant No. 10996)

The above-mentioned auditors from KPMG Phoomchai Audit Limited are qualified with the guidelines of the Securities and Exchange Commission.

The proposed audit firm and auditors named in the above list have no relationship or conflict of interest with the Company/subsidiaries/the executives/major shareholders, or persons related to the said parties. Profiles of the proposed auditors are provided in Attachment No. 3.

- 2) To approve the annual audit fees of the Company for the year 2026 totaling 3.02 million Baht (an increase of 0.20 million Baht from the year 2025), which includes the audit fee in relation to the international tax reform – Global Anti-Base Erosion Rules (Pillar Two) in the amount of THB 250,000 as follows:

Unit: Million Baht

Audit fees	Year 2026	Year 2025
1. Annual audit fee for the Company's financial statements	0.291	0.288
2. Annual audit fee for consolidated financial statements, and quarterly review fee for the Company's financial statements and consolidated financial statements	2.73	2.53
Total audit fees of the Company	<b>3.02</b>	<b>2.82</b>

In 2026, the Company and its subsidiaries may incur additional audit fees in connection with Pillar Two compliance, not exceeding THB 145,000 per jurisdiction, where the relevant jurisdiction does not qualify for the applicable exemption.

- 3) To acknowledge the annual audit fees for the 2026 of the Company's subsidiaries audited by KPMG Phoomchai Audit Ltd. in Thailand and KPMG member firms in overseas, the fees of which are borne by each subsidiary as follows:

Audit fee	Year 2026	Year 2025
1. Audit fees of the Company's subsidiaries in Thailand		
- Number of subsidiaries	153 companies	153 companies
- Amount of fee	36.58 million Baht	36.10 million Baht
2. Audit fees of the Company's subsidiaries in overseas		
- Number of subsidiaries	112 companies	112 companies
- Amount of fee	73.01 million Baht	72.29 million Baht
Total audit fees of the subsidiaries	109.59 million Baht	108.39 million Baht

(The audit fees of the Company and its subsidiaries for 2026 may be subject to adjustment based on the amount of work incurred during the year and/or the change in the number of subsidiaries.)

In this regards, the proposed audit fees about are solely for audit services.

#### Provision of Non-Audit Services

Subsidiaries incurred expenses for tax consulting, reviewing compliance with the conditions of the Thai government's Board of Investment Promotion Certificate and other services as follows:

Item	Year 2026	Year 2025
Non-Audit Services	Charge on service usage	8 million Baht

Notes: 1. Details of the appointment of the proposed auditors as the Company's auditors are as follows:

- (1) Ms. Sureerat Thongarunsang was appointed as the Company's auditor for the years 2011 - 2016, and proposed for appointment as the Company's auditor again in 2023 - 2026, four years in total.
- (2) Ms. Pornthip Rimdusit was appointed as the Company's auditor for the years 2014 - 2020, and proposed for appointment as the Company's auditor again in 2022 - 2026 or five years in total.
- (3) Mr. Songchai Wongpiriyaporn was appointed as the Company's auditor for the year 2023 - 2026, or four years in total.

The period of time which the three aforementioned auditors perform their duties is in accordance with the auditor rotation guideline of SEC.

2. In 2026 the Board has agreed to propose Ms.Sureerat Thongarunsang or Ms.Pornthip Rimdusit or Mr.Songchai Wongpiriyaporn or Ms. Chidchanok Ketwej from KPMG Phoomchai Audit Ltd. to be the auditors of the Company's subsidiaries in Thailand.
3. KPMG Phoomchai Audit Ltd. proposed the audit fee for the Company's financial statements and the audit fee of its subsidiaries in Thailand by considering the types of businesses, workload and the audit hours. The audit fee for the Company's financial statements is fairly low compared to the annual audit fee of the listed subsidiaries since the Company is a holding company. Most of its assets are investments in subsidiaries and associates, without production, purchasing and selling transactions.
4. Non-Audit Services in 2026 (if any) shall vary according to categories and actual workload serviced by KPMG Phoomchai Audit Ltd.

**Vote required:** Simple majority of total number of votes of the shareholders present at the meeting and eligible to vote.

**Agenda 6: To consider and approve the remuneration of the Company's Directors and Sub-committee members for the year 2026**

**Objectives and rationale:** According to Clause 42 of the Company's Articles of Association, the Directors' remuneration and bonus shall be approved by the Shareholders Meeting. Given that the 2025 Annual General Meeting of Shareholders, held on March 26, 2025, resolved the remuneration for the Board of Directors and Sub-Committees, which shall remain in effect until the Shareholders' Meeting resolves otherwise. The remuneration for the Board of Directors has been determined based on the same criteria and rates as approved by the 11<sup>th</sup> Annual General Meeting of

Shareholders on March 24, 2004, while the remuneration for the Sub-Committees follows the same criteria and rates as approved by the 18<sup>th</sup> Annual General Meeting of Shareholders on March 30, 2011. In addition, in 2025, remuneration for the CSR Committee for Sustainable Development and the Environmental Sustainability Development Committee has been newly determined.

**Board of Directors' opinion:** The Board agrees that the remuneration of the Directors and Sub-committee members shall be subject to the approval of the General Meeting of Shareholders annually even though there is no adjustment on the remuneration rate. The Board of Directors with recommendation of the Remuneration Committee deems it appropriate to propose the Meeting to approve the retention of the remuneration of the Directors and Sub-committee members for the year 2026 at the same rates as previously approved by the Shareholders' Meeting.

The proposed remuneration for the Board of Directors and Sub-Committees has been carefully considered by the Board of Directors, considering the scope of duties and responsibilities, the Company's performance, as well as a comparative analysis with leading companies listed on the Stock Exchange of Thailand and in the same industry. Therefore, the remuneration for the Board of Directors and Sub-Committees for 2026 is proposed as follows.

### **Directors' Remuneration**

	Proposed to the 2026 Annual General Meeting of Shareholders	Resolved at the 2025 Annual General Meeting of Shareholders	Change
<b><u>Monthly Remuneration</u></b>	A total of 1.8 million Baht per month, distributed as determined by the Directors.	A total of 1.8 million Baht per month, distributed as determined by the Directors.	-
<b><u>Bonus</u></b>	Not exceeding 0.5% of the dividends paid to shareholders, to be distributed as determined by the Directors.	Not exceeding 0.5% of the dividends paid to shareholders, to be distributed as determined by the Directors.	-
<b><u>Other Benefits</u></b>	None	None	-

### **Sub-Committee Members' Remuneration**

- 1) Retainer Fee

Sub-committee	Proposed to the 2026 Annual General Meeting of Shareholders	Resolved at the 2025 Annual General Meeting of Shareholders	Change
Audit Committee • Chairman • Member	180,000 baht/year 120,000 baht/person/year	180,000 baht/year 120,000 baht/person/year	- -
Governance and Nomination Committee • Chairman • Member	150,000 baht/year 100,000 baht/person/year	150,000 baht/year 100,000 baht/person/year	- -
Remuneration Committee • Chairman • Member	150,000 baht/year 100,000 baht/person/year	150,000 baht/year 100,000 baht/person/year	- -
Corporate Social Responsibility Committee for Sustainable Development • Chairman • Member	150,000 baht/year 100,000 baht/person/year	150,000 baht/year 100,000 baht/person/year	- -
Environmental Sustainability and Development Committee • Chairman • Member	150,000 baht/year 100,000 baht/person/year	150,000 baht/year 100,000 baht/person/year	- -

## 2) Attendance Fee

Sub-committee	Proposed to the 2026 Annual General Meeting of Shareholders	Resolved at the 2025 Annual General Meeting of Shareholders	Change
Audit Committee • Chairman • Member	45,000 baht/meeting 30,000 baht/person/meeting	45,000 baht/meeting 30,000 baht/person/meeting	- -
Governance and Nomination Committee • Chairman • Member	37,500 baht/meeting 25,000 baht/person/meeting	37,500 baht/meeting 25,000 baht/person/meeting	- -
Remuneration Committee • Chairman • Member	37,500 baht/meeting 25,000 baht/person/meeting	37,500 baht/meeting 25,000 baht/person/meeting	- -
Corporate Social Responsibility Committee for Sustainable Development • Chairman • Member	37,500 baht/meeting 25,000 baht/person/meeting	37,500 baht/meeting 25,000 baht/person/meeting	- -

Sub-committee	Proposed to the 2026 Annual General Meeting of Shareholders	Resolved at the 2025 Annual General Meeting of Shareholders	Change
Environmental Sustainability and Development Committee			
• Chairman	37,500 baht/meeting	37,500 baht/meeting	-
• Member	25,000 baht/person/meeting	25,000 baht/person/meeting	-

The proposed remuneration and criteria shall be effective until resolved otherwise by the resolution of the Shareholders' Meeting.

In 2025, the total remuneration and bonus of the Board of Directors was approximately 56.38 million Baht, not exceeding the rate approved by the above meetings of shareholders. Details of the roles and responsibilities of the Sub-committees and the remuneration paid to the Sub-committees in the year 2025 are as shown in the 2025 Annual Report, which is provided herewith in Attachment No. 1, section Corporate Governance Structure respectively.

**Vote required:** Not less than two-thirds of the total number of votes of the shareholders present at the meeting.

All shareholders are cordially invited to attend 2026 Annual General Meeting of Shareholders (The 33<sup>rd</sup> Meeting) **via electronic media (E-Meeting) only, on Wednesday, March 25, 2026 at 14:30 hours (The Company has not arranged any meeting room.)**\* The meeting attendance request form and other required documents can be submitted via E-Request in advance beginning **from Wednesday, March 18, 2026 at 08:30 hours** until the meeting is adjourned. After your submitted request form has been verified and approved, the registered shareholder or proxy will receive an approval notification email containing information about username and password and a link to register and attend the meeting on the meeting day (March 25, 2026) from 12:30 hours until the meeting is adjourned.

Proceed with the E-Request at: <a href="https://sent.inventech.co.th/SCC102345R/#/homepage">https://sent.inventech.co.th/SCC102345R/#/homepage</a>	 Or scan QR Code
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For shareholders who wish to appoint a proxy to attend and vote on their behalf in the meeting, please kindly complete and duly sign either Proxy Form A or Form B provided herewith as Attachment No. 8 or download them at [www.scg.com](http://www.scg.com) and execute only one of the aforementioned forms. Then, submit the meeting attendance request form and other required documents via E-Request and submit the completed Proxy Form with the required documents to the Company in advance so that the Company receives them **by Tuesday, March 24, 2026**. For your convenience, the Company will facilitate the affixing of stamp duty to the Proxy Form submitted to the Company.

Shareholders or proxies can find the details about documents required to attend the meeting, appointment of proxy, submission of meeting attendance request form (E-Request), and Voting, Counting, and Announcement of the Vote for Meeting via Electronic Media (E-Meeting) in

Attachment No. 6 and the details about procedures for submitting meeting attendance request form (E-Request) and using electronic meeting systems (E-Meeting) in Attachment No. 7. In addition, the shareholders can appoint the Company's independent directors to act as your proxy to vote on your behalf by giving a clear vote instruction for each agenda item (please use Proxy Form B). The names of the independent directors not due to retire by rotation at the 2026 Annual General Meeting of Shareholders are as follows:

- 1) Mr. Chumpol NaLamlieng
- 2) Mr. Pasu Decharin
- 3) Mrs. Parnsiree Amatayakul
- 4) Mrs. Nuntawan Sakuntanaga
- 5) Mr. Suphachai Chearavanont
- 6) Miss Jareeporn Jarukornsakul

Profiles of the Independent Directors are provided herewith as Attachment No. 4.

In this regard, for your convenience, shareholders or proxies are encouraged to submit questions in advance to the Annual General Meeting of Shareholders by Tuesday, March 24, 2026 via channels provided (please use the document "Contact Information and Detail of the Meeting" for any questions in advance provided herewith in Attachment 10). Questions will then be gathered, and only those directly related to the agenda items where voting is involved will be addressed during the meeting. The remaining questions and suggestions will be summarized and attached to the minutes of the Annual General Meeting of Shareholders, which will be disclosed on the SET Portal and published on the Company's website within 14 days of the date of the Annual General Meeting of Shareholders.

The Company truly appreciates your understanding and looks forward to your continued cooperation.

Yours faithfully,

Bangkok, February 24, 2026

By the instruction of the Board of Directors



(Mrs. Pattarawan Tunsakul )

Secretary to the Board and Company Secretary

- Notes:**
1. \*The meeting control system for the Annual General Meeting of Shareholders' live broadcasting will be at The Siam Cement Public Company Limited, Multipurpose Building, 1 Siam Cement Road, Bangsue, Bangsue, Bangkok.
  2. To attend the 2026 Annual General Meeting of Shareholders, the Company has sent the Registration Form with the information of the shareholders to be used in the meeting attendance request form (E-Request), together with the Notice to the shareholders via mail.
  3. The Notice to shareholders and attachments are also publicized on the Company's website (www.scg.com). For any queries, please forward your questions to the E-mail address: corporatesecretary@scg.com or registered mail to Corporate Secretary Office, The Siam Cement Public Company Limited, 19<sup>th</sup> Floor, SCG 100th Year Building, 1 Siam Cement Road, Bangsue District, Bangsue Sub-District, Bangkok 10800 or fax to 02-586-3007, with the complete contact information.
  4. E-Request requires an email address to receive 1) a registration link and 2) username and password to attend the meeting.

5. The rights to attend the meeting and vote in the meeting are individual rights of a shareholder or proxy. A username cannot be used to log in to Inventech Connect system to attend the meeting simultaneously with other devices. Therefore, the shareholders or proxies hereby acknowledge that the username and password shall be used to attend the meeting by themselves only and shall not be shared or assigned to any other person or persons.
6. Should you need the printed Notice of the 2026 Annual General Meeting of Shareholders, please fill the details in the “Contact Information and Detail of the Meeting” Form in Attachment No. 9
7. The Company has announced Privacy Notice, to notify the shareholders of details about the collecting, use, and disclosure of your personal data. Please see further details at [www.scg.com](http://www.scg.com).
8. The Company reserves the right to change the date, time, venue, and/or format of the 2026 Annual General Meeting of Shareholders (The 33<sup>rd</sup> Meeting) as appropriate. In the event of such changes, the Company will notify shareholders in advance through the Stock Exchange of Thailand disclosure system and the Company's website.

**For inquiries about E-Meeting system/technical support, please contact:**

Call Center Tel: 02-460-9222 (*available from March 18-25, 2026 during 08:30 – 17:30 hours (Business days only)*).

**For more information, please contact:**

Mrs. Pattarawan Tunsakul – Secretary to the Board and Company Secretary  
(Issuer of Notice of the 2026 Annual General Meeting of Shareholders)

Mr. Kanapos Phupakdee or Ms. Peeriya Chutivisit  
Corporate Secretary Office, The Siam Cement Public Company Limited  
Phone: 02-586-6456, 02-586-3014 Fax: 02-586-3007  
Email: [corporatesecretary@scg.com](mailto:corporatesecretary@scg.com)