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**Dow Jones
Sustainability Indices**

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Q4/2020 Analyst Conference

Thursday, January 28, 2021



I.

Consolidated Results

- Q4/20 Consolidated Results

- FY2020 Segments

- Financial Updates

II.

Cement - Building Materials Business

III.

Chemicals Business

IV.

Sustainability

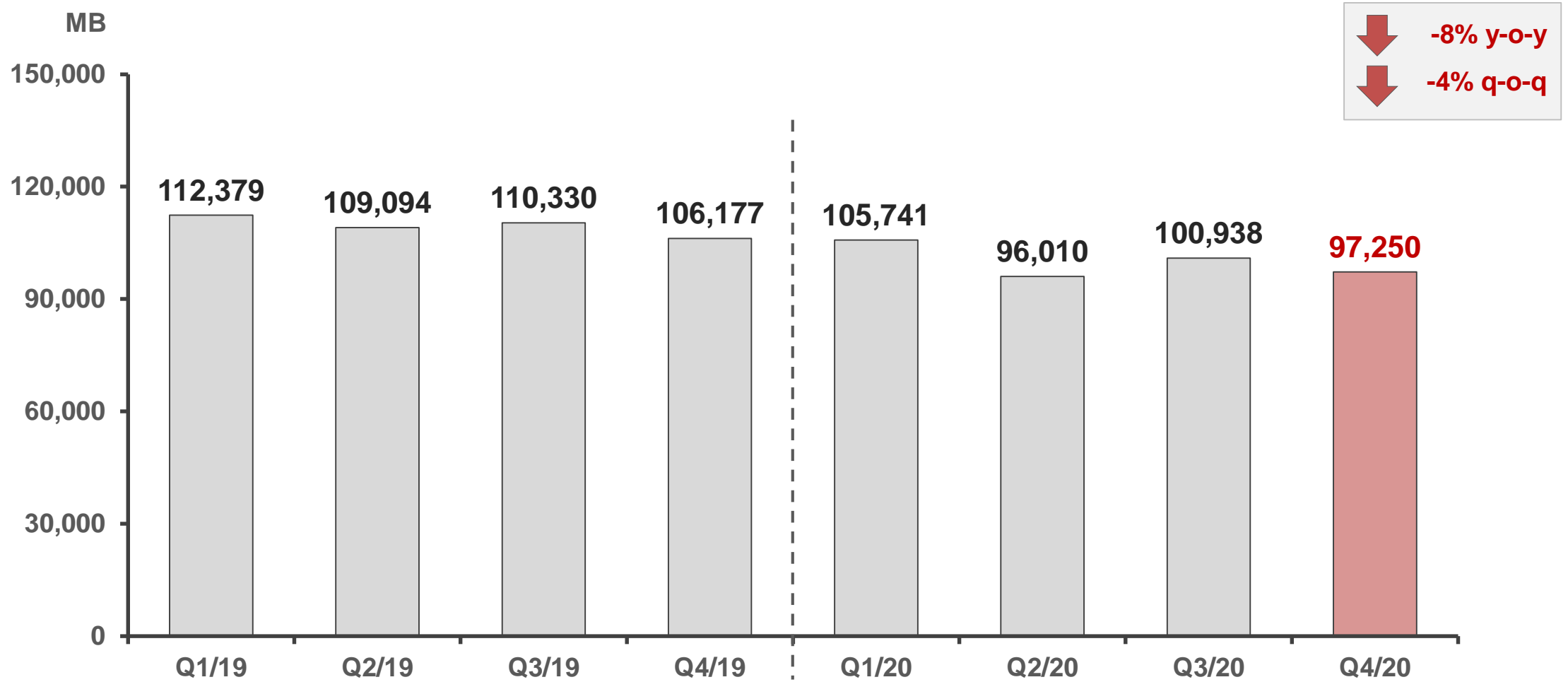
V.

Summary



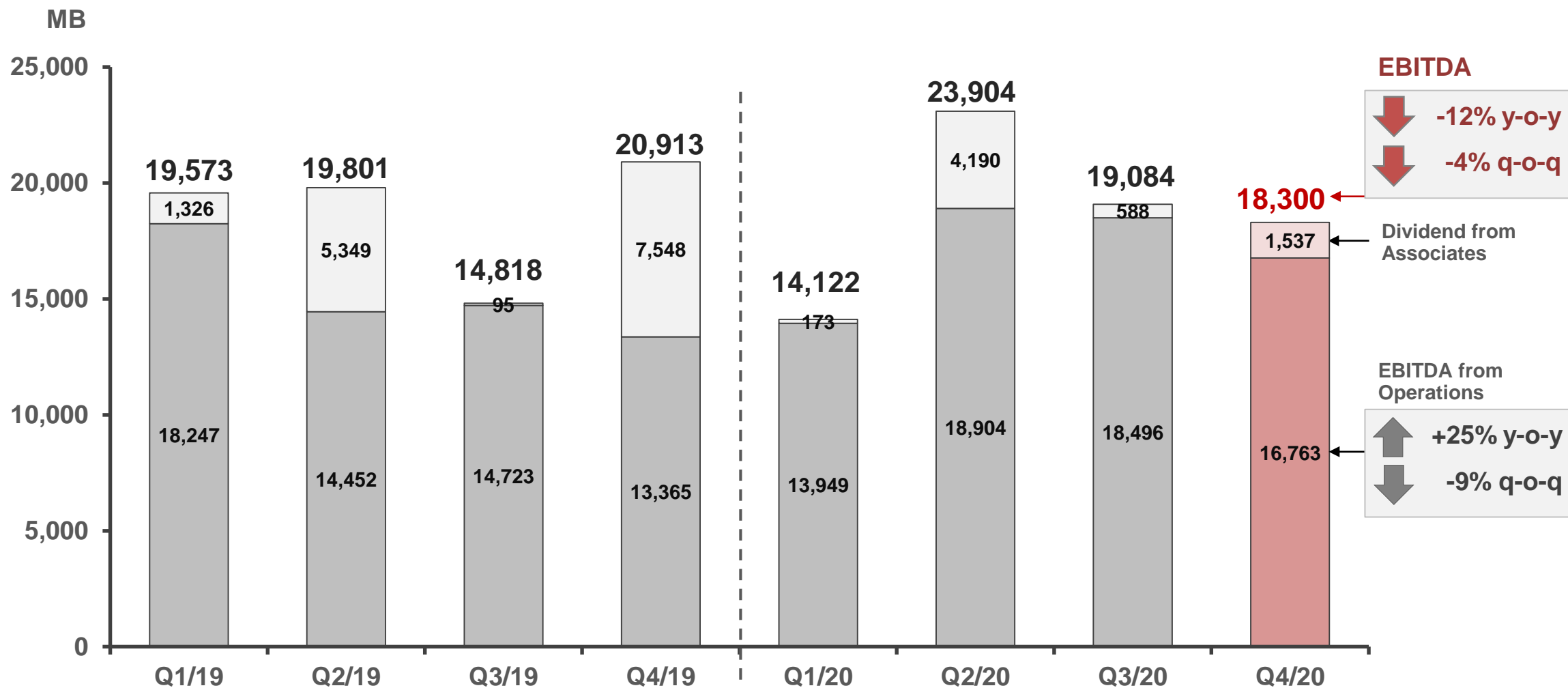
Q4/20 Revenues from Sales

Revenues decreased q-o-q and y-o-y from seasonally weak demand at Cement-Building Materials business and lower Chemicals sales volume due to planned Map Ta Phut Olefins (MOC) turnaround.



Q4/20 EBITDA

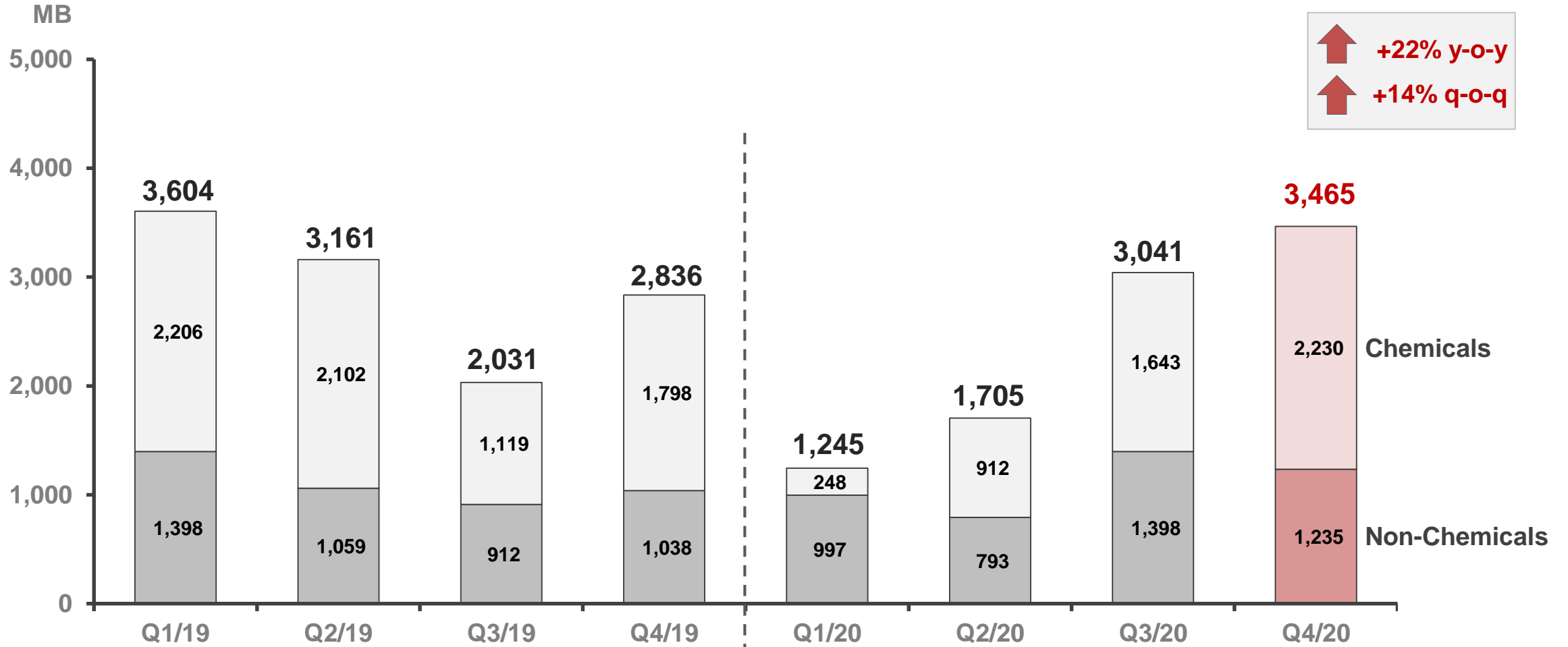
EBITDA from operations decreased q-o-q as a result of lower Chemicals and Cement-Building Materials performance, while y-o-y improvement was driven by improvement seen at both, the Chemicals and Packaging businesses.



Note: $EBITDA = EBITDA \text{ from Operations} + \text{Dividend from Associates}$
EBITDA includes FX gain/loss from loans from Q1/2019 onwards

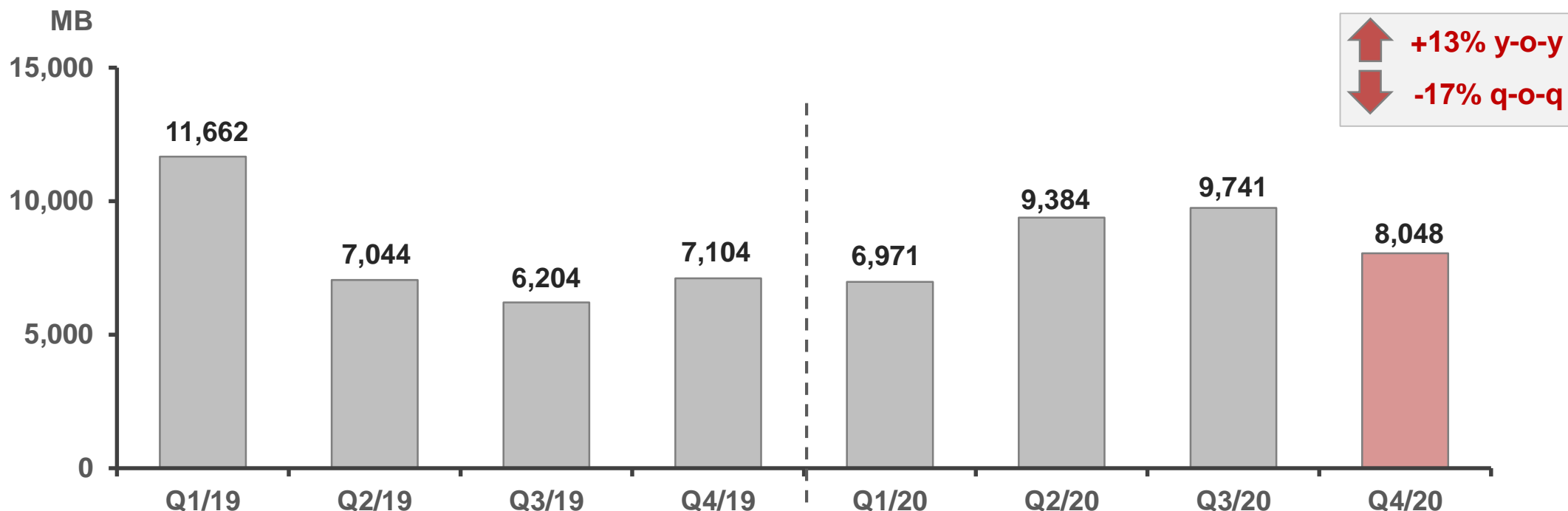
Q4/20 Equity Income

Equity income increased q-o-q and y-o-y mainly from Chemicals segment.



Q4/20 Profit for the Period

Earnings increased 13% y-o-y due to improved contributions Chemicals and Packaging businesses. Cement-Building Materials business's impairment of Myanmar and Indonesia cement operations drove q-o-q earnings contraction.



Key Items	Q1/19	Q2/19	Q3/19	Q4/19	Q1/20	Q2/20	Q3/20	Q4/20
Key Items	430	(3,185)	(1,683)	(1,391)	(1,303)	(630)	248	(507)
1) Severance pay adjustment (Labor Law)	-	(2,035)	-	-	-	-	-	-
2) Inventory Gain (Loss)*	430	(1,150)	150	(1,060)	(1,100)	(590)	820	1,060
3) Impairments & restructuring**	-	-	(762)	(390)	-	(699)	(461)	(1,567)
4) Deferred Tax Assets Reversal	-	-	(1,063)	-	-	-	-	-
5) FX Gain (Loss) from Fajar USD Loan	-	-	(8)	59	(563)	482	(111)	to be announced
6) Effect from Indonesia tax rate	-	-	-	-	360	177	-	-

Note: * Chemicals Business (Sub + Asso.)

** Mainly from Cement-Building Materials Business

I.

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II.

Cement - Building Materials Business

III.

Chemicals Business

IV.

Sustainability

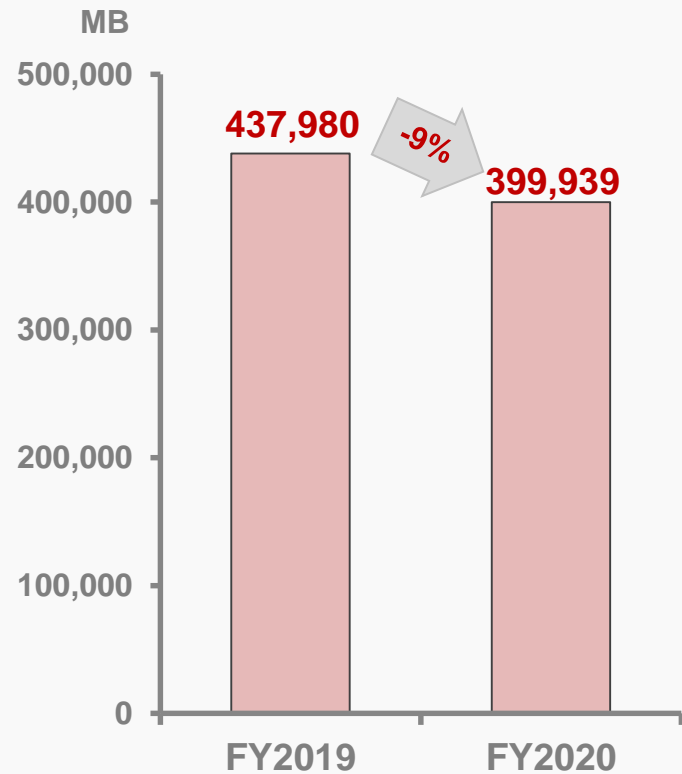
V.

Summary

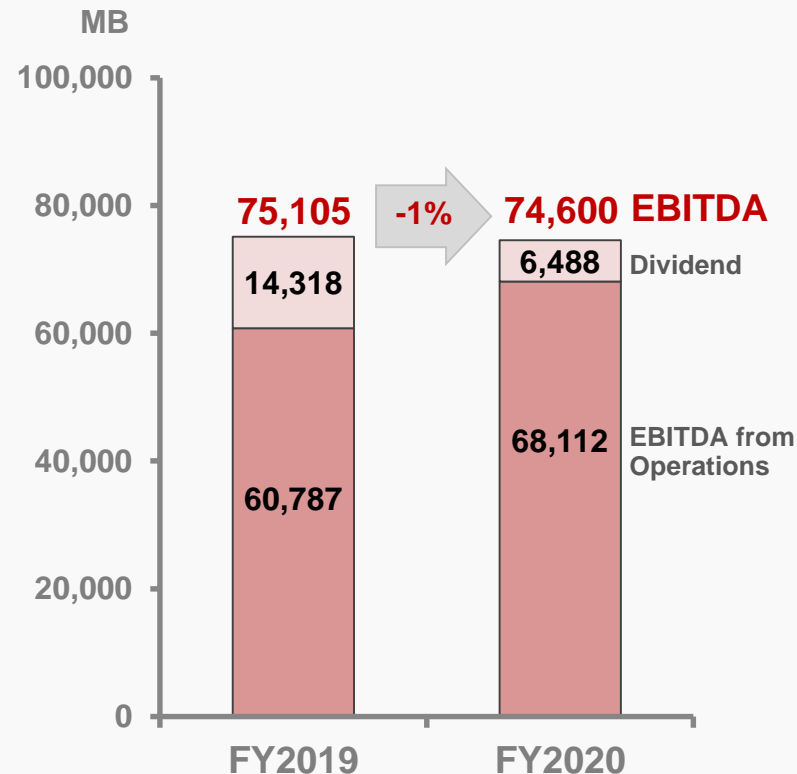


EBITDA held steady while Profit grew y-o-y on higher contributions from all business units.

Revenue from Sales

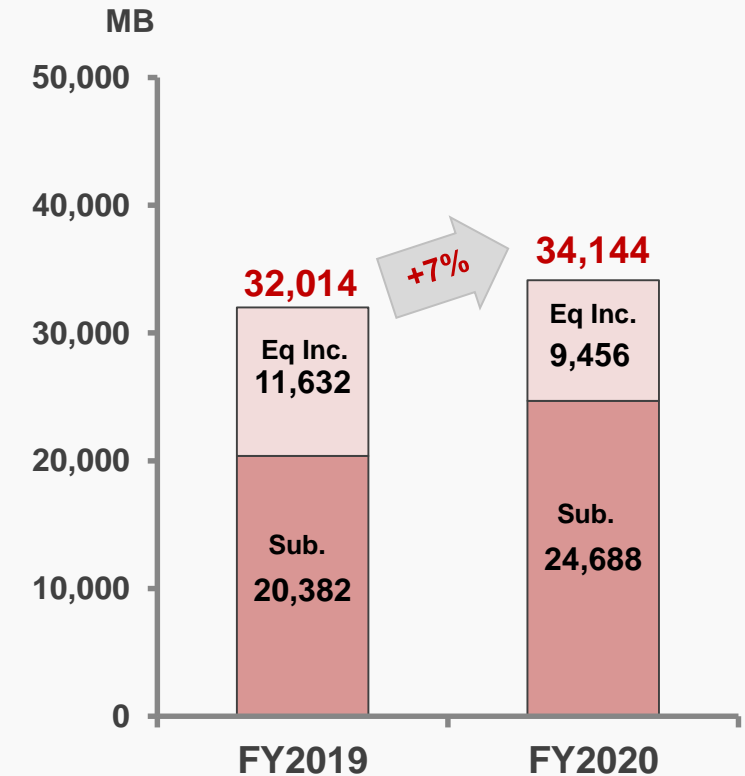


EBITDA



EBITDA Margin: FY2019 13.9%, FY2020 17.0%

Profit for the Year

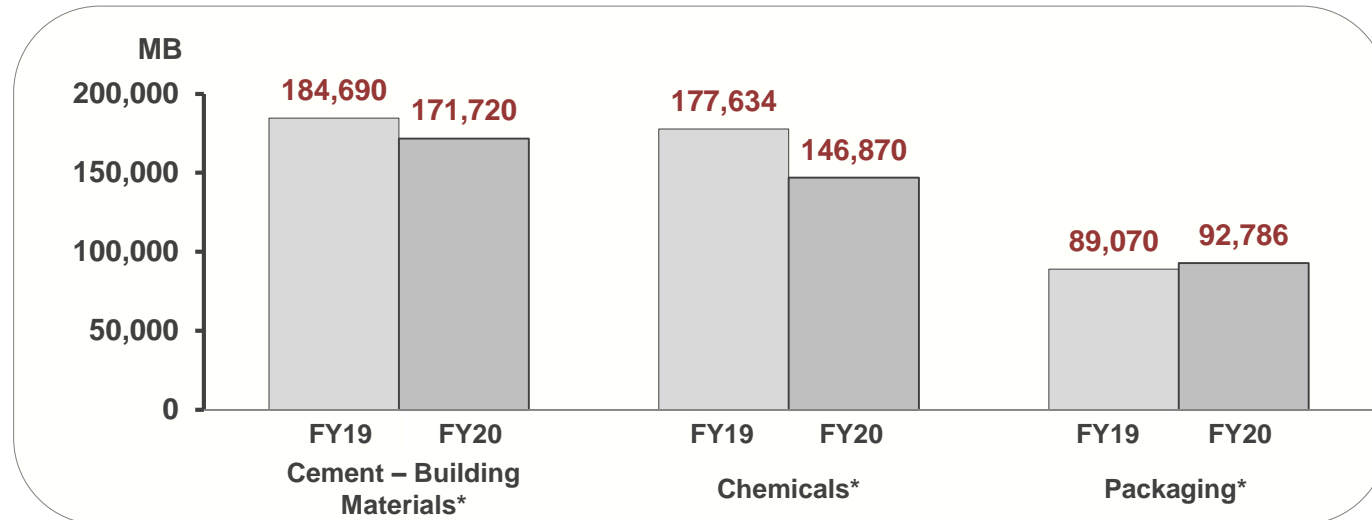
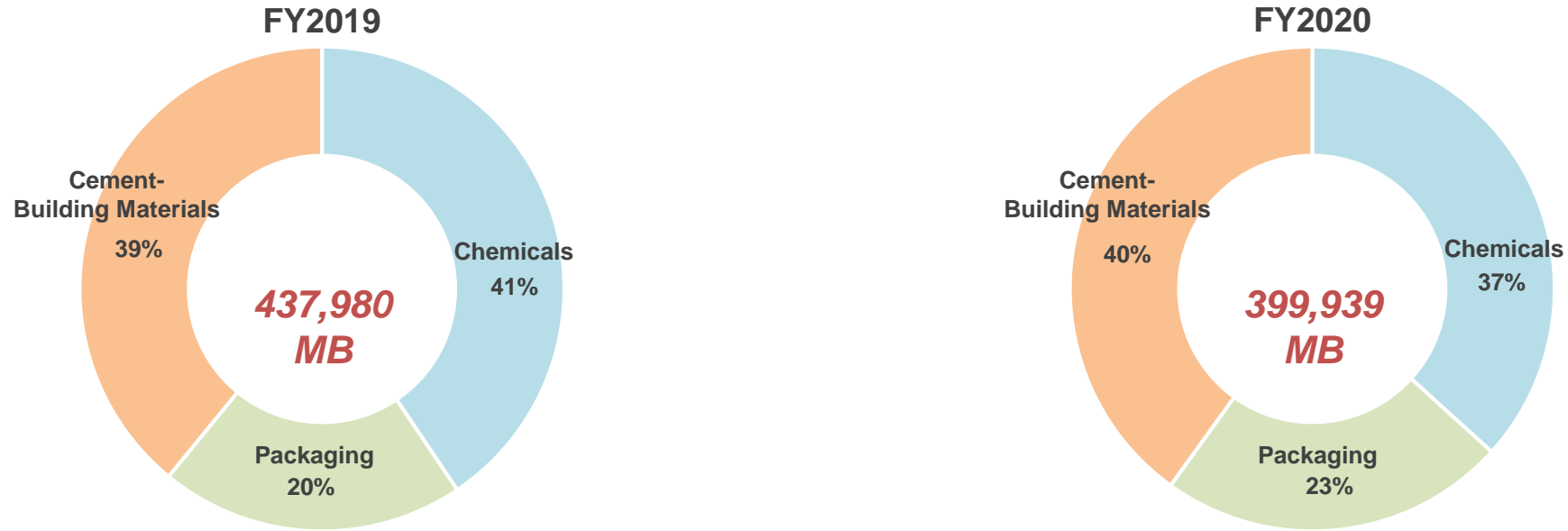


EPS: FY2019 26.7, FY2020 28.5

*Severance pay adjustment (Labor Law) in 2019 at 2,035 MB

FY2020 Segmented Revenue from Sales

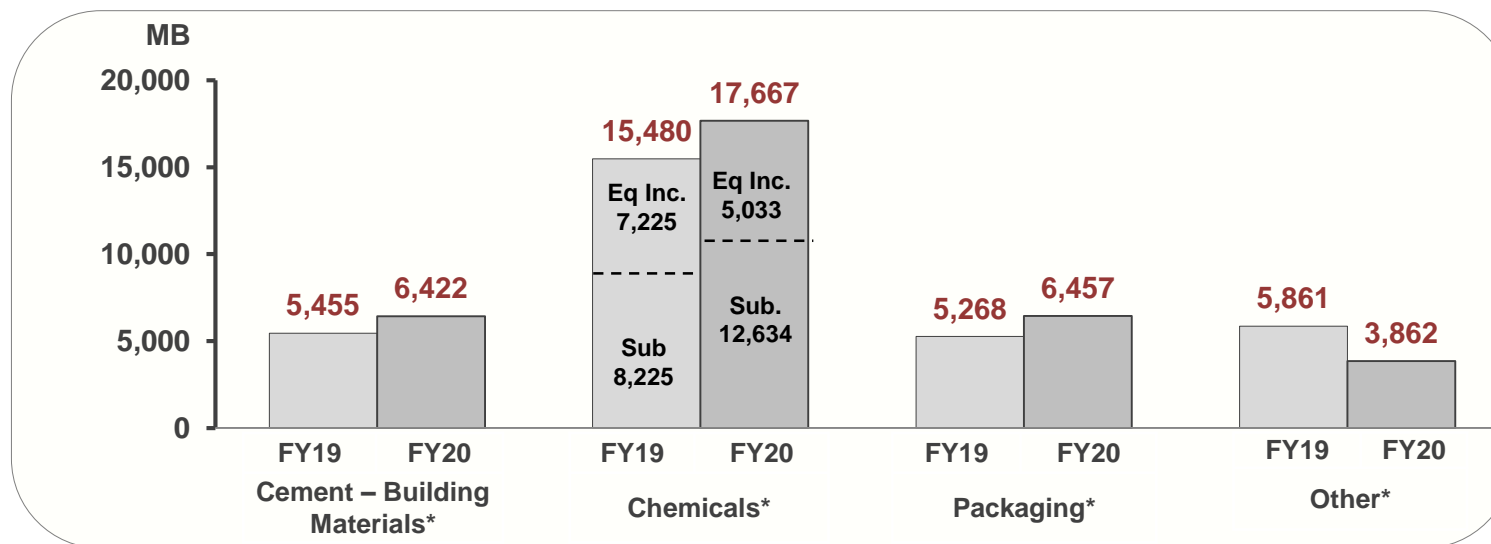
Chemicals accounted for 37% while non-Chemicals contributed 63% of total sales in 2020.



Note: *figures are before elimination of intersegment transactions.

FY2020 Segmented Profit for the Period

Chemicals earnings accounted for 52% of Total Profit in 2020 compared to 49% in 2019.

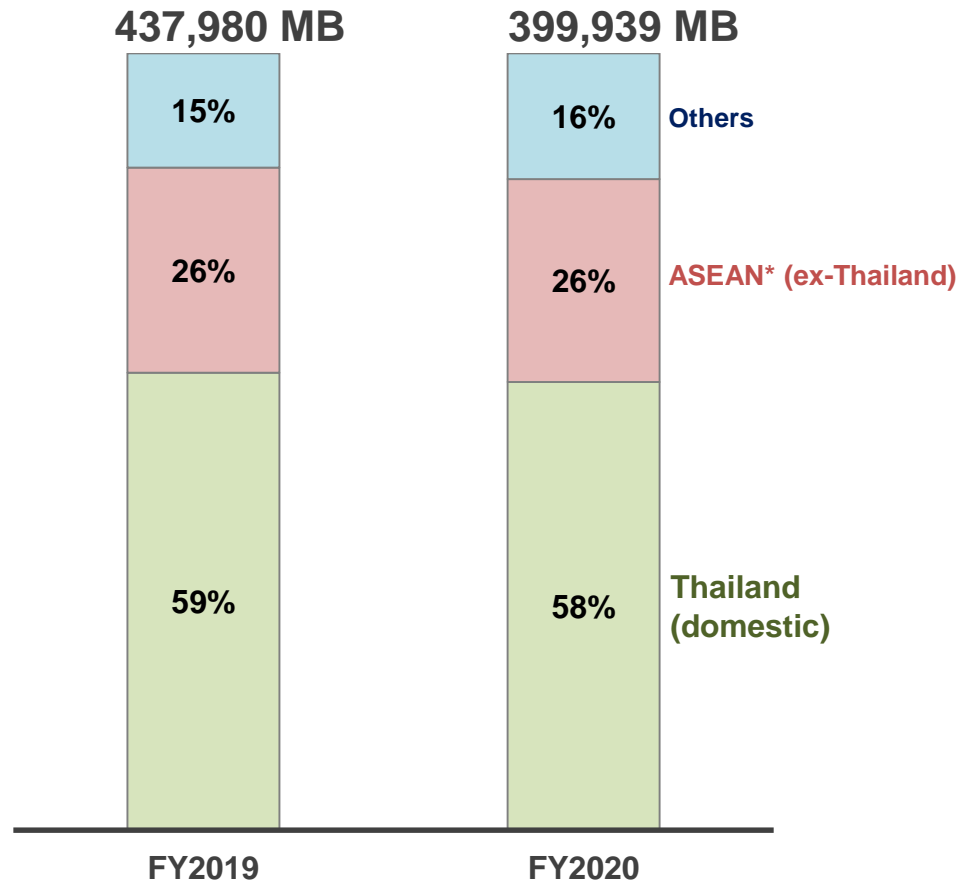


Note: *figures are before elimination of intersegment transactions.

FY2020 Segments: Export Sales and ASEAN Operations

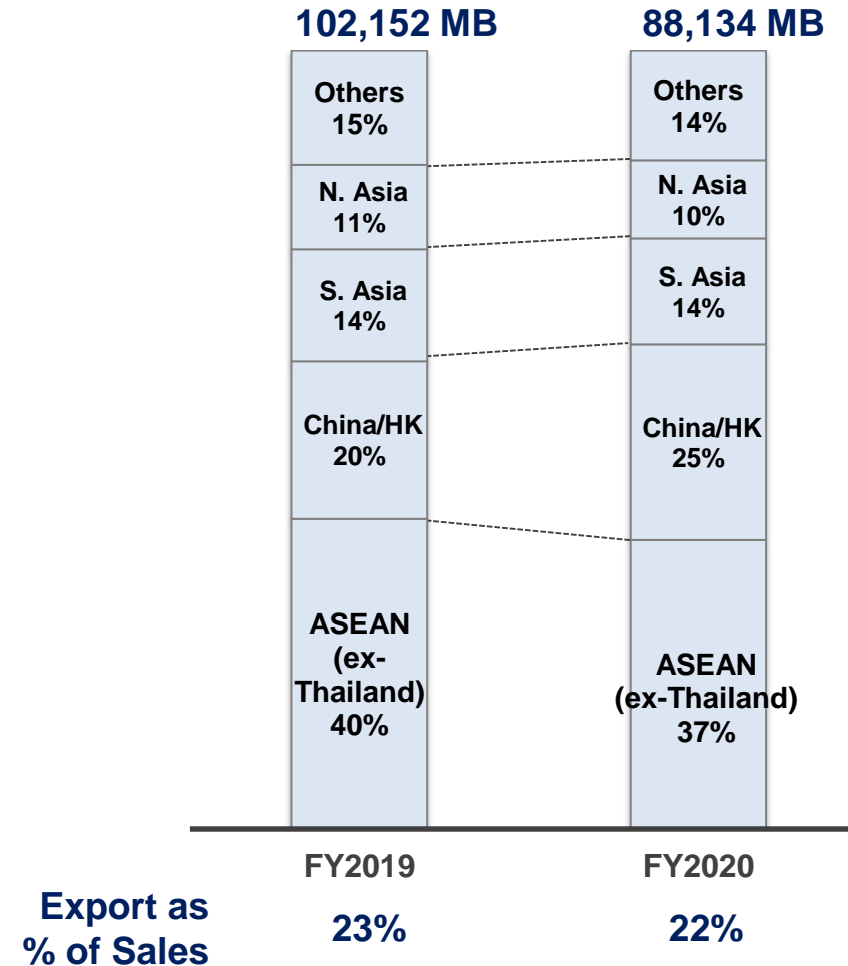
ASEAN exports and operations were 26% of total sales in FY2020.

Sales Segments (by markets)



Note: *ASEAN = ASEAN Operations + Export to ASEAN

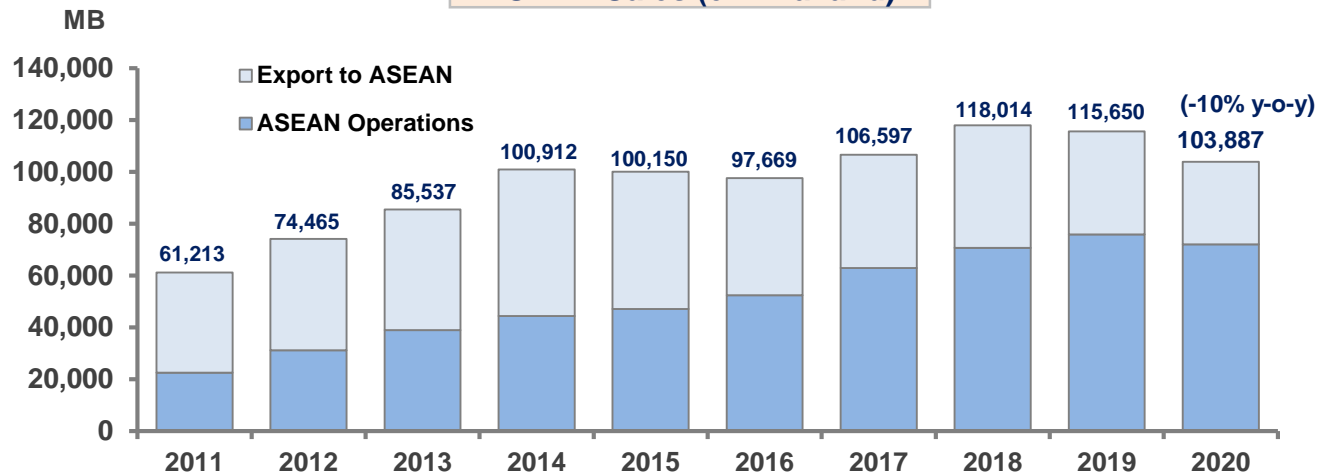
Export Segments (by markets)



FY2020 Segments: ASEAN operations and exports

ASEAN Sales (ex-Thailand) decreased -10% y-o-y with ASEAN operations contributing 18% of total sales.

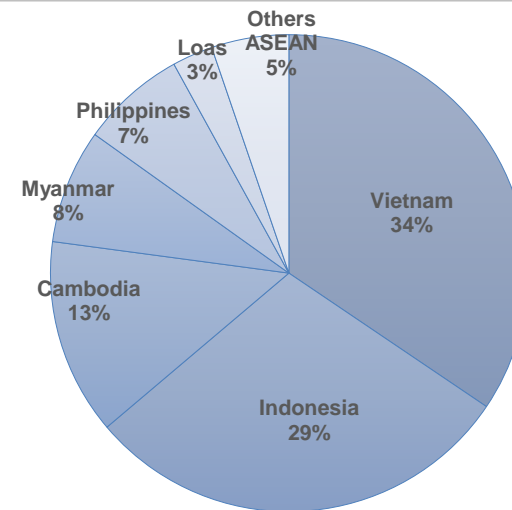
ASEAN Sales (ex-Thailand)



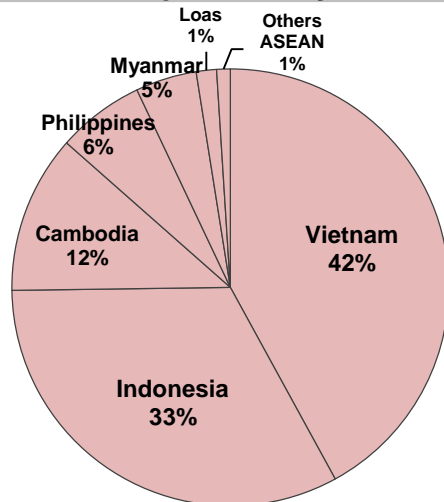
Percentage of total sales from ASEAN Operations:



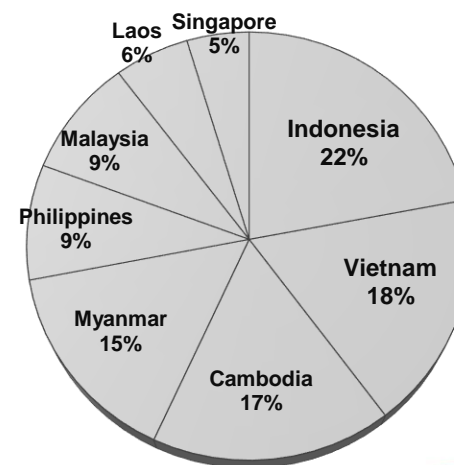
ASEAN Sales by countries

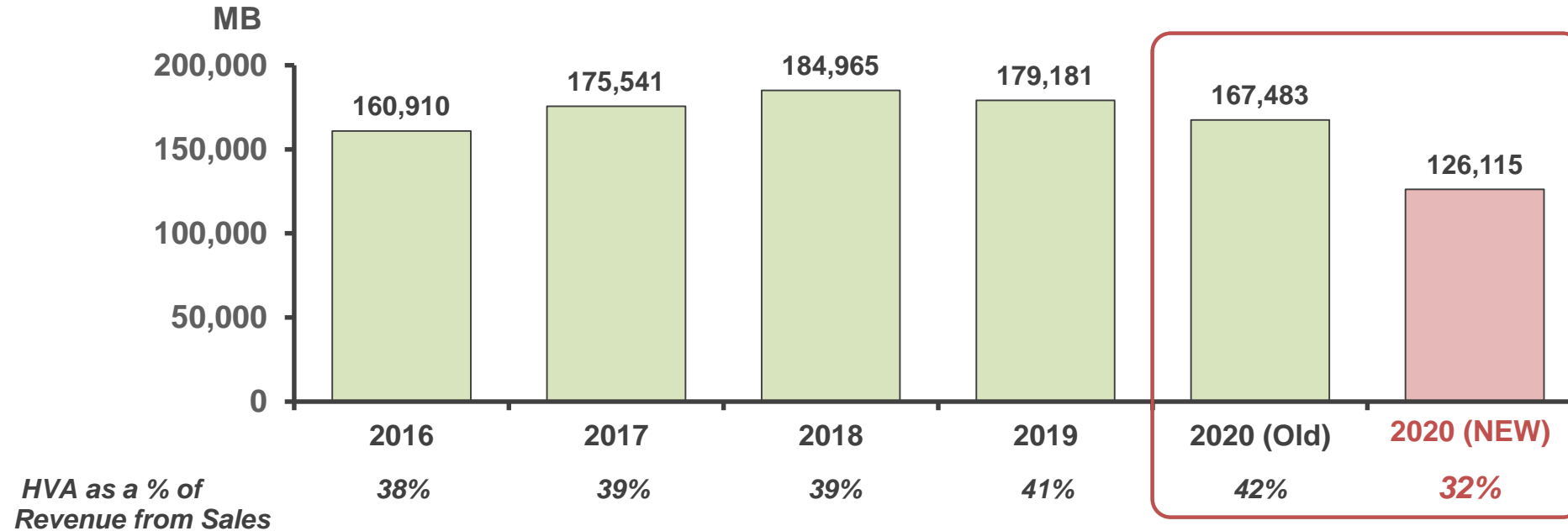


ASEAN Operation by countries



Export to ASEAN by countries





Innovation Metrics:

- 1) Shorten HVA lifespan amid fast-changing market
(Example: from 5 years to 3 years)
- 2) Higher price premium over mainstream products

Results:

- 1) Tougher requirements lowers proportion of HVA as % of sales
- 2) But Higher profitability of New vs. Old HVA portfolio
- 3) New HVA definition will be accompanied by New Product Development (NPD) and Service & Solution metric. Additional details will be announced in 2021.

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II.

Cement - Building Materials Business

III.

Chemicals Business

IV.

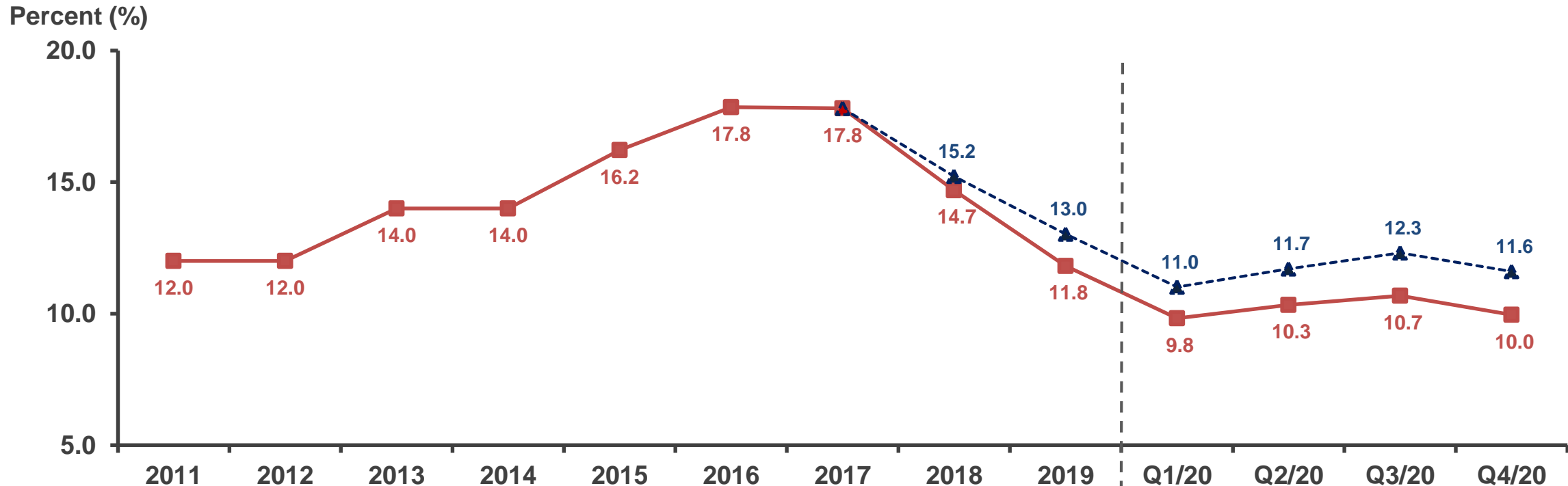
Sustainability

V.

Summary



--- EBITDA on assets (excluding projects under construction)
 — EBITDA on assets



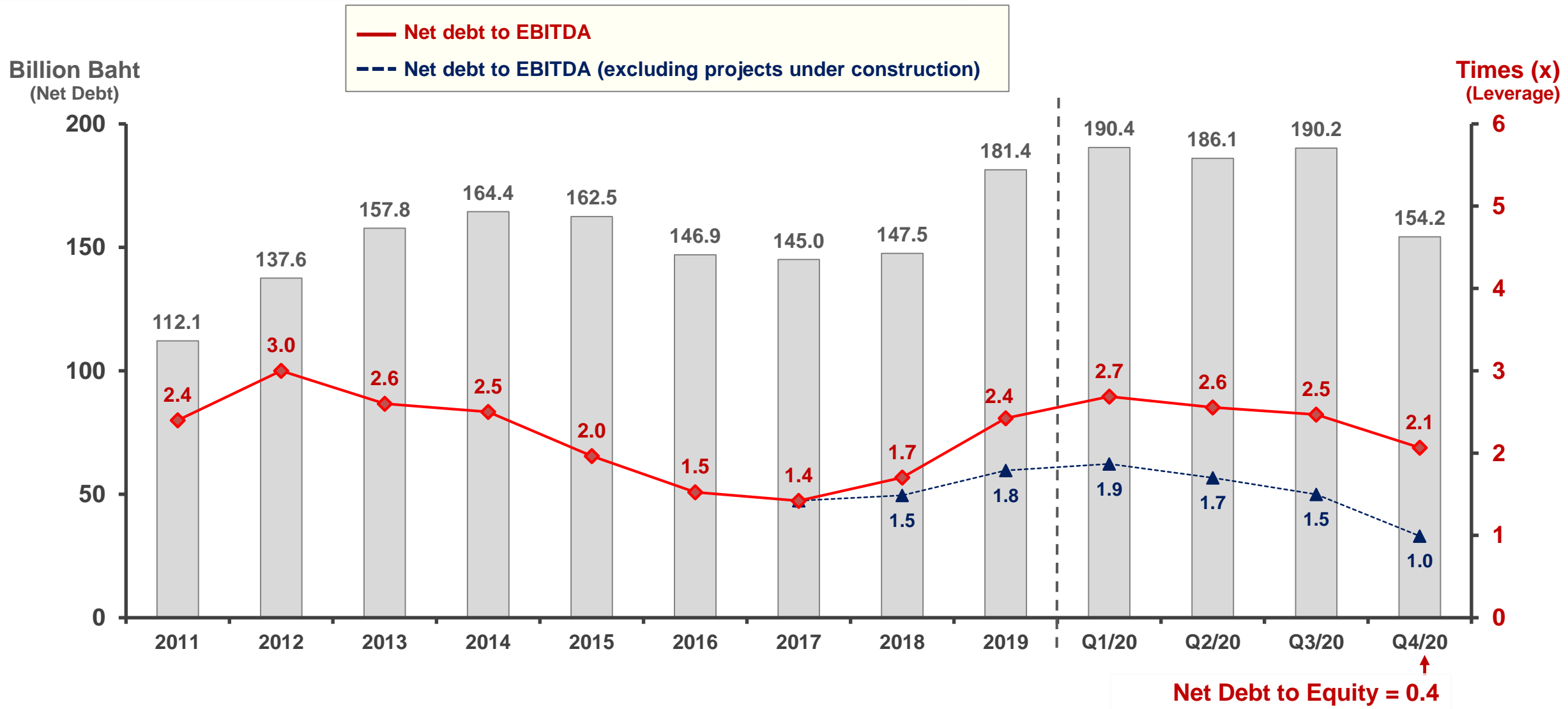
EBITDA Margin (%):

11	10	13	13	18	21	19	16	14	13	20	18	17
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Note: EBITDA on Assets = Trailing-12-month EBITDA / Total Consolidated Assets
 EBITDA margin = EBITDA from Operations / Consolidated Sales

Q4/20 Net Debt

Leverage decreased to 2.1x as net debt decreased.

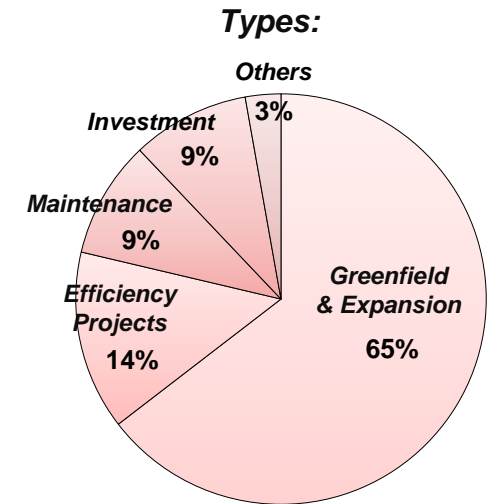
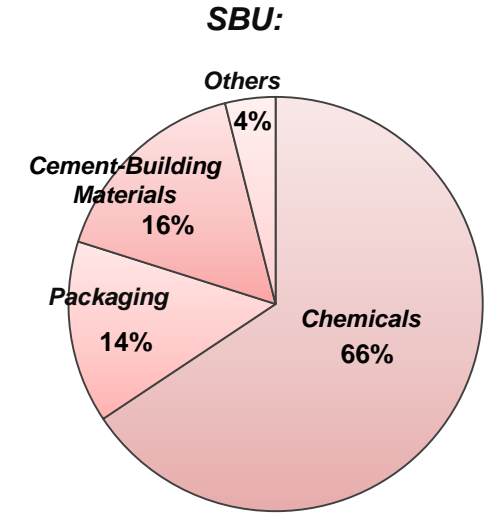
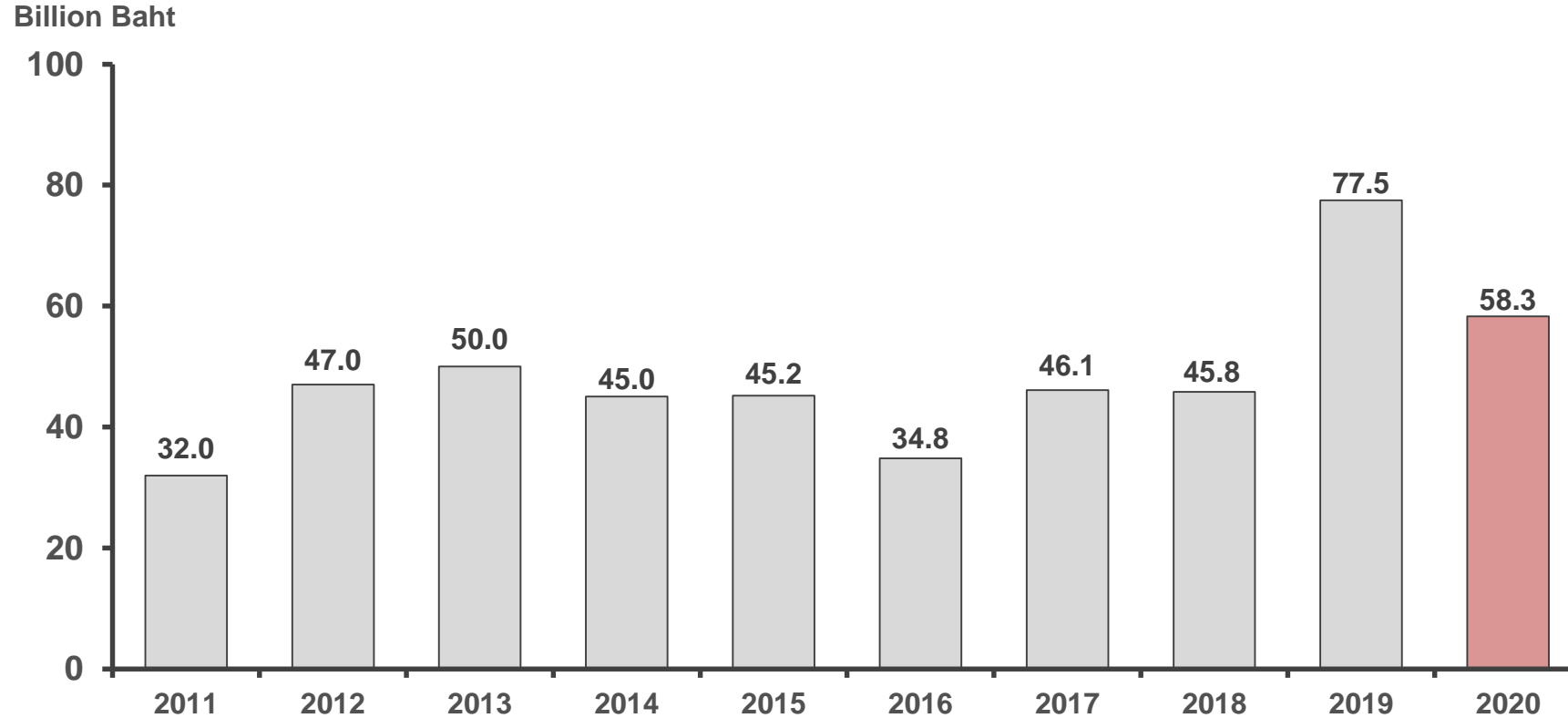


Note: Net debt to EBITDA = Net debt / Trailing-12-month EBITDA

Net Debt to Equity = 0.4

FY2020 CAPEX & Investments

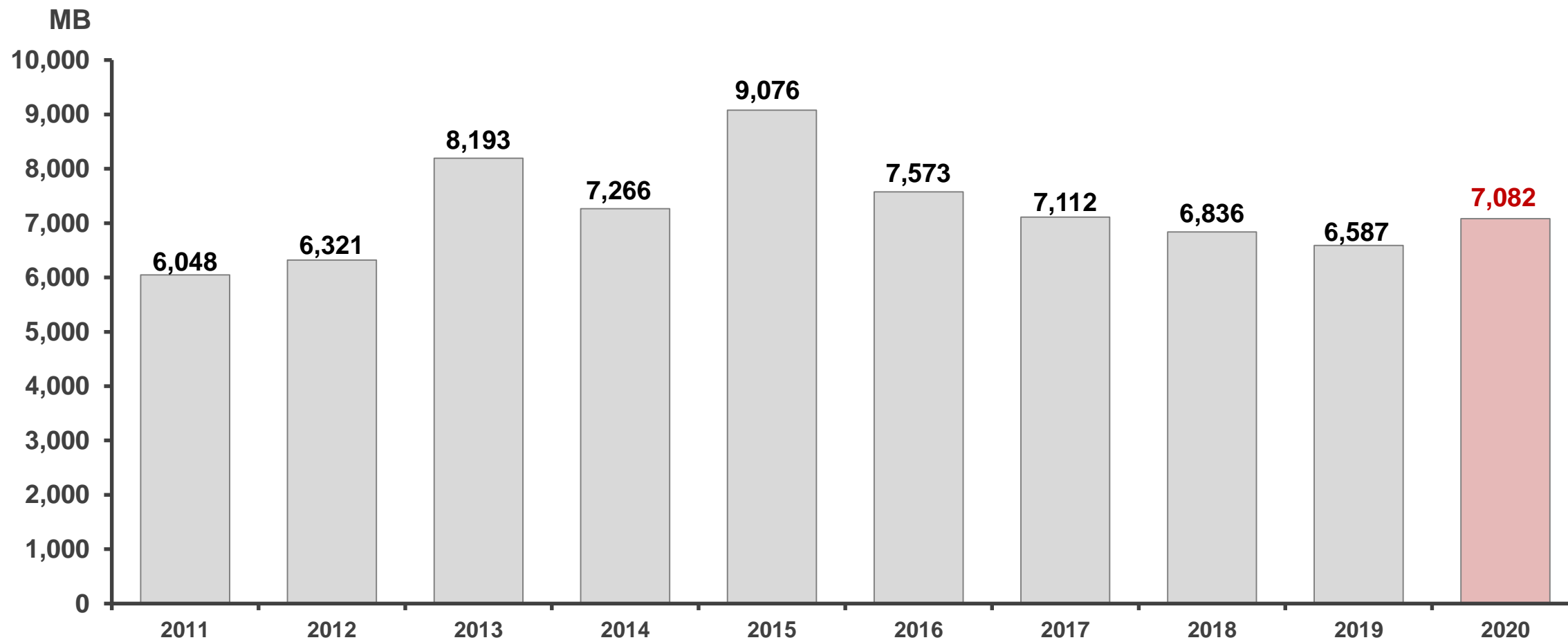
Registered at 58,308 MB in FY2020 due to ongoing project constructions (LSP and MOCD).



- CAPEX includes debottlenecking, expansion projects, and major turnaround.
- Investments are acquisitions and purchase of shares (EV basis).

FY2020 Interest and Finance Costs

Amounted to 7,082 MB, increased y-o-y mainly from TFRS 16 adoption. Interest cost stood at 2.9%.



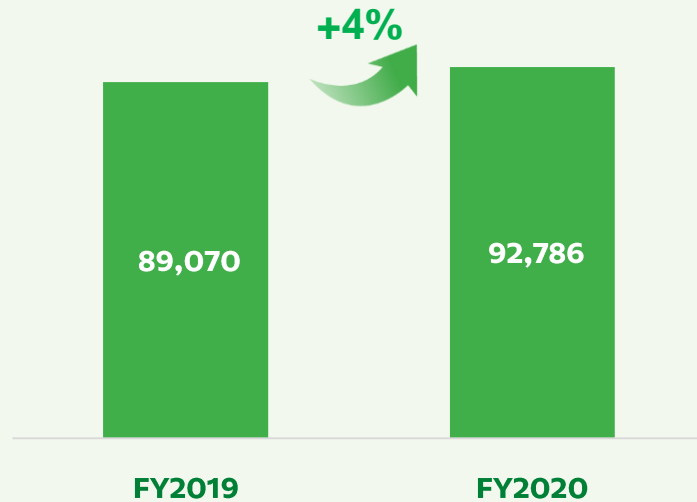
Financials Highlights:

- FY2020 dividend payment of 14.0 Bt/share (49% payout) or 16,800 MB, comprised of the 5.5 Bt/share H1/20 interim, and the 8.5 Bt/share H2/20 year-end.
- Resilient profit of 8,048 MB in Q4/20 (-17% q-o-q, +13% y-o-y) and 34,144 MB in FY2020 (+7% y-o-y) amid COVID-19 pandemic, planned major turnaround of Map Ta Phut Olefins (MOC), and challenging macroeconomic environment.
- Impairment test resulted in 1,567 MB charge in Q4/20 stemming mainly from Indonesian and Myanmar cement operations.
- Cash & cash under management of 107,150 MB at the end of Q4/20.
- Strong balance sheet with Net Debt/EBITDA of 2.1x, Net Debt/Equity of 0.4x, and interest coverage ratio of 10.6x.
- Well positioned for growth should opportunities arise

2021 Outlook:

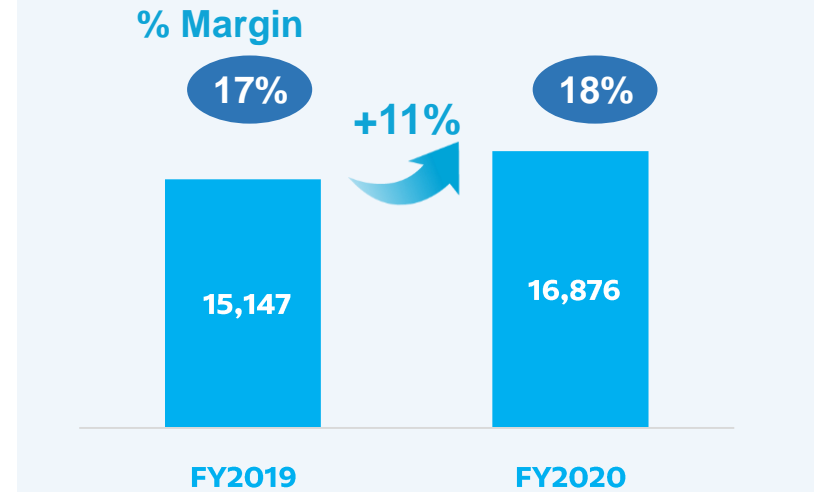
- CAPEX & Investments – Planned spending of c.65,000-75,000 MB with LSP project accounting for more than half.
- Planned debenture issuance of 15,000 MB in April 2021 which replace 25,000 MB matured debenture (at 3.25%). Additionally, SCGP plans to issue 5,500 MB debenture.

Revenue from sales (MB)



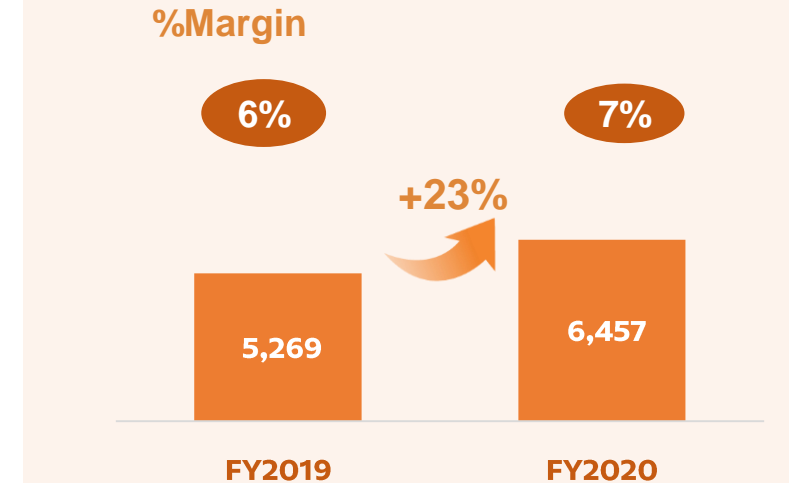
Sales growth from consumer exposure & business expansion

EBITDA² (MB)



Resilient margin

Net Profit (MB)



Solid earning growth

SCG Packaging (SCGP):

- Financial growths amid the challenging environments.
- Margins stability, with EBITDA margin at 18% in 2020 vs. 17% in 2019.
- Execution and deployment of IPO proceeds, with SOVI and Go-Pak transactions.
- Proactive operational adaptability, to meet the market challenges.

Note:

1. Figures are "After Inter-segment elimination" include IPC, FC & others as shown in financial statement and MD&A
2. EBITDA excludes dividend from associates & includes FX gain/loss from loans from Q1/2019 onwards

I.

Consolidated Results

- Q4/20 Consolidated Results
- FY2020 Segments
- Financial Updates

II.

Cement - Building Materials Business

III.

Chemicals Business

IV.

Sustainability

V.

Summary



ASEAN (ex-Thailand) market

Limited cement demand regionally from COVID-19 resurgence and severe floods from heavy rainfall in Oct'20.

	Q1/19	Q2/19	Q3/19	Q4/19	Q1/20	Q2/20	Q3/20	Q4/20	2019	2020
Cambodia	+39%	+33%	+20%	+34%	+9%	+3%	-18%	-14%	+31%	-5%
Indonesia	-1%	-5%	+1%	+3%	0%	-12%	-14%	-10%	0%	-9%
Myanmar	+2%	+5%	-1%	+2%	-4%	-24%	-4%	-22%	+2%	-13%
Vietnam	+1%	+7%	+2%	-4%	-4%	-7%	-14%	-16%*	+1%	-11%*

Note: * Estimate Demand growth of Vietnam for Y2020

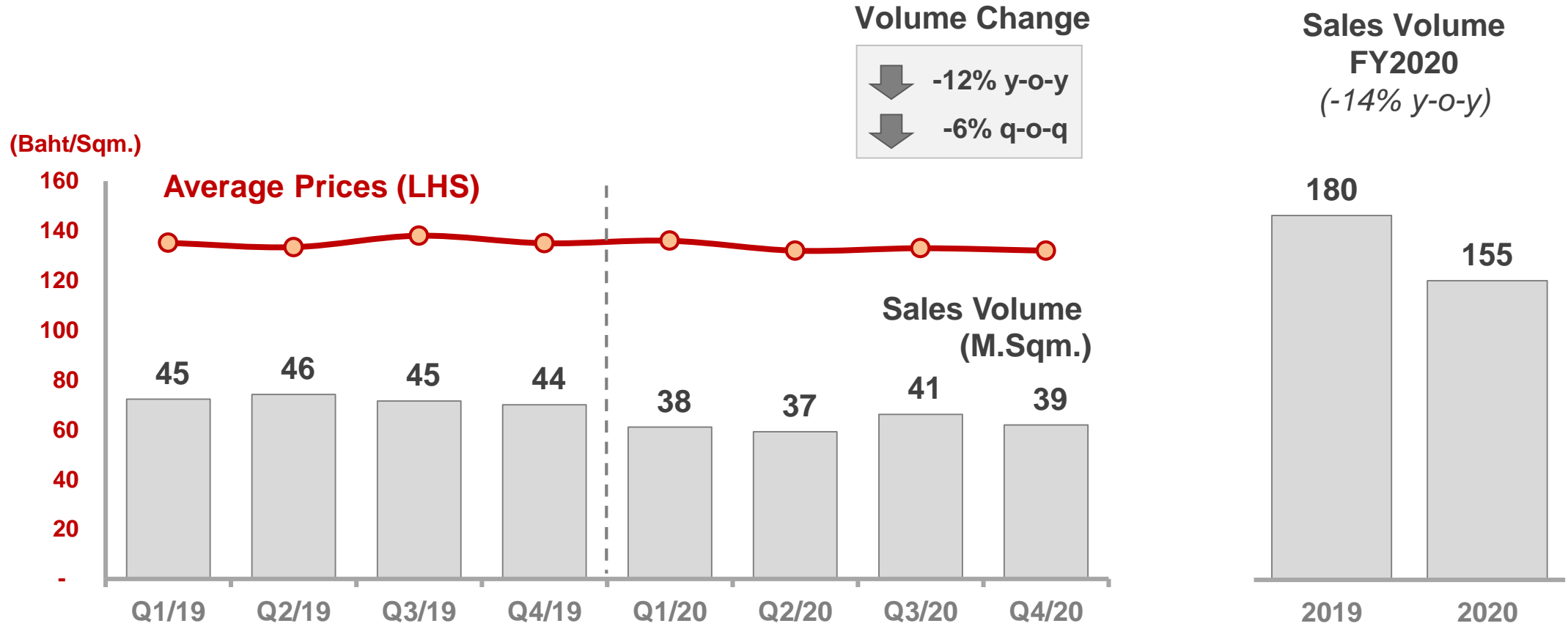
Thailand market

Demand remained under pressure from second wave of COVID-19 and flooding.

	Q1/19	Q2/19	Q3/19	Q4/19	Q1/20	Q2/20	Q3/20	Q4/20	2019	2020
Grey cement	+2%	+3%	-1%	+1%	-5%	+4%	+1%	-5%	1%	-1%
- Residential	0%	1%	-1%	+1%	-3%	+3%	+1%	-7%	0%	-2%
- Commercial	+1%	+1%	-1%	+1%	-5%	+1%	0%	-8%	0%	-3%
- Infrastructure	+6%	+7%	0%	+2%	-7%	+7%	+1%	0%	4%	0%
Ready-mixed concrete	-2%	-4%	-7%	-3%	-7%	-5%	-7%	-10%	-4%	-7%
Housing products	0%	0%	0%	-4%	-11%	+1%	-9%	-8%	0%	-7%
Ceramic tiles	+2%	0%	-1%	-1%	-11%	-6%	0%	-2%	0%	-5%

Ceramic tiles (all markets)

Severe floods in Vietnam and Cambodia exerted more pressure on an already weak market in Q4/20



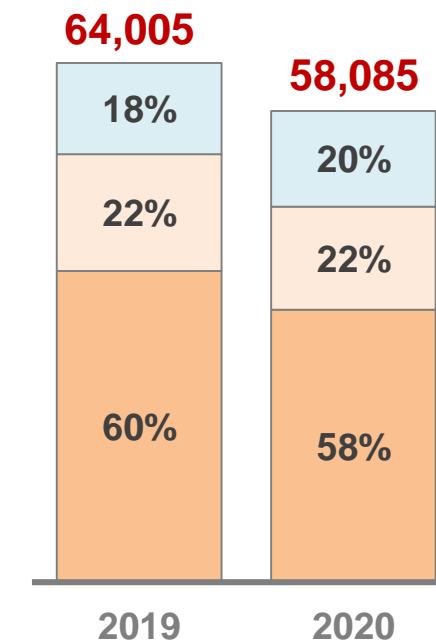
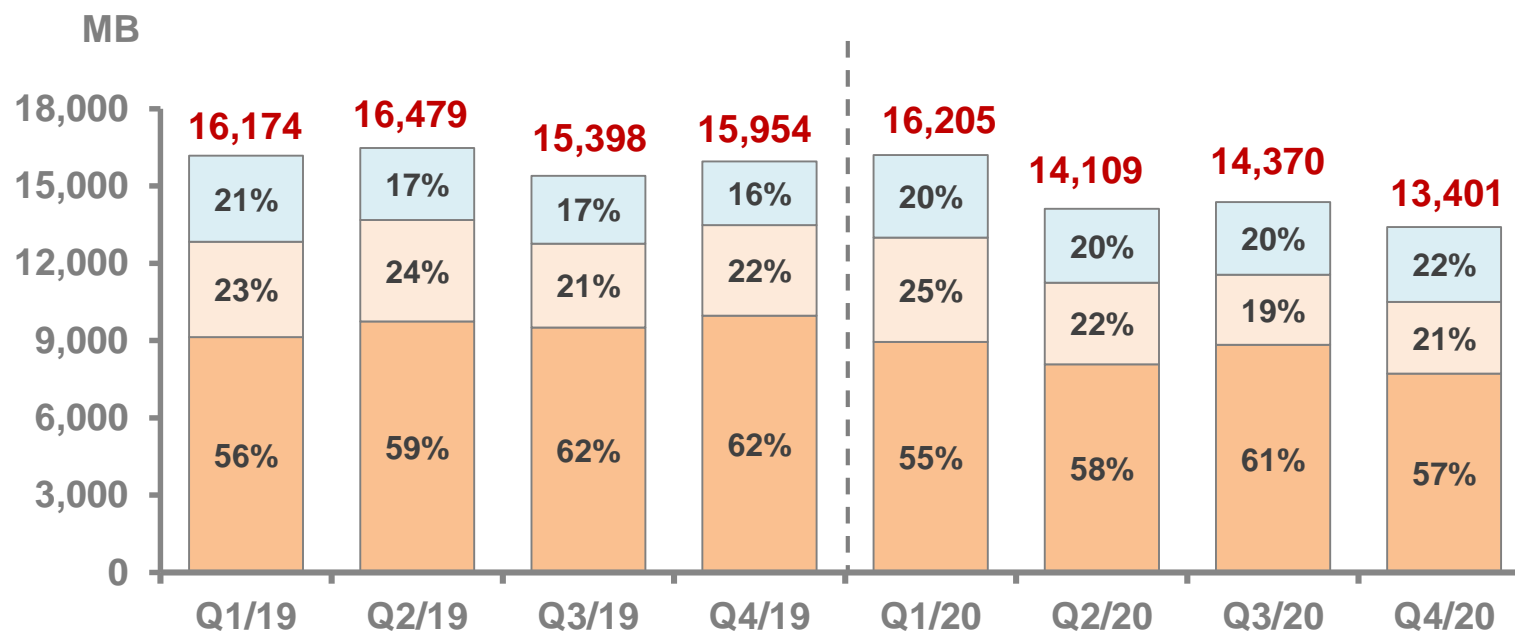
ASEAN (ex-Thailand) and others sales segmentation

Q4/20 sales decreased y-o-y amid challenging macroeconomic environment.

- Others
- Export to ASEAN (ex-Thailand)
- ASEAN (ex-Thailand) Operations

▾ -16% y-o-y
▾ -7% q-o-q

**ASEAN and Others
 Sales FY2020**
 (-9% y-o-y)



Note: ASEAN (ex-Thailand) = ASEAN (ex-Thailand) Operations, exports from Thailand to ASEAN, and Trading business in ASEAN (ex-Thailand) market
 Others = Exports from Thailand to Non-ASEAN, and Trading business in Non-ASEAN market

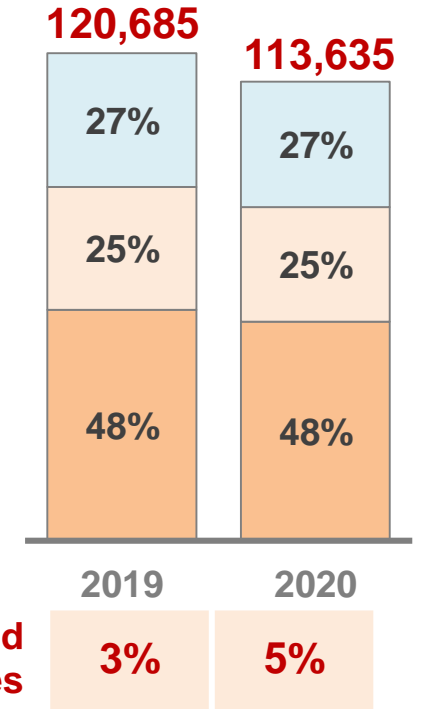
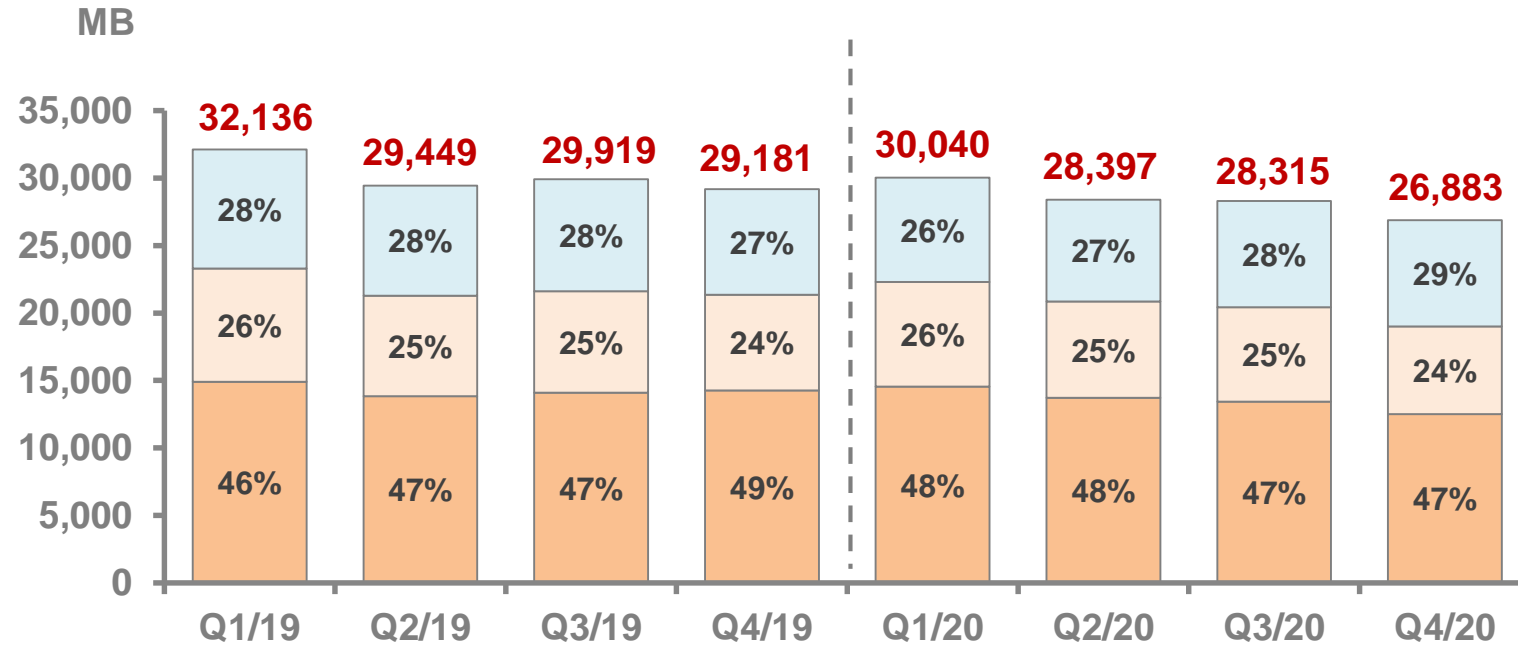
Thailand sales segmentation

Sluggish demand in most segments due to COVID-19 pandemic and severe weather drove lower sales y-o-y.

- Distribution and Retail
- Housing Products and Living Solution
- Cement and Construction Solution

↓ -8% y-o-y
↓ -5% q-o-q

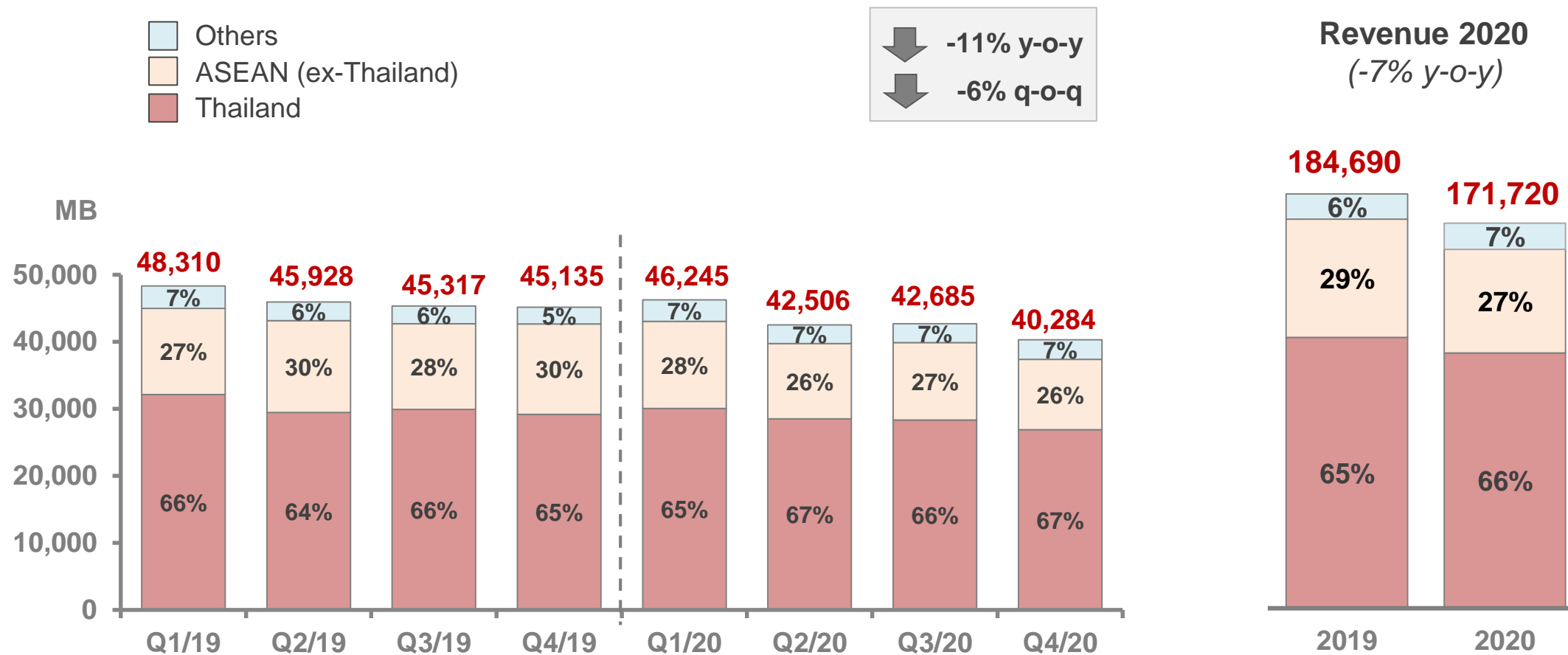
Thailand Sales 2020
 (-6% y-o-y)



Note: **Cement and Construction Solution:** Grey cement, RMC, and Others (Mortar, White cement, Refractory)
Housing Products and Living Solution: Roofing products, Board & Wood sub, Lightweight concrete blocks, Domestic ceramics.
Distribution and Retail: Including Home improvement.
 % Service & Solution on Sales are based on sales of Housing Products & Living Solution and Cement & Construction Solution

Revenue from sales

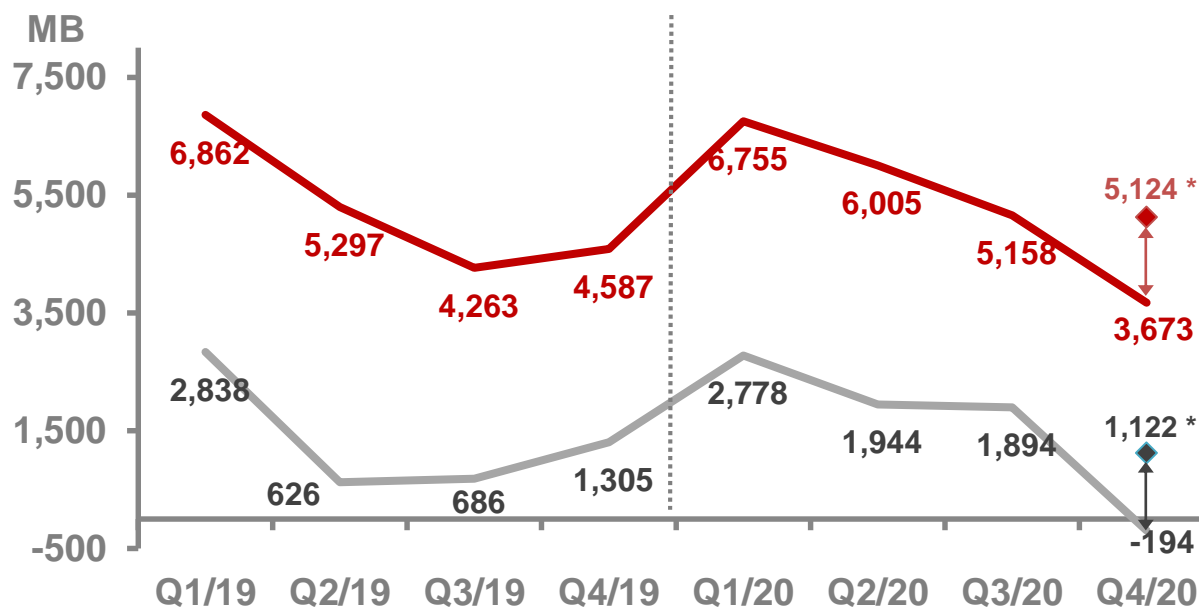
Q4/20 revenue decreased y-o-y, due to weak demand, resurgence of COVID-19 pandemic, and abnormal weather



Note: *Thailand* : Revenue from sales in Thailand market
ASEAN (ex-Thailand) : Revenue from sales in ASEAN market (ex-Thailand)
Others : Revenue from sales in Non-ASEAN market

EBITDA and Profit for the period

FY2020 EBITDA and profit increased y-o-y from continuous efficiency improvement.



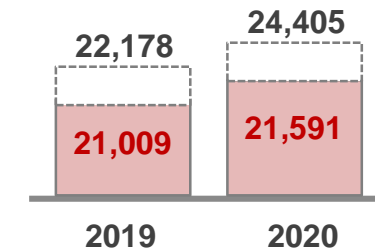
EBITDA Q4/20

↓ -20% y-o-y
↓ -29% q-o-q

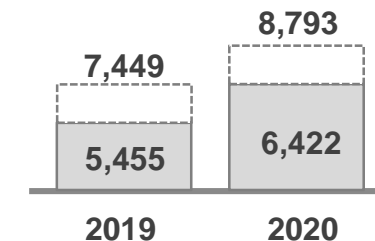
Profit Q4/20

↓ -1,499 MB y-o-y
↓ -2,088 MB q-o-q

Core EBITDA 2020
+10% y-o-y*



Core Profit 2020
+18% y-o-y*



*Without Non-recurring items

	Q1/19	Q2/19	Q3/19	Q4/19	Q1/20	Q2/20	Q3/20	Q4/20
Total EBITDA Margin	14%	11%	9%	10%	14%	13%	12%	9%
- ASEAN and Others (Ex-TH)	11%	12%	6%	9%	12%	5%	10%	2%
- Thailand	15%	11%	11%	11%	16%	18%	13%	12%
<i>Cement & Construction Solution</i>	24%	20%	19%	19%	23%	28%	22%	19%
EBITDA Portion of ASEAN and Others (Ex-TH)	27%	39%	21%	30%	29%	13%	27%	8%

Note: EBITDA margin = EBITDA from operations, excludes dividend from associates.

Cement and Construction Solution: Grey cement, RMC, Mortar, White cement, and Refractory

EBITDA of FY2019 and FY2020 are restated to include FX from financial costs

*Non-recurring items to net profit : Assets impairment 1,316 MB in Q4/20, 356 MB in Q3/20, 699 MB in Q2/20, and 640 MB in Q3/19

Severance pay adjustment 964 MB in Q2/19

Ceramic business restructuring 390 MB in Q4/19

Outlook:

- Demands will continue on downward trend in the first quarter of 2021 but is expected to recover in second half of the year once COVID-19 vaccine is widely distributed.
- Government spending will continue to play a major role in domestic cement demand.
- Cost optimization will remain a focus in 2021.
- Priority will be given to expand sales of services and solutions.

Company updates:

- Domestic retail franchise business added 7 new stores, bringing the total stores to 18 in 2020.
- SCG-Boonthavorn has entered into MOU with Hardware House Co. Ltd. to strengthen platform's competitiveness and increase product offerings and supply efficiency in retail business
- SCG-Boonthavorn store in Cambodia reached overall progress of 72%. Opening scheduled for Q2/2021.

Enhance efficiency improvement

Carry out continuous efficiency improvement to sustain competitiveness.

Increase self-generated power

Increase solar capacity from **67 MW** in 2020 to **94 MW** in 2021, in addition to **108 MW** in Waste Heat Power Generation(WHG)



Self-generated power in 2019 = 42 MW

Adopt lean and ID4 to increase OEE* and Productivity per head

By digitized throughout value chain e.g. Smart Maintenance System and Advance Process Control



↑ OEE 3% y-o-y
↑ Productivity per head 28% y-o-y

*Overall Equipment Effectiveness (OEE) in 2020 = 2%
FY 2020 productivity increase per head = +17% y-o-y

Lock in coal price and increase alternative fuel use

- Secured and priced **60%** of planned coal consumption with plans to do more
- Increase proportion of alternative fuel from agricultural waste and other waste in cement manufacturing process from 19% in 2020 to 25% in 2021



agricultural waste

Energy Pellet

RDF

Industrial Waste

Product innovations and solutions for green and hygienic living

Develop new products and solutions to serve customer's evolving needs.



New Products

Hydraulic cement



Touchless sanitary ware



Ultra clean smart board



Hygienic tile



New Solutions

Medical solution



Acute Respiration Infection (ARI) Outdoor Clinic



Airborne Infectious Isolation Room

Solar roof system solution



Decorative solution



1 Increased the number of **RETAIL FRANCHISE STORES to 18** in 14 key provinces in 2020 with an aim to increase coverage to more than 30 provinces in 2021.



SCG HOME BOONTHAVORN

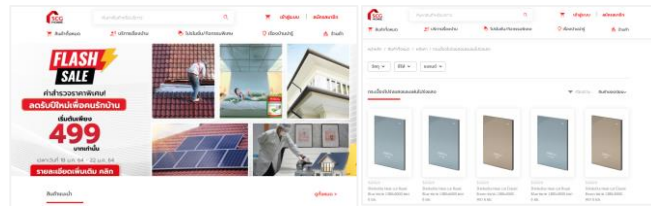
Cambodia plans to launch a new flagship store in H2/21.



2 **SCG HOME BOONTHAVORN** signed MOU with Hardware House Co. Ltd. to expand products offerings to include hardware and hand tools.



3 In 2020, gross merchandise volume (GMV) of the **Active Omni-Channel** (SCGhome.com) grew 6X with over 10,000 SKUs available.



4 **Q-Chang's GMV**, on-demand living services & solution platform, grew 4X in 2020.



Leading Solutions



Air conditioner cleaning service



Garage Installation



Insulation Service



Re-Roof Service

5 **NocNoc**, marketplace for home building and improvement, grew 6x with a total of 114k SKUs on offer in 2020



I.

Consolidated Results

- Q4/20 Consolidated Results
- FY2020 Segments
- Financial Updates

II.

Cement - Building Materials Business

III.

Chemicals Business

IV.






Sustainability

V.

Summary



Market highlights:

	Q4/20	Q-o-Q Change	Notes
Crude (Brent)	\$45/bbl	 +\$2/bbl (+5%)	Crude was fueled by bullish sentiment from COVID-19 vaccine rollout and depreciating U.S. dollar resulting from stimulus packages.
Naphtha	\$408/ton	 +\$11/ton (+3%)	Price was up following crude, although partially offset by weakening naphtha demand from unplanned cracker outages in the region.
Key Product Spreads	 PE-N +\$70/ton (+13%)  PP-N +\$159/ton (+28%)  PVC-EDC/C2 +\$69/ton (+15%)		<p>HDPE price increased following higher C2 price, less HDPE supply available from the U.S., higher freight cost and limited container space while demand gradually recovered.</p> <p>PP price picked up from supply shortage as there were unplanned outages in the region, higher freight cost and limited container space. Demand was strong following increased manufacturing activities.</p> <p>PVC price went up significantly with strong demand across all regions amid global supply tightness as major U.S. and European producers declared force majeure due to production issues.</p>

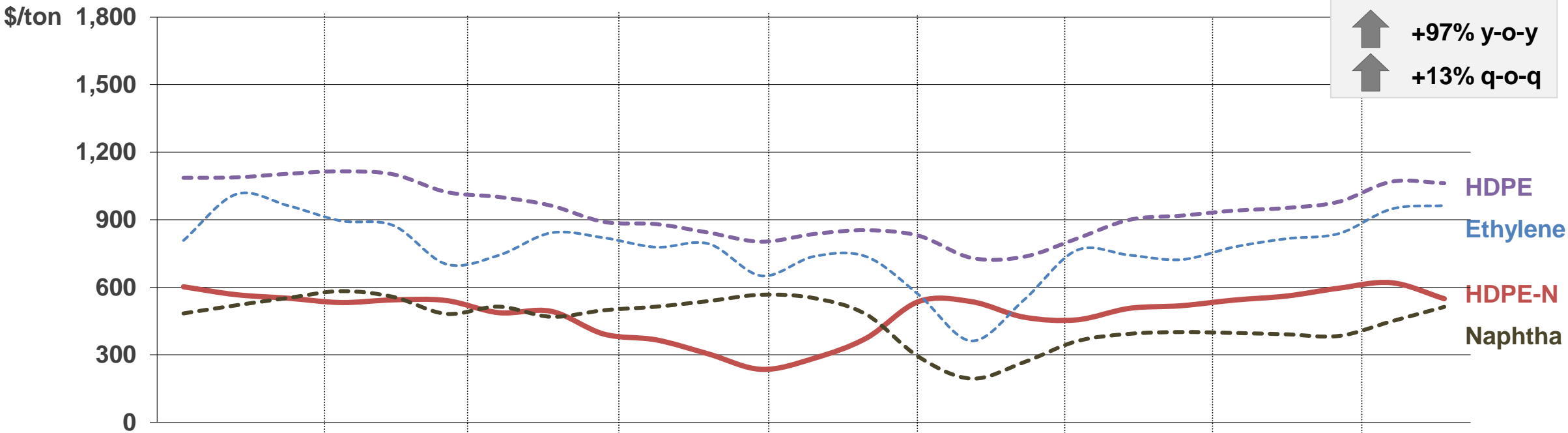
Performance highlights:

- MOC T/A shortened to 38 days from 45 days, resulting in net positive impact on PE/PP sales volume of 18KT
- Active sales destination and logistical management resulted in negligible impact from container and freight shortage

HDPE-Naphtha Price Gap

HDPE price rose on gradual demand recovery, tight HDPE supply in Asia, and firmer feedstock price.

Q4/20 HDPE-N
 ↑ +97% y-o-y
 ↑ +13% q-o-q



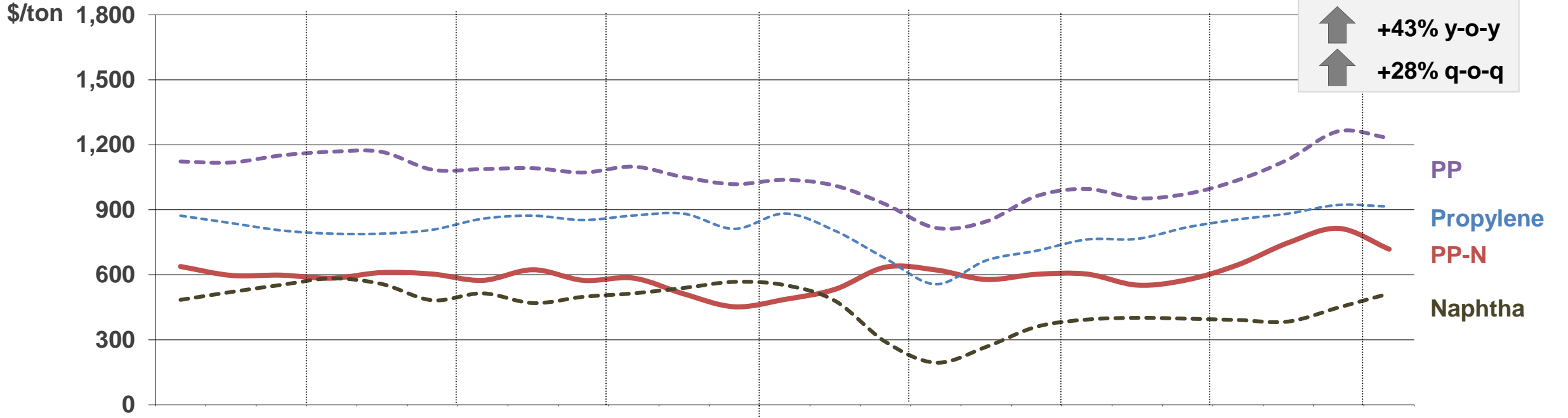
	Q1/19	Q2/19	Q3/19	Q4/19	Q1/20	Q2/20	Q3/20	Oct	Q4/20 Nov	Dec	Q1/21 To Date	This Week
HDPE- Naphtha	573	539	457	301	398	486	522	561	596	620	549	544
Spread (\$/ton)	← 468 →						← 592 →					
HDPE-C2	165	256	150	101	159	203	171	136	141	121	98	145
C2-Naphtha	409	283	308	201	239	283	351	425	455	499	450	399
Brent (\$/bbl)	64	68	62	63	51	33	43	42	44	50	55	56
Naphtha (\$/ton)	519	541	494	540	440	274	397	391	384	449	513	516

Note: Prices refer to SEA regional prices as of 22 Jan 2021

PP-Naphtha Price Gap

PP price increased due to supply shortage from regional unplanned outages and demand recovery in China.

Q4/20 PP-N
 ↑ +43% y-o-y
 ↑ +28% q-o-q

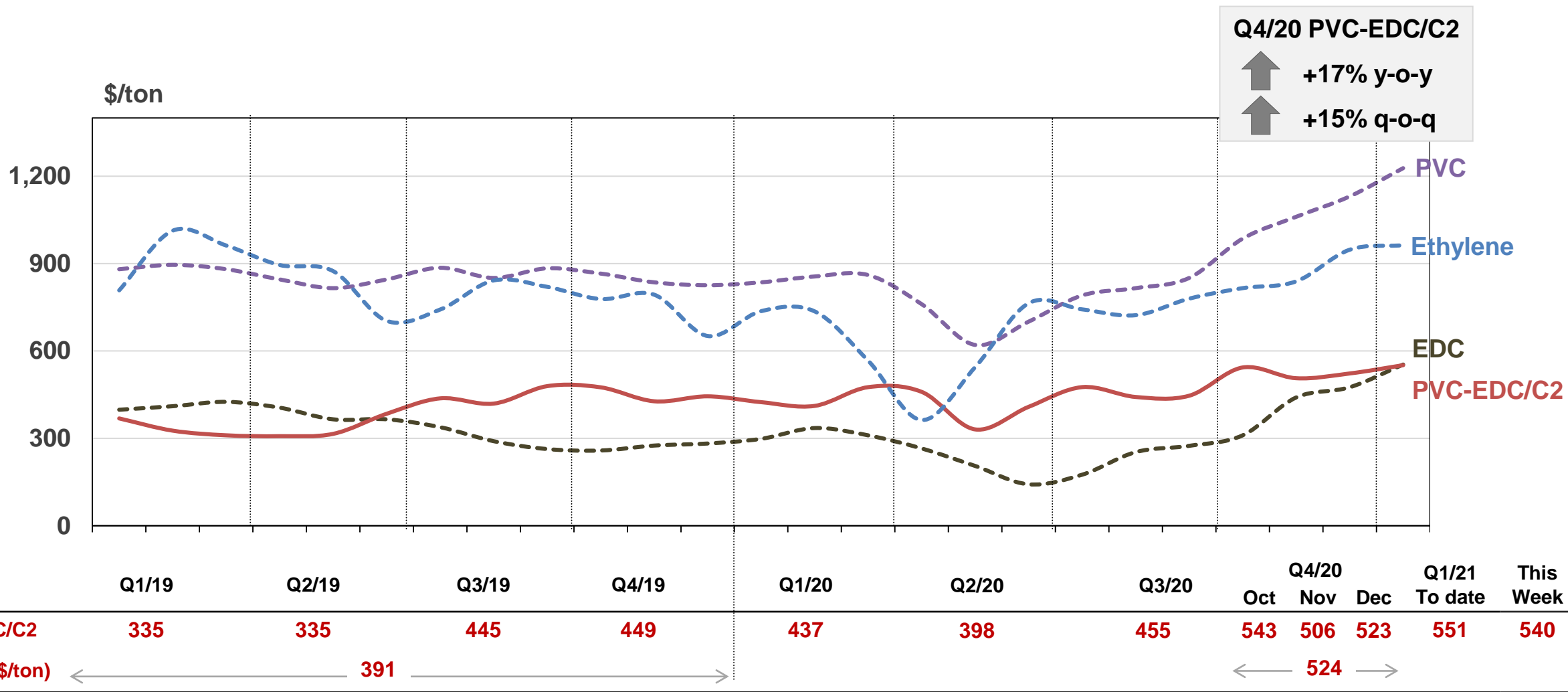


	Q1/19	Q2/19	Q3/19	Q4/19	Q1/20	Q2/20	Q3/20	Oct	Q4/20 Nov	Dec	Q1/21 To Date	This Week
PP-Naphtha	611	599	590	516	551	601	577	646	748	814	718	702
Spread (\$/ton)	← 579 →							← 736 →				
PP-C3	292	344	222	200	205	230	191	181	250	340	316	300
C3-Naphtha	320	255	368	316	347	370	386	465	498	474	402	402
Brent (\$/bbl)	64	68	62	63	51	33	43	42	44	50	55	56
Naphtha (\$/ton)	519	541	494	540	440	274	397	391	384	449	513	516

Note: Prices refer to SEA regional prices as of 22 Jan 2021

PVC-EDC/C2 Price Gap

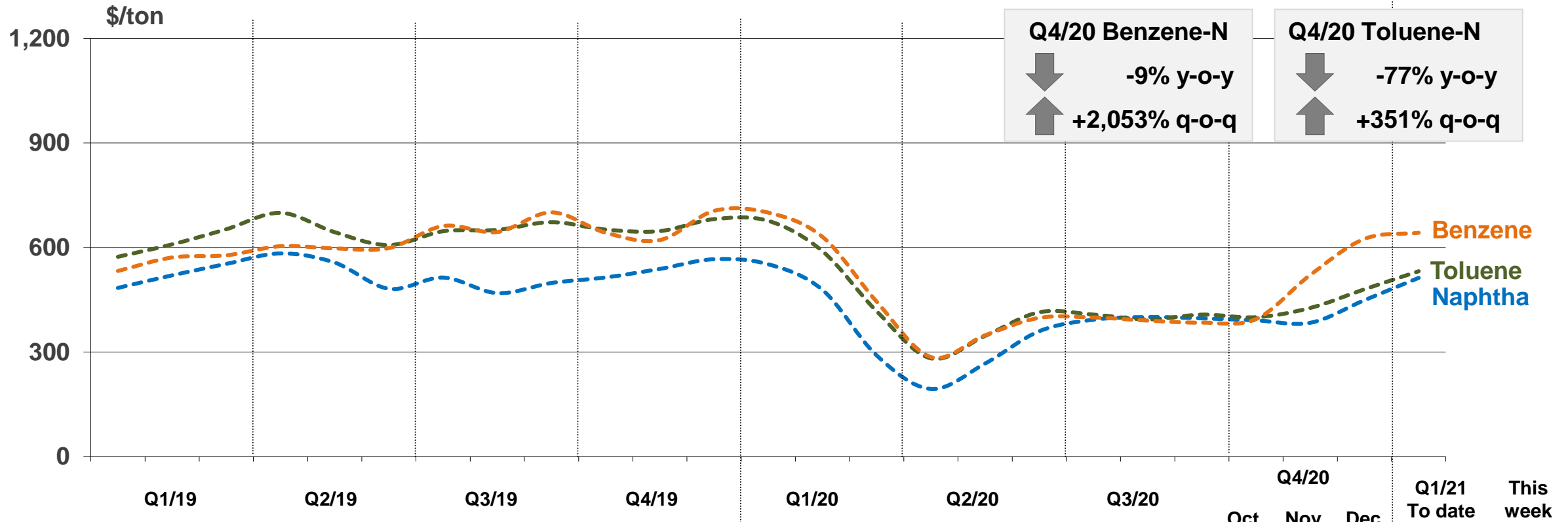
PVC price rose sharply due to strong demand across all regions amid global supply tightness as major U.S. and European producers declared force majeure.



Note: Prices refer to CFR ASIA as of 22 Jan 2021

Benzene & Toluene

BZ-N: Spread rose on higher export to the West and new styrene capacity in China.
 TL-N: Spread increased from improved toluene disproportionation demand.



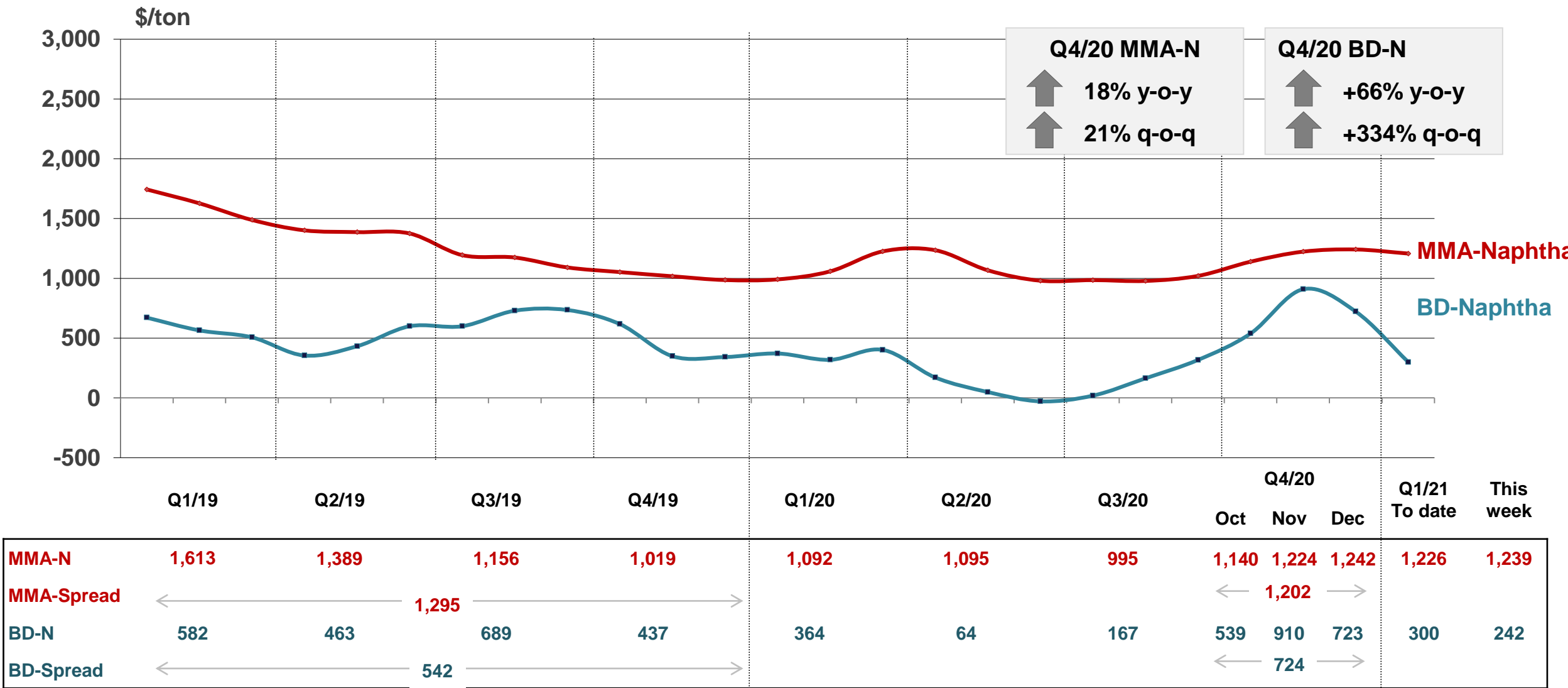
	Q1/19	Q2/19	Q3/19	Q4/19	Q1/20	Q2/20	Q3/20	Q4/20	Q1/21	This week		
								Oct	Nov	Dec	To date	
BZ-N	41	59	175	116	151	70	-5	4	137	176	129	124
BZ-Spread	← 98 →		← 98 →		← 98 →		← 105 →		← 105 →		← 105 →	
TL-N	92	110	163	120	121	74	6	9	43	31	19	32
TL-Spread	← 121 →		← 121 →		← 121 →		← 28 →		← 28 →		← 28 →	

Note: Benzene prices refer to SEA regional prices, toluene prices refer to NEA regional prices

Note: Prices refer to SEA regional prices as of 22 Jan 2021

Price Gaps of Associates

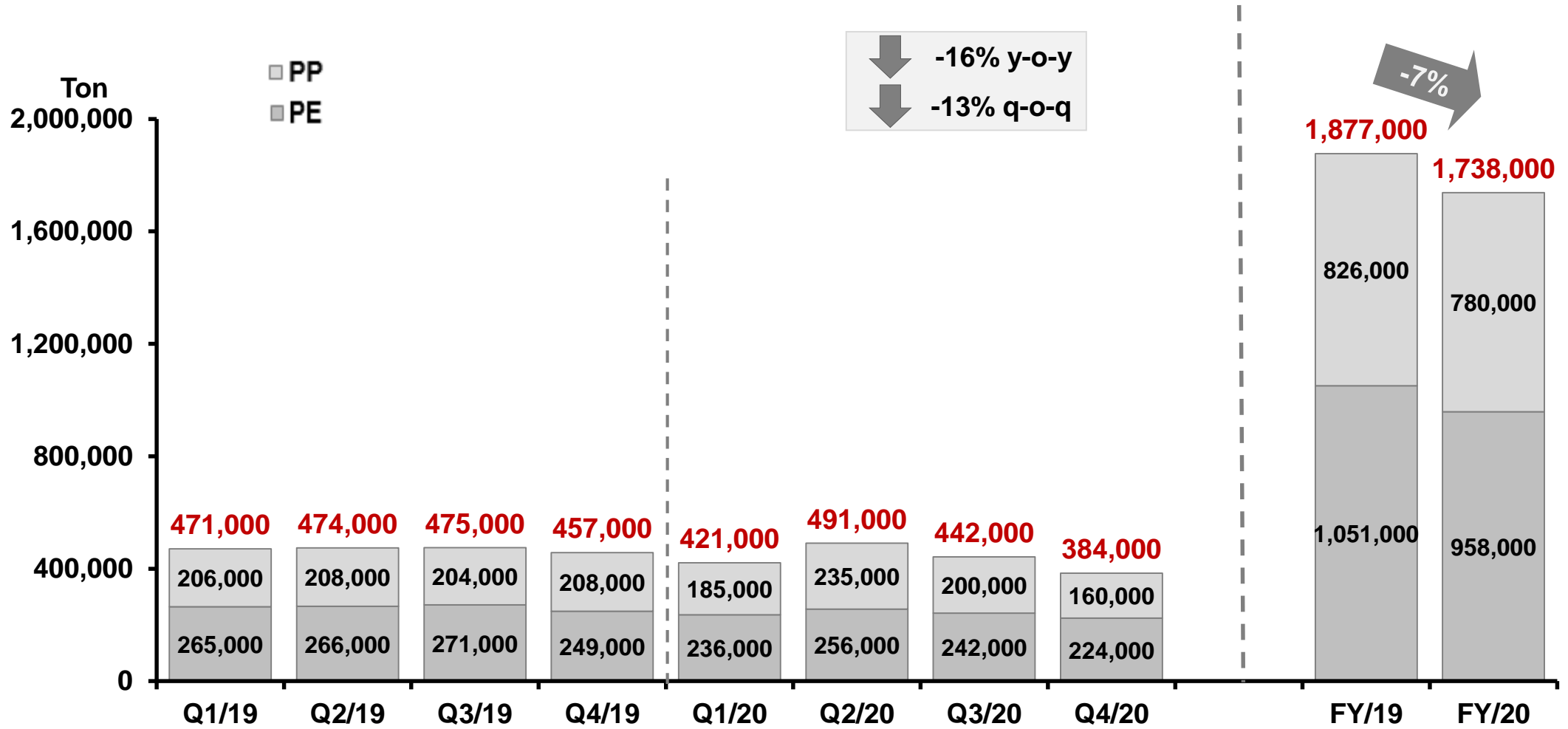
MMA-N: Gap increased as supply tightened from unplanned shutdowns and planned T/A, and automotive demand recovered
 BD-N: Gap rose, supported by improved demand amidst several unplanned outages and limited deep-sea cargoes availability



Note: MMA price refers to SEA regional prices of 22 Jan 2021
 BD prices refer to Asian regional prices of 22 Jan 2021

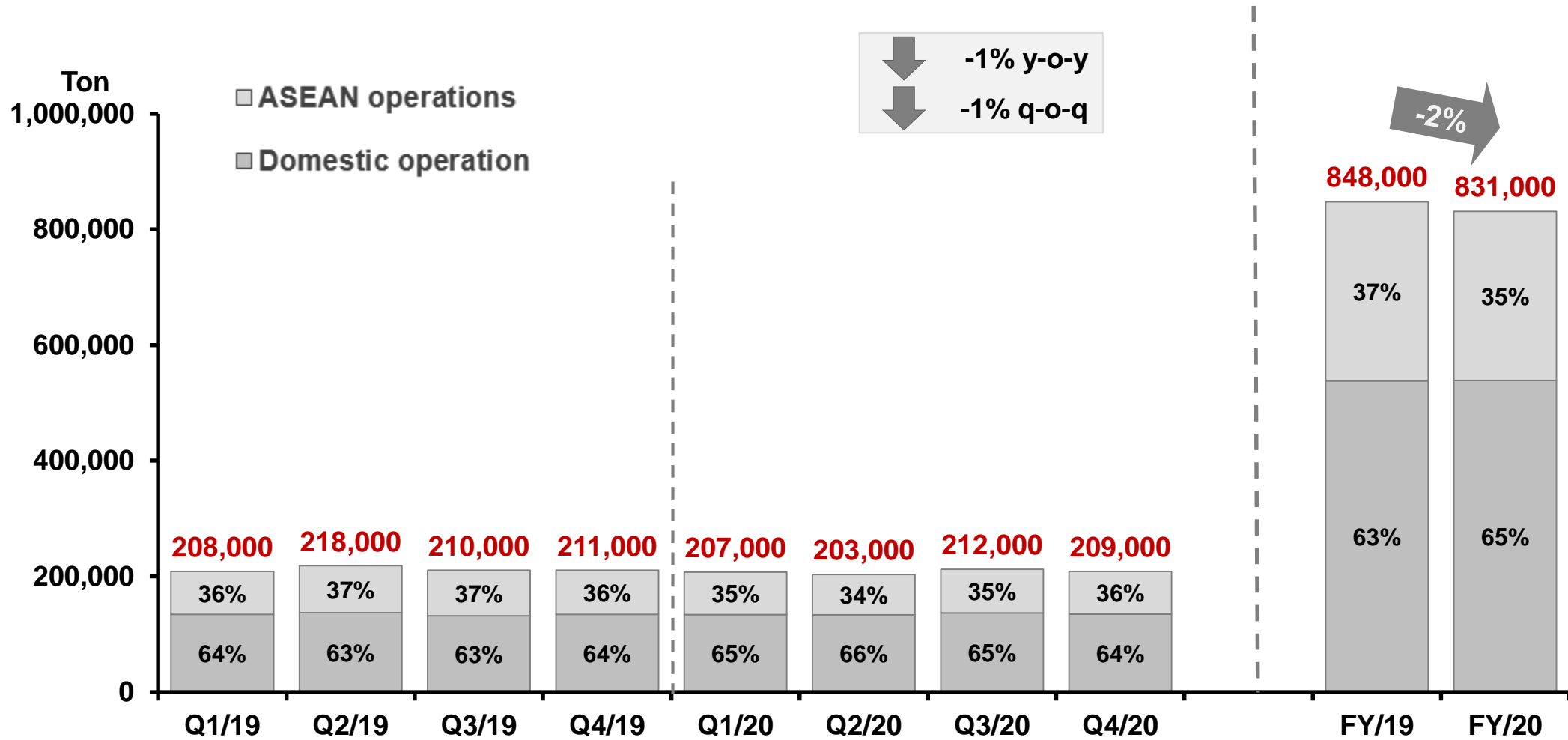
Polyolefin Sales Volume

Sales volume decreased 13% Q-o-Q owing to MOC turnaround; however, earlier commercial startup and active procurement softened impact to sales volume (previously estimated at 120-130 KT).



PVC Sales Volume

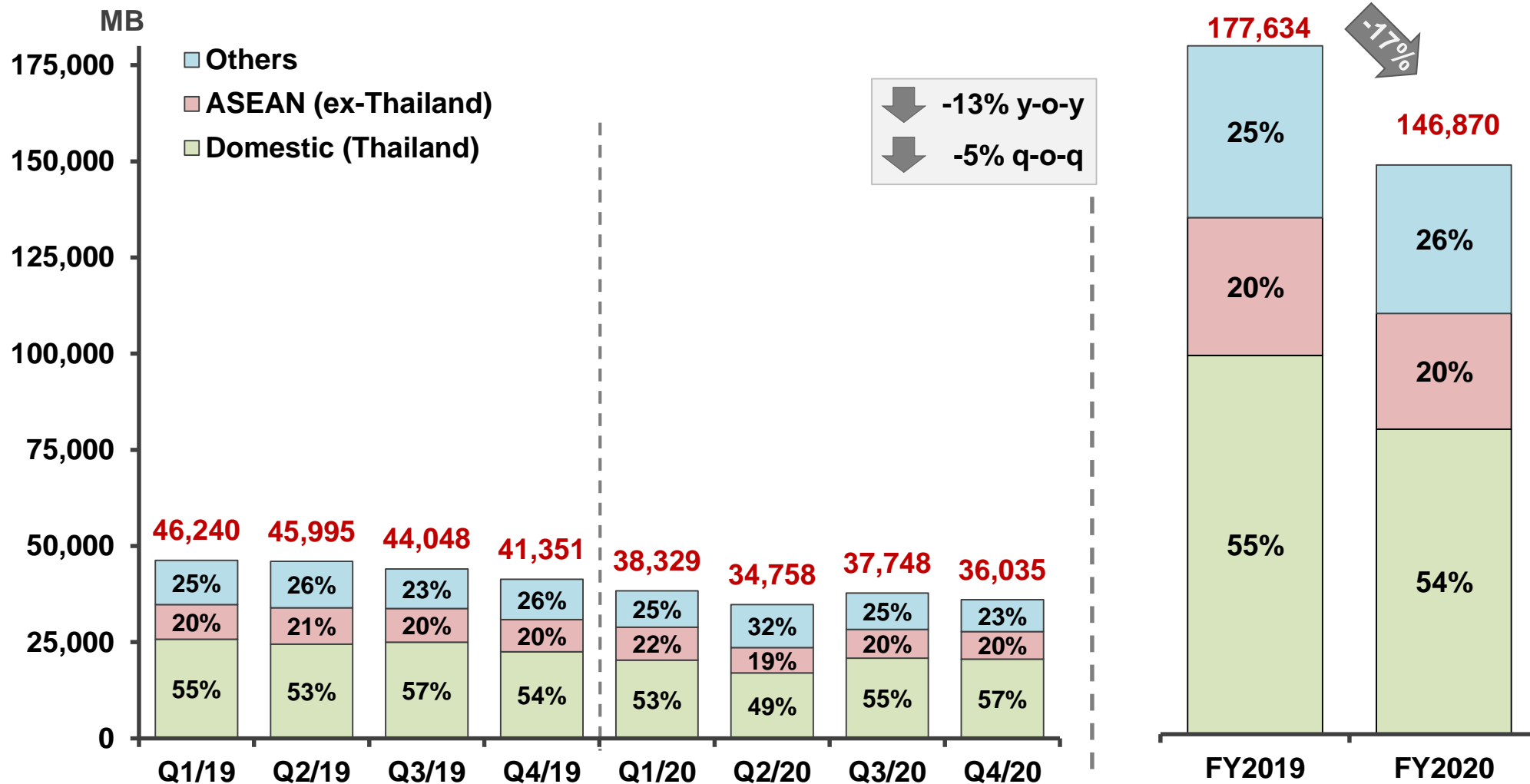
Sales volume slightly reduced by 1% Q-o-Q from the COVID-19 restrictions in Indonesia while demand remained healthy across all regions.



Note: *ASEAN Operations = Sales volume from PVC operations in Vietnam and Indonesia

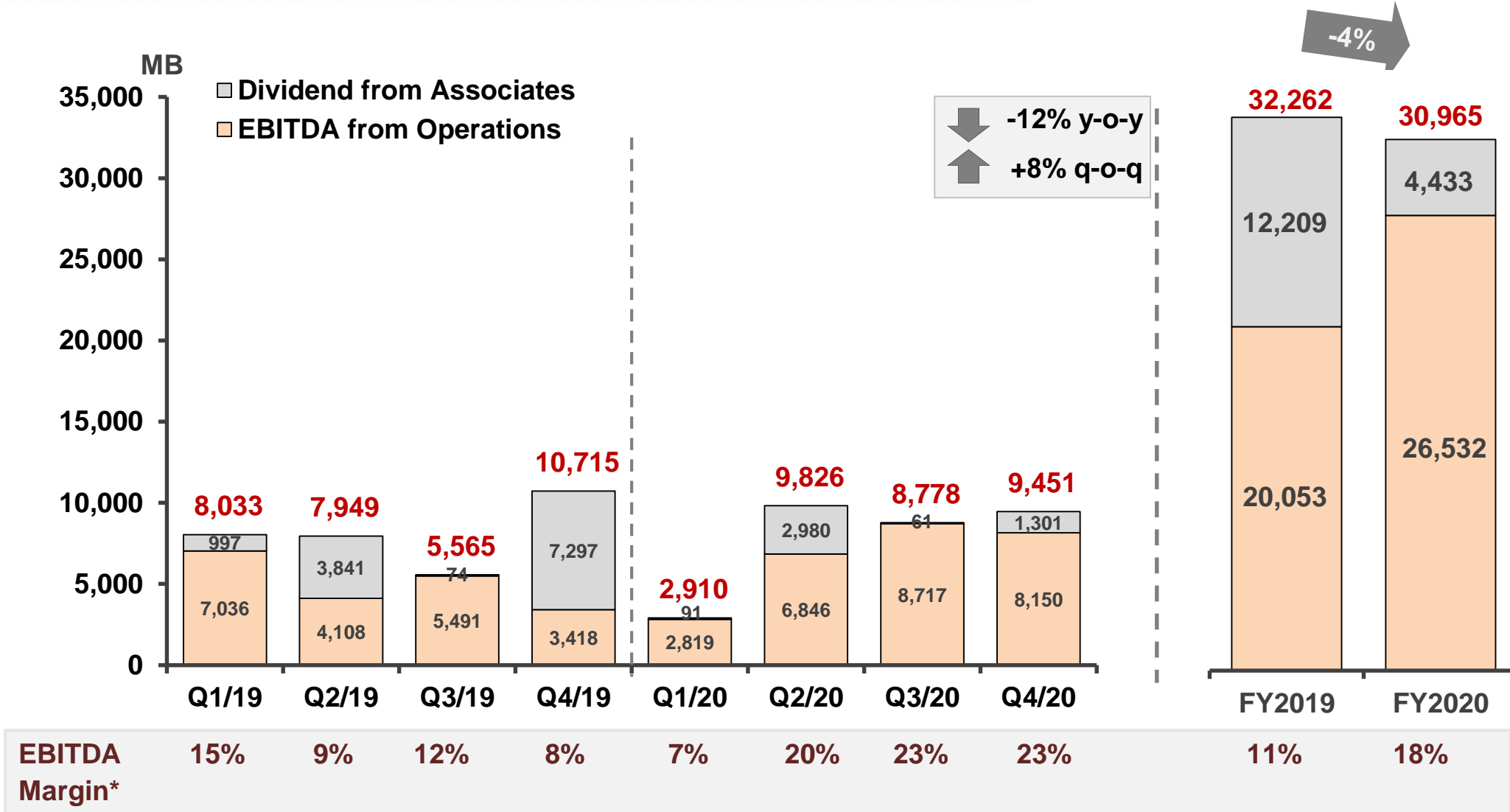
Revenue from Sales

Q4/20 revenue slightly dropped by -5% q-o-q from lower sales volume amidst improved product prices.



EBITDA

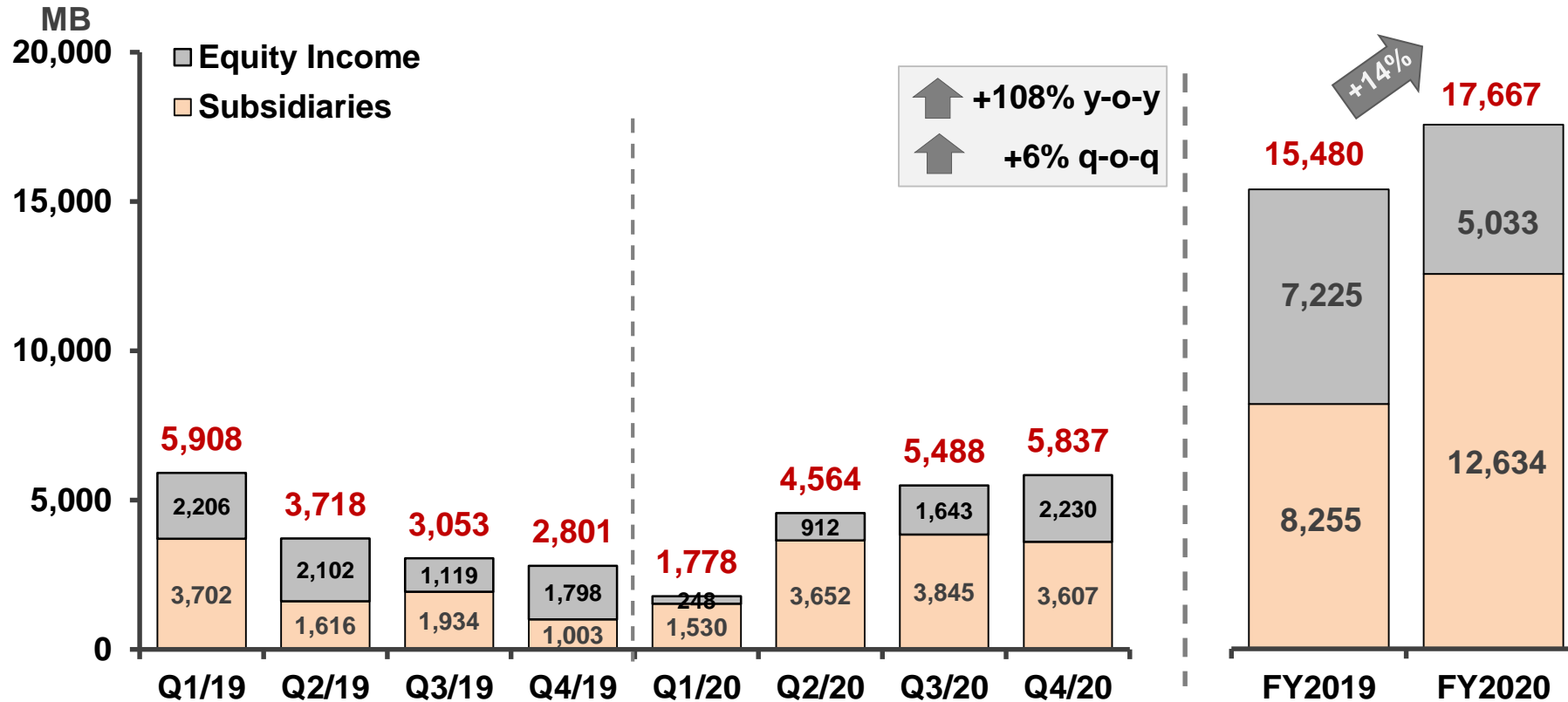
Q4/20 EBITDA improved 8% q-o-q mainly from higher gaps, while decreased -12% y-o-y from lower dividends.



Note: *EBITDA margin = EBITDA from operations/Revenue.

Profit for the Period

Earnings increased 6% q-o-q from higher gaps and 108% y-o-y from lower feedstock cost. FY2020 earning grew 14% y-o-y due to higher product gaps.



Key Items

NCI (Non controlling interest)	(800)	200	300	(200)	1,080	(700)	(1,400)	(1,200)	(500)	(2,220)
Inventory Gain (Loss)*	430	(1,150)	150	(1,060)	(1,100)	(590)	820	1,060	(1,630)	190

*Sub/Asso Q4/20: 78%:22%

- **Mitigated COVID-19 impact to existing operations**
 - Robust supply chain & operation management, resulting in zero COVID-19 case and operation disruption.
 - Sales portfolio & destination management to minimize sales volume impact.
 - Active sales destination and logistical management resulted in negligible impact from container and freight shortage.
- **Key project & turnaround management**
 - **LSP:** Achieved overall project progress as planned with extra measures to mitigate COVID-19 risk.
 - **MOC turnaround:** Postponed from Q2/20 to Q4/20 to avoid critical COVID-19 period. Managed to shorten the duration by overlapping some activities and using digital technology for real-time monitoring, resulting in lower than guided production loss.
 - **MOCD:** Proactive measures enabled project to progress well amid COVID-19 pandemic in 2020. Start-up is expected to be ahead of plan.
- **Cost management**
 - Prioritized CAPEX investment and reduced overhead expense.
 - Optimized feedstock proportion and procurement timing to minimize impact from feedstock price volatility.

- **Crude** – Despite the rise in COVID-19 cases, market is supported by weakening U.S. dollar and large voluntary production cut by Saudi Arabia.
- **Naphtha** – Following crude amidst stronger demand after crackers return from shutdown.
- **Polyolefin** – Increased buying activities after new year holiday supports market, while supply increase from new capacity in China and resumption of U.S. operations will pressure sentiment. Resurgence of COVID-19 around the world could continue to have implications on movement of supply.
- **PVC** – Demand continues upward around the globe driven by construction industry while global supply is expected to recover since major producers in the U.S. and Europe have lifted force majeure declarations.

Company Updates:

- **Circular Economy related activities:**
 - Chemical recycling: Completed construction of demonstration unit (Capacity 4,000 Ton/year) in Rayong
- **Projects update:** Details in the following pages.



INNOVATIONS FOR CIRCULARITY & CHEMICAL RECYCLING

CIRCULAR ECONOMY INITIATIVES



Recycled Plastic Road



Greenovative Lube Packaging



SCG CIRCULAR ECONOMY SOLUTION PLATFORM

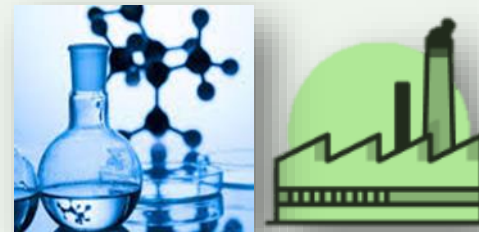
1. DESIGN FOR RECYCLABILITY



2. MECHANICAL RECYCLING



3. CHEMICAL RECYCLING



4. BIOPLASTICS





VDO

CHEMICAL RECYCLING

PROCESS



CHEMICAL RECYCLING PROCESS



การคัดแยก
และบดย่อย
SORTING & SHREDDING



พลาสติกที่ใช้แล้ว
POST-CONSUMER PLASTIC



กระบวนการ
CHEMICAL
RECYCLING

Circular Plas

RENEWABLE
FEEDSTOCK



พลาสติกใหม่

โรงงาน
ปิโตรเคมี

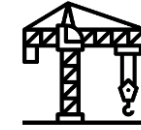
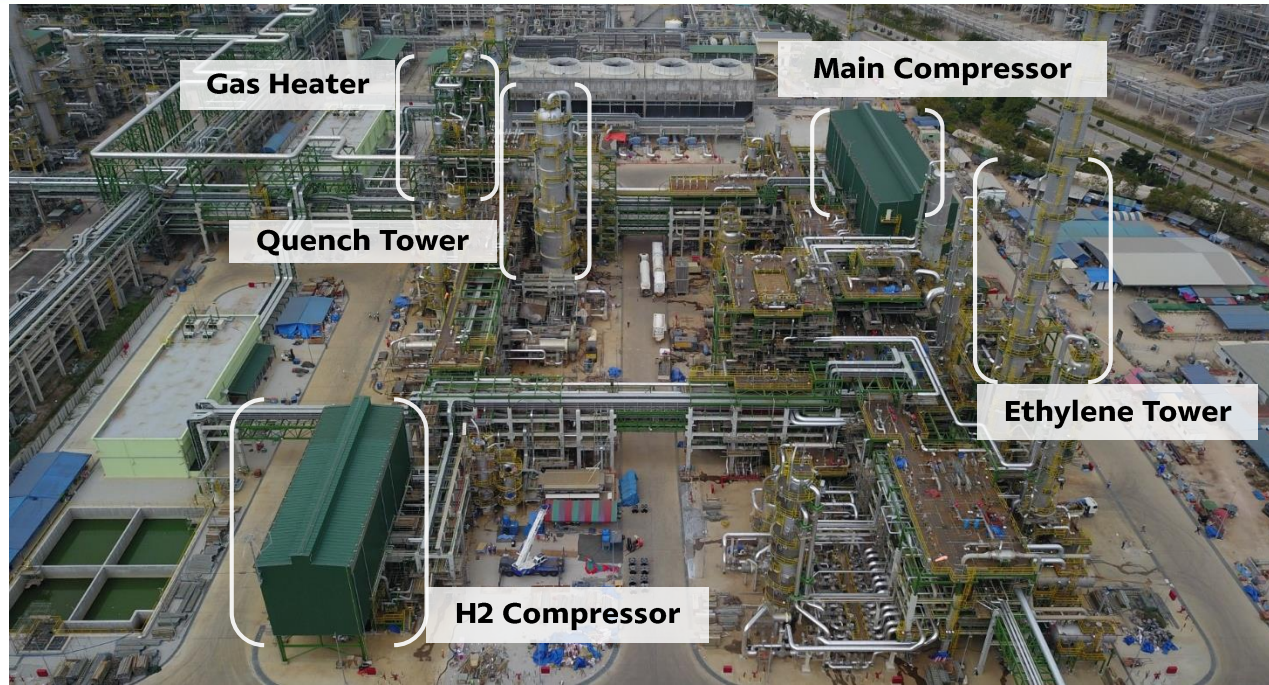
CHEMICAL RECYCLING DEMONSTRATION PLANT



CHEMICAL RECYCLING DEMONSTRATION PLANT



Social Distancing
#ช่วยกันดูแลกัน #CareTogether



Progress
99% as planned



Commercial Operation
expected in **Early Q2 2021, earlier than planned**

- Insist employee health screening, workplace hygiene, only related people are allowed in project area and apply physical distancing practice steadily to prevent the spread of COVID-19.



Projects update: LSP Project

Overall progress is around 66% (as planned) with completion of modular piperack at hydrocarbon jetty, interconnection piperack and roof air raising of tanks. Commercialization is expected in H1/23.



Overall Site



Trestle Modular Piperack at Hydrocarbon Jetty



Interconnecting Piperack



Roof Air Raising of Tanks

I.

Consolidated Results

- Q4/20 Consolidated Results
- FY2020 Segments
- Financial Updates

II.

Cement - Building Materials Business

III.

Chemicals Business

IV.

Sustainability

V.

Summary



ENVIRONMENT

GHG emissions reduction target

20% in 2025

28% in 2030

Transitioning to...

“Net-zero” by 2050

Promotes **Circular Economy**

Water withdrawal reduction 23%

by 2025



SCG Green Choice

67%

of revenue from sales
By 2030



SOCIAL

Provides **innovative medical equipment and supply needed** in tackling COVID-19 in Thailand and ASEAN countries

0

case of **Human rights violation**



GOVERNANCE

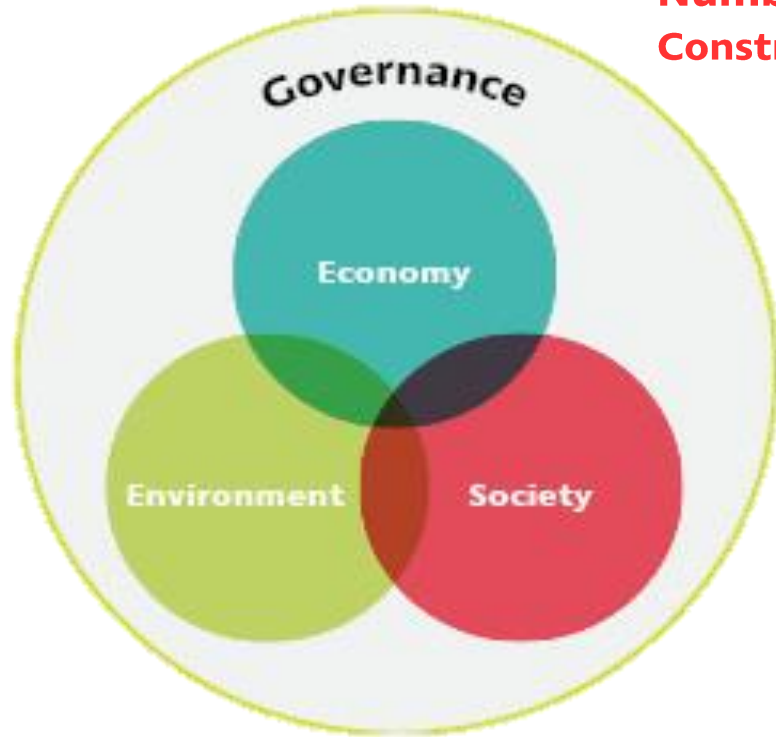
Conducts business with **Responsibility**
Fairness **Transparency**
defined by the framework of the **SCG Code of Conduct**

Composition of **Independent directors**, no less than **50%** of the total number of directors

To ensure **Transparency** **Diversity & Overseeing** the interest of all stakeholders

Awards and Recognitions

Number #1 in the world and ranked in the **Gold Class** as **Industry Leader in Construction Materials** of Dow Jones Sustainability Indices (“DJSI”) in 2020



Earned **Thailand Corporate Excellence Awards 2020** for our sustained commitment to drive long term growth through Circular Economy *from Thailand Management Association (TMA) and Sasin School of Management*

2 royally-bestowed excellence awards in Human Resource for 18 consecutive years and Financial Management

3 distinguished awards in Leadership Excellence, Sustainable Development Excellence and Product / Service Excellence

Granted **“Outstanding”** in the **Human Right Award 2020** as a role model organization for our best practices on human rights *from Rights and Liberties Protection department, Ministry of Justice Thailand*

Rated **“Excellent”** in the **Corporate Governance Report of Thai Listed Companies in 2020** *from Thai Institute of Directors (IOD) for 6 consecutive years*



A Member of **WBCSD**
since 2000



**Commitment to comply
via specific target**



Member of
**Dow Jones
Sustainability Indices**

Powered by the S&P Global CSA

The first ASEAN member
of the DJSI since 2004

MSCI
ESG RATINGS



CCC B BB BBB A **AA** AAA



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In Summary:

- Resilient profit amid COVID-19 pandemic and challenging macro economic environment in 2020.
- Able to achieve quicker MOC turnaround and MOCD construction progress than previously planned.
- MOCD start-up, lack of cracker turnaround, and healthy chemicals spreads should drive resilient Chemicals business in 2021.
- Cost optimization allowed Cement-Building Materials Business to achieve higher profit and profitability in 2020.
- Active procurement and use of alternative energy will help mitigate impact from higher coal price.
- SCGP has and will continue to execute growth. SOVI transaction concluded and Go-Pak acquisition recently announced.
- SCG remains financially strong with high liquidity, healthy cash generation, and strong balance sheet.

Challenges & Opportunities:

- Recent surge in COVID-19 cases in Asia and Western Hemisphere remains a concern, though vaccine availability should gradually improve the situation.
- In Asia, China's strong economic recovery is a good news.





Thank You

For further information, please contact invest@scg.com