

PROXY FORM C (FOR FOREIGN SHAREHOLDER

APPOINTING CUSTODIAN IN THAILAND)

According to Regulation of Department of Business Development

Re: Form of Proxy (No. 5) B.E. 2550

Written at .....

Date ..... Month ..... Year .....

(1) I / We ..... Nationality .....  
with address at ..... Road ..... Sub-District .....  
District ..... Province ..... Postal Code .....  
acting as the custodian for .....  
being a shareholder of The Siam Cement Public Company Limited  
holding the total amount of ..... shares with the voting rights of ..... votes as follows;  
 ordinary share ..... shares with the voting rights of ..... votes  
 preferred share ..... - ..... shares with the voting rights of ..... - ..... votes

(2) do hereby appoint either one of the following persons:

..... Mr. Chumpol NaLamlieng ..... Age ..... 78 ..... Years  
with address at ..... 1 ..... Road ..... Siam Cement ..... Sub-District ..... Bangsue .....  
District ..... Bangsue ..... Province ..... Bangkok ..... Postal Code ..... 10800 ..... or

..... Mr. Pasu Decharin ..... Age ..... 57 ..... Years  
with address at ..... 1 ..... Road ..... Siam Cement ..... Sub-District ..... Bangsue .....  
District ..... Bangsue ..... Province ..... Bangkok ..... Postal Code ..... 10800 ..... or

..... Mrs. Parnsiree Amatayakul ..... Age ..... 55 ..... Years  
with address at ..... 1 ..... Road ..... Siam Cement ..... Sub-District ..... Bangsue .....  
District ..... Bangsue ..... Province ..... Bangkok ..... Postal Code ..... 10800 ..... or

..... Mrs. Nuntawan Sakuntanaga ..... Age ..... 67 ..... Years  
with address at ..... 1 ..... Road ..... Siam Cement ..... Sub-District ..... Bangsue .....  
District ..... Bangsue ..... Province ..... Bangkok ..... Postal Code ..... 10800 ..... or

..... Mr. Suphachai Chearavanont ..... Age ..... 58 ..... Years  
with address at ..... 1 ..... Road ..... Siam Cement ..... Sub-District ..... Bangsue .....  
District ..... Bangsue ..... Province ..... Bangkok ..... Postal Code ..... 10800 .....

..... Miss Jareeporn Jarukornsakul ..... Age ..... 58 ..... Years  
with address at ..... 1 ..... Road ..... Siam Cement ..... Sub-District ..... Bangsue .....  
District ..... Bangsue ..... Province ..... Bangkok ..... Postal Code ..... 10800 .....

..... Age ..... Years  
with address at ..... Road ..... Sub-District .....  
District ..... Province ..... Postal Code .....

as only one of my / our proxy to attend and vote on my / our behalf at ~~the Share Subscription Meeting/~~ 2026 Annual/~~the~~  
~~Extraordinary~~ General Meeting of Shareholders (The 33<sup>rd</sup> Meeting) to be held on Wednesday, March 25, 2026, 14:30 hours via the  
electronic meeting (E-meeting) format only or at any adjournment thereof.

(3) I / We authorize my / our Proxy to attend and cast the votes as follows:

The Proxy is authorized for all shares held and entitled to vote.

The Proxy is authorized for certain shares as follows:

ordinary share ..... shares, entitling to vote ..... votes

preferred share ..... - ..... shares, entitling to vote ..... - ..... votes

Total entitled vote ..... votes

(4) I / We authorize my / our Proxy to cast the votes according to my / our intention as follows:

**Agenda 1 : To acknowledge the Company's Annual Report for the year 2025**

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my / our following instruction:

Approve ..... votes  Disapprove ..... votes  Abstain ..... votes

**Agenda 2 : To consider and approve the Financial Statements for the year ended December 31, 2025**

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my / our following instruction:

Approve ..... votes  Disapprove ..... votes  Abstain ..... votes

**Agenda 3 : To consider and approve the Allocation of Profit for the year 2025**

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my / our following instruction:

Approve ..... votes  Disapprove ..... votes  Abstain ..... votes

**Agenda 4 : To consider and elect the Directors in Replacement of those to be retired by Rotation**

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my / our following instruction:

To elect directors as a whole

Approve ..... votes  Disapprove ..... votes  Abstain ..... votes

To elect each director individually

4.1 Mr. Prasarn Trairatvorakul

Approve ..... votes  Disapprove ..... votes  Abstain ..... votes

4.2 Mr. Cholanat Yanaranop

Approve ..... votes  Disapprove ..... votes  Abstain ..... votes

4.3 Mr. Thapana Sirivadhanabhakdi

Approve ..... votes  Disapprove ..... votes  Abstain ..... votes

4.4 Mr. Roongrote Rangsiyopash

Approve ..... votes  Disapprove ..... votes  Abstain ..... votes

4.5 Mr. Thammasak Sethaudom

Approve ..... votes  Disapprove ..... votes  Abstain ..... votes

Name of Director .....

Approve ..... votes  Disapprove ..... votes  Abstain ..... votes

**Agenda 5 : To consider and appoint the Auditors and fix the Audit Fee for the year 2026**

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my / our following instruction:

Approve ..... votes  Disapprove ..... votes  Abstain ..... votes

**Agenda 6 : To consider and approve the Remuneration for the Company's Directors and Sub-Committee Members for the year 2026**

(a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.

(b) The Proxy must cast the votes in accordance with my / our following instruction:

Approve ..... votes  Disapprove ..... votes  Abstain ..... votes

(5) Vote of the Proxy in any Agenda which is not in accordance with this Form of Proxy shall be invalid and shall not be the vote of the Shareholder.

(6) In case I do not specify the authorization or the authorization is unclear, or if the meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorized to consider and vote the matter on my / our behalf as the Proxy deems appropriate.

For any act performed by the Proxy at the Meeting, it shall be deemed as such acts had been done by me / us in all respects except for vote of the Proxy which is not in accordance with this Proxy Form.

Signed .....Shareholder  
(.....)

Signed .....Proxy  
(.....)

Signed .....Proxy  
(.....)

Signed .....Proxy  
(.....)

**Remarks:**

1. This Proxy Form C shall be applicable only for the Shareholders listed in the share register book as the foreign investors appointing the Custodian in Thailand.
2. The following documents shall be attached with this Proxy Form:
  - (1) Power of Attorney from a shareholder authorizing a custodian to sign the Proxy Form on behalf of the shareholder.
  - (2) Letter certifying that the person signing the Proxy Form is authorized to engage in custodian business.
3. The Shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.
4. In the agenda relating the election of Directors, it is applicable to elect either nominated directors as a whole or elect each nominated director individually.
5. In case there are agenda other than the agenda specified above, the additional statement can be specified by the Shareholder in the Regular Continued Proxy Form C as enclosed.

REGULAR CONTINUED PROXY FORM C

Authorization on behalf of the Shareholder of The Siam Cement Public Company Limited

For the ~~Share Subscription Meeting/ 2026 Annual/ the Extraordinary~~ General Meeting of Shareholders (The 33<sup>rd</sup> Meeting) to be held on Wednesday, March 25, 2026, 14:30 hours via the electronic meeting (E-Meeting) format only, or at any adjournment thereof.

- Agenda No. ..... : Subject .....
- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my following instruction:
- Approve ..... votes     Disapprove ..... votes     Abstain ..... votes

- Agenda No. ..... : Subject .....
- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my following instruction:
- Approve ..... votes     Disapprove ..... votes     Abstain ..... votes

- Agenda No. ..... : Subject .....
- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my following instruction:
- Approve ..... votes     Disapprove ..... votes     Abstain ..... votes

- Agenda No. ..... : Subject .....
- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my following instruction:
- Approve ..... votes     Disapprove ..... votes     Abstain ..... votes

- Agenda No. ..... : Subject .....
- (a) The Proxy is entitled to cast the votes on my / our behalf at its own discretion.
- (b) The Proxy must cast the votes in accordance with my following instruction:
- Approve ..... votes     Disapprove ..... votes     Abstain ..... votes

- Agenda No. ..... : Election of Directors (continued)
- Name of Director .....
- Approve ..... votes     Disapprove ..... vote     Abstain ..... votes
- Name of Director .....
- Approve ..... votes     Disapprove ..... vote     Abstain ..... votes
- Name of Director .....
- Approve ..... votes     Disapprove ..... vote     Abstain ..... votes
- Name of Director .....