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**REPORT OF THE AUDIT COMMITTEE  
AND REPORTS OF THE OTHER  
SUB-COMMITTEES**

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## Report of the Audit Committee

The Audit Committee independently performed its duties in accordance with the Audit Committee Charter, which is reviewed to keep in line with current business situations and approved by the Board of Directors on an annual basis. In 2020, the Audit Committee placed emphasis on applying digital technology to auditing, governance, strategy formulation, business operations, and monitoring in order to enable SCG to achieve its goals and conduct business sustainably. To accomplish these goals, the Management and all SCG employees must have ethics, integrity, and a good understanding of their roles and responsibilities as specified by the Three Lines Model, as well as fulfill their duties in adherence to the Integrated Governance Risk Compliance and Control (Integrated GRC).

In 2020, the Audit Committee convened a total of six meetings, all with a quorum present. The annual year-end performance assessment of the Audit Committee as a whole and self-assessment were conducted, and the results were satisfactory. The areas under assessment were namely the structure and qualifications of the committee, the roles and responsibilities, the performance of duties and meetings, overall opinions, the performance of the Audit Committee's secretary, and the performance of the Internal Audit Office. In 2020, the key activities of the Audit Committee could be summarized as follows:

**1. Review of Financial Statements:** The Audit Committee reviewed significant data and information in the quarterly and annual financial statements of the Company for the year 2020 as well as the consolidated financial statements of the Siam Cement Public Company Limited and its subsidiaries, which were prepared in accordance with the Thai Financial Reporting Standards (TFRS), which is in compliance with the International Financial Reporting Standards (IFRS). The Committee reviewed material issues and special items and obtained sufficient clarification from the external auditors, the Management, and the Director of the Internal Audit Office. Having verified that the financial statements and the disclosure of the notes to the financial statements were in compliance with the relevant laws and financial reporting standards, the Audit Committee approved the financial statements, reviewed and audited by the external auditors, without reservation. In addition, the Committee held a meeting with the external auditors without the Management so as to freely discuss the acquisition and review of material information involved in the preparation of the financial statements, the disclosure of information in accordance with relevant

financial reporting standards for the benefits of the user of the financial statements, and Key Audit Matters, as well as to see whether there was any suspicious information indicating potential fraud according to Section 89/25 of the Securities and Exchange Act B.E. 2535, as amended by the Securities and Exchange Act (No.4) B.E. 2551. In 2020, the external auditors made no remarks and did not find any indications of suspicious incidents. Furthermore, to assure the absence of such incidents, the Audit Committee resolved that the President & CEO report the results of compliance with the aforementioned Act received from the Presidents and relevant responsible parties in all business units to the Audit Committee. In 2020, the President & CEO confirmed that no indication of such suspicious incidents was found. Thus, the preparation of the financial statements and consolidated financial statements was conducted with reliability, transparency and complied with the Financial Reporting standards, and the external auditors performed their duties independently and with verifiability.

**2. Review of Connected Transactions, Acquisition and Disposition Transactions, and Transactions That Might Result in Conflicts of Interest:** The Audit Committee reviewed the connected transactions and transactions which might result in conflicts of interest, as well as reports by relevant directors. These transactions and information were correctly reviewed and disclosed to the Stock Exchange of Thailand in a timely manner.

**3. Review of Corporate Governance:** SCG continued to conduct its business in accordance with sustainable development and corporate governance principles in accordance with international standards, including the Organization for Economic Co-operation and Development (OECD), the Securities and Exchange Commission (SEC), the Stock Exchange of Thailand (SET), and the Thai Institute of Directors Association (IOD). The Audit Committee reviewed the efficiency and effectiveness of corporate governance and found that the directors, the Management, and all employees had strictly complied with the policy, with the Board of Directors and the Management serving as role models. A total of 29,881 employees passed the ethics e-testing, implemented for the sixth consecutive year, with the score of 100%. Furthermore, the anti-corruption policy continued to be actively implemented. In addition to its third recertification by the Private Sector Collective Action Against Corruption (CAC) on February 4, 2019, SCG extended its commitment to its suppliers by

compiling the Supplier Code of Conduct for use as guidelines, with the goal of encouraging its suppliers to be good citizens and make concrete social and environmental commitments beyond legal and regulatory requirements. Over 5,900 suppliers had so far signed an agreement to comply with the Supplier Code of Conduct. Furthermore, the Board of Directors also approved compliance with the “Guidelines on Appropriate Internal Control Measures to Prevent Bribery of State Officials, Foreign Public Officials and Agent of Public International Organization” issued by the National Counter Corruption Commission, as approved by the Audit Committee and CEO. These efforts were communicated to every employee through Message from CEO, which set the tone at the top and showed that the management attached great significance to the matter.

#### **4. Review of Risk Management Assessment:**

The Audit Committee reviewed the efficiency and effectiveness of the Company’s risk management process, overseen by SCG Risk Management Committee, consisting of the President and CEO, serving as the Chairman, and the Management, serving as the members. The committee is responsible for reviewing risk management structures and policies, risk management frameworks, risk management plans, as well as reviewing risk profiles and monitoring the Company’s risk management on a monthly and quarterly basis, while the Corporate Risk Management Unit is responsible for compiling reports of risks and SCG’s risk management, presented in the form of risk dashboard. In 2020, SCG focused on emerging risks, such as COVID-19, digital transformation, cybersecurity, global economic slowdown, and changing consumer behaviors in response to the concept of circular economy, etc. all of which were considered risks of significance and were likely to materialize in the future. In preparation, SCG Risk Management Committee has formulated risk management measures by developing medium-term plans and annual plans as well as taking investment projects into consideration.

**5. Review of Compliance:** SCG developed its compliance management system (CMS) in accordance with ISO 19600, which was applied and integrated into the management system of each business unit as appropriate. SCG also formulated guidelines and checklists with regard to compliance with key policies of SCG, including Antitrust Policy, Insider Trading Policy, and Disclosure Policy. Furthermore, SCG appointed SCG Personal Data Protection Steering Committee, tasked with putting in place policies, guidelines, and systems related to personal data management for internal use

to ensure that the Company’s personal data protection was in compliance with relevant laws and international standards. SCG also introduced a transfer and assessment system for new laws and amendments to its compliance management system to ensure full and prompt compliance with all new and amended laws.

**6. Review of Internal Control System:** The Audit Committee reviewed the results of internal control assessment for both operational and information technology systems, both as reported on a monthly and quarterly basis by the Internal Audit Office and as reported in the internal control adequacy assessment of the Securities and Exchange Commission (SEC). The Committee concluded that SCG’s internal control was adequate and appropriate for its business operations. This corresponded with the external auditor’s opinion that there was no material deficiency that might impact the Company’s financial statements, one of the missions stipulated in the Internal Audit Office Charter. This year, the Committee continued to foster awareness and promote moral principles, ethical behavior, and adherence to the code of conduct. To this end, the Committee focused its efforts on developing a preventive system, comprising Ethics e-testing, e-Policy e-testing, and good risk management and control practices in accordance with the “Three Lines model”, as well as on communicating case studies related to corruption and non-compliance with laws, the Company’s regulations, policies, and code of conduct to employees. In addition, each business, both domestic and overseas, adopted appropriate control self-assessment (CSA) tools and appointed a self-audit team in accordance with their level of readiness and in compliance with relevant laws and regulations. To further mitigate risks for overseas companies, workshops were organized for the executives/staff of each company to raise awareness on governance, risk, compliance and controls. In addition, the Internal Audit Office, in collaboration with first-line officers, continued to further develop data analytics (DA) for reporting, with which each business could oversee the compliance of the business units within its sphere of responsibility and which auditors could use in the auditing process. Workshops were also organized for different business units, using case studies based on key findings to give people in charge at all levels a better understanding of the risks, impacts, and key internal controls involved in each step of their operations.

**7. Internal Audit:** The Audit Committee conducted an annual review of the Audit Committee Charter and the Internal Audit Office Charter to ensure their relevancy to SCG’s current risk and business environment.

In 2020, the Internal Audit Office reviewed and adjusted its audit strategies in accordance with the COVID-19 situation and risks in the new normal era by utilizing machine learning (ML), robotics process automation (RPA), and data analytics (DA) in order to improve the efficiency of risk analysis. In addition, fieldwork was conducted as needed and outsourced experts to conduct audits in countries where they could not perform their duties by themselves as a result of lockdown and where there was no local staff to do so. The auditor's capacity was also developed to raised awareness on governance, risk management, compliance, and cybersecurity for internal control and organized online seminars, data science workshops that enabled auditors to write basic programs, as well as a hackathon, held for the second consecutive year. Furthermore, continuous efforts were made to promote the implementation of the Three Lines model, in which the first-line top management were encouraged to take key roles and serve as role models for employees as well as communicate with their subordinates and provide suggestions for collaborative risk assessment, control identification, and performance monitoring for SCG's current systems, new systems, new businesses, or new IT systems. In addition, the Internal Audit Office also developed internal auditor teams in Vietnam and Indonesia to enable to assess the efficiency and effectiveness of the governance, risk management, compliance, and internal controls of SCG and its overseas subsidiaries, under the supervision of the Internal Audit Office in Thailand, as well as prepare/revise internal audit documents to accommodate changes in work processes brought on by technology integration. Also, workshops were organized for IT-BU representatives to disseminate knowledge about international standards, risks, internal control, and IT audit results.

**8. Review of Fraud Investigations:** In addition to the internal whistleblowing system for employees, SCG has developed a whistleblowing system for external parties, through which they may file complaints via [www.scg.com](http://www.scg.com) into addition to the existing channels, which include phone calls and submission of emails or letters to the Independent Directors, the Audit Committee, the Internal Audit Office, and the Corporate Secretary office. In 2020, a total of 38 complaints involving non-compliance with laws, the Company's regulations, anti-corruption policy, corporate governance policy, SCG Fore Core Values, SCG Code of Conduct, and SCG Supplier Code of Conduct were filed through SCG Whistleblowing System for external parties and employees. Of these, 33 were fully investigated cases (including 5 pending cases from

the previous year), consisting of 23 cases involving non-compliance with regulations and 10 cases involving non-compliance with SCG Code of Conduct. None was related to non-compliance with the Company's Anti-corruption Policy, Anti-trust Policy, and Human Rights Policy. The damages were insignificant, and the investigation results were used to inform the protocols and preventive guidelines. In addition, the Audit Committee reviewed the results of fraud investigations and fraud risk assessment as well as the impact of fraud cases in order to prescribe preventive guidelines against potential risks in operational systems, and consistently reviewed the measures for the revision of investigation protocols to ensure that they were up-to-date and appropriate for the business environment.

**9. Appointment of the External Auditor and Review of the Audit Fee for 2021:** KPMG Phoomchai Audit Ltd. has been selected and appointed as the external audit firm of SCG for the five-year period from 2018 to 2022. Based on their satisfactory performance, qualification as independent auditors, as well as their professional expertise, knowledge, experience in auditing SCG's businesses, and ability to share knowledge related to the Company's businesses in addition to auditing, the Audit Committee recommended that the Board of Directors seek approval at the Shareholders' Meeting for the appointment of Mr. Wairoj Jindamaneepitak, Certified Public Accountant Registration No.3565; or Ms. Thanyalux Keadkaew, Certified Public Accountant Registration No. 8179; or Ms. Dusanee Yimsuwan, Certified Public Accountant Registration No. 10235; all of whom are auditors at KPMG Phoomchai Audit Ltd., as the Company's auditors for the year 2021; as well as for the approval of the Company's audit fee for the fiscal year 2021 and the annual audit and quarterly review fees for SCC's consolidated financial statements amounting to 4.68 Million Baht; and for the acknowledgement of the annual audit fees for the year 2021 of the subsidiaries' financial statements and quarterly review fees for the financial statements of the listed subsidiaries audited by KPMG in Thailand and KPMG overseas. SCG subsidiaries were responsible for the audit fees totaling 71.45 Million Baht.

On behalf of the Audit Committee



**Tarisa Watanagase**  
Chairman of the Audit Committee

## Report of the Governance and Nomination Committee

The Governance and Nomination Committee in 2020 performed their duties as assigned by the Board of Directors. Chief among them were the recommendation of policies and guidelines with regard to the corporate governance of SCG to the Board of Directors and the nomination of qualified candidates to replace the retiring directors in 2021.

In 2020, the Governance and Nomination Committee convened a total of four meetings, with an attendance record of 100%. The significant duties performed by the committee in 2020 were as follows:

### 1. Recommendations of policies and guidelines with regard to the corporate governance of SCG

In 2020, the Board of Directors resolved to approve the recommendations of the Governance and Nomination Committee to prescribe and review policies and guidelines regarding the corporate governance of SCG as follows:

- Reviewed the adoption of the Corporate Governance Code for Listed Companies 2017 (CG Code), developed by the Securities and Exchange Commission (SEC), in SCG business operations thoroughly to bring benefits to the Company and ensure sustainable value creation. The Board of Directors also stipulated that substitute measures be set forth where SCG corporate governance practices fell short of the CG Code.

- Reviewed the scope of authority of the Board of Directors in the charter of the Board of Directors to ensure alignment with the eight principles stipulated by the Corporate Governance Code for Listed Companies 2017 (CG Code).

- Revised SCG Corporate Governance Handbook to include the corporate governance policies and guidelines that were amended and announced after the 2017 revision of SCG Corporate Governance Handbook, such as the Intellectual Property Policy, the Diversity and Inclusion Policy, the Human Rights Policy, SCG Personal Data Protection Policy, and the Risk Management Policy, as well to incorporate the amended charters of the Board of Directors and the Sub-committees in SCG Corporate Governance Handbook. The policies in SCG Corporate Governance Handbook were also regrouped according to the Stock Exchange of Thailand's Corporate Sustainability Guide For Listed Companies.

### 2. Knowledge and competency enhancement of directors for more efficient performance of duties

- Held two director seminars on ASEAN and Global Overview: How deep & How long of COVID – 19 from the perspective of the economists, and US-China Relationship with the Impact in Thailand and South East Asia.

- Organized an exhibition showcasing innovations, products, and services developed by the R&D arms of SCG's core businesses during a workshop held for the Board for the formulation of medium-term plans

- Encouraged the board members to attend conferences and seminars beneficial to the performance of their duties. Among these were the IT Governance and Cyber Resilience Program (ITG), Chairman Forum "Leading Boardroom Through Disruption: What Directors should know" and Director's Briefing: Demonstrating Corporate Purpose organized by the Thai Institute of Directors (IOD)

- Briefed the new directors on the essence of SCG Corporate Governance, the Handbook for New Directors, as well as other information essential for the directors' performance as part of director induction, and held a session where the new directors met with the CEO, the executives, and the relevant division directors to acquire in-depth information and inquire about SCG's business operation.

- Began the nomination of an independent external consulting firm in late 2020 to evaluate the performance of the Board in addition to the evaluation undertaken annually by the Board of Directors, the committees, and the Chairman to ensure the performance of the Board of Directors is in accordance with good corporate governance and global best practices and Corporate Governance Code. The performance assessment is scheduled for 2021.

### 3. Promotion of awareness and compliance with SCG Principles of Corporate Governance and Code of Conduct among SCG employees

- Held activities to raise awareness of Integrated GRC (Governance, Risk and Compliance) to encourage employees to appreciate the importance of applying GRC to their work as well as support their operations to ultimately contribute to sustainable business growth, such as organizing a GRC Workshop at the Young Talent Management event, publicizing the definition of SCG GRC, publicizing and providing GRC Helpline, as well as adding questions on GRC to Ethics e-Testing.

#### **4. Fostering good relations and understanding between SCG and shareholders through socially-responsible activities**

In 2020, in response of the coronavirus disease 2019 (COVID-19) pandemic, the government imposed various preventive measures on agencies and organizations across all sectors, especially for activities that involved a large gathering of people and posed high risks, for which appropriate measures had to be put in place. Recognizing the importance of engaging and communicating with shareholders, especially those interested in joining its activities, SCG decided to adjust the format of its activities to ensure the safety of all shareholders and instead delivered pamphlets to 1,100 shareholders having registered for the activities detailing innovations that SCG had developed and offered to various hospitals to prevent the spread of COVID-19 and protect medical professionals and Thai people.

#### **5. Nomination of qualified candidates to replace the retiring directors in 2020**

- Established the Policy on Director Qualifications and Nomination based on the Corporate Governance Code for Listed Companies published by the Securities and Exchange Commission (SEC), the governance guides of the IOD, and the DJSI Sustainability Assessment regarding Corporate Governance, and taking into account the diversity of the Board of Directors' composition, the candidates' qualifications and knowledge, and the Board Skill Matrix to ensure correspondence with SCG's business strategies.
- Allowed the shareholders to propose agenda items and nominate directors prior to the 2021 Annual General Meeting of Shareholders during 17<sup>th</sup> August – 16<sup>th</sup> November 2020. The criteria were posted on SET Link, developed by The Stock Exchange of Thailand (SET), and the Company's website.
- Created a succession pool of qualified candidates for directorship and independent directorship to be nominated by the Board of the Directors in accordance with SCG's business strategies and operations.
- Reviewed the qualifications of independent directors to ensure alignment with the criteria set forth by the Capital Market Supervisory Board.

Additionally, in 2020, the Governance and Nomination Committee also carried out the following activities:

1. Review of the limit on the number of listed companies in which SCG's directors can take directorship
2. Annual review of the Charter of the Board of Directors and the Charters of Sub-committees for the year 2020
3. Annual review the performance assessment form for the Board of Directors, the Sub-committees, and the Chairman of the Board for the year 2020

On behalf of the Governance and Nomination Committee



**Chumpol NaLamlieng**

Chairman of the Governance and Nomination Committee

## Report of the Remuneration Committee

The Remuneration Committee performed their duties as prescribed in the Charter of the Remuneration Committee by the Board of Directors with prudence, fairness, and rationality. The Committee considered the remuneration in comparison with the remuneration offered by other listed companies or leading corporations in the same business.

In 2020, the Committee held a total of seven meetings comprising of six ordinary meetings and one special meeting to consider the remuneration of the Board of Directors and Sub-committees before proposing to the Board and the Shareholders' Meeting for approval. The Committee also considered the remuneration of SCG President & CEO and top executives in alignment with the performance of each executive and SCG's operating results to retain SCG leadership in the industry.

Moreover, the Remuneration Committee also provided views and recommendations to the Management with regard to human resources management to foster the morale and retention of highly capable employees with the Company.

On behalf of the Remuneration Committee



**Prasarn Trairatvorakul**

Chairman of the Remuneration Committee

## The CSR Committee for Sustainable Development Report

Over the past few years, the world has faced multiple risks and challenges, which are increasing in quantity and severity, especially environmental threats such as global warming, climate change, man-made disasters, natural catastrophes, and waste issues. These were compounded by the COVID-19 pandemic, which caused massive damage and disruption throughout the world in 2020. Both the environmental threats and the COVID-19 outbreak have transformed the way we live and had immense impact on the future of life on Earth.

Encouraging people to stay abreast of the circumstances and be able to adapt to changes that come in the way are fundamental factors that will empower the Planet to survive and grow sustainably for generations to come. In line with the vision, SCG is committed to enticing society and the community to build resilience to adapt to change and handle any challenge. The goal is to help develop communities, enabling them to solve problems and become sustainably self-reliant in alignment with SCG's relentless commitment to create sustainable growth in every region where it operates. SCG holds a firm belief that a good community quality of life is the first step toward development in social, environmental, and economic dimensions, thereby contributing to enhancing the country's potential to develop and keep pace with change. SCG has established strategies for sustainable development efforts as follows:

**1. Develop the potential of the community to achieve sustainable self-reliance.** SCG's expertise or experts are used to solve problems and uplift the quality of life, enabling people in the community to have job security and achieve sustainable self-reliance.

**2. Promote participatory involvement of all concerned parties.** This includes employees, civil society as well as government and private sectors to create a strong collaboration network to drive success and create sustainable value for society.

**3. Develop innovations that address the needs of the community and resolve social issues.** SCG's expertise in creating innovation or experts are utilized to drive innovations that answer the needs of the community and resolve social issues.

**4. Create and expand sustainable development role model projects.** A project to create a community role model which has been successful in developing and solving problems is carried out to provide a role model and inspire other communities to build on the success.

SCG pledges to take part in resolving the issues that Thai society is currently facing. Despite the COVID-19 outbreak still posing health threats to people across

the world including Thailand, the serious risks facing our world right now include global warming, climate change, resource depletion droughts, floods, poverty, and inadequate education. SCG, therefore, carries out activities under three themes.

### Advancing Community

SCG commits to uplifting the quality of life for every community and society where it conducts business and is keen to be part of helping solve their problems. In the face of a crisis in Thailand such as the spread of COVID-19, SCG has adopted its expertise, innovations, and technologies to design, in collaboration with a team of medical experts, various innovative equipment to prevent coronavirus transmission and keep medical professionals safe, allowing them to handle the increasing number of patients quickly and efficiently.

In 2020, Thailand faced the worst drought in 40 years. In response, SCG in cooperation with the Utokapat Foundation, and Hydro-Informatics Institute (Public Organization), carried out the "SCG Helps 108 Communities to Overcome the Drought Crisis" project to support the communities which have constant droughts to learn water management in line with His Majesty the Late King's teachings and adopt information technology to solve the drought crisis and to store water for agriculture, enabling them to increase household income and never having to face drought again.

On top of this were the projects dedicated to improving better quality of life. For example, the "Pracharat-Bang Sue Pond Development" project was rolled out to upgrade the deteriorating informal settlements having no house registration and resident book and no services like electricity and running water, turning them into a housing project with a house registration document, public utilities, and safe neighborhoods with participation from the Bueng Bang Sue community. In addition, the "Power of Community" project is designed to provide knowledge along with instilling virtues, inspiring the communities to develop themselves, learn marketing principles, and process their farm products to add more value. This enables farmers to become salespersons, generating more income and building a stable occupation.

### Circular Economy

Increasing demand for natural resources accelerated by a rapidly-growing population has resulted in dwindling resources and an enormous waste problem. Recycling



of used resources and waste in line with the circular economy concept is a solution to the resource depletion and waste issues. As a consequence, SCG is committed to promoting systematic and concrete waste management in accordance with the SCG Circular Way guidelines to support resource maximization. The effort started off with SCG employees through a Bang Sue Model, a waste management program implemented at SCG Headquarters that encourages employees to maximize resources with the goal of achieving zero waste to landfill.

The successful model has been expanded to several communities. For instance, a waste management model at Ban Rang Phlub Community in Ban Pong, Ratchaburi entitled the Ban Pong Model not only successfully solves its overflowing waste problem but also enables the locals to earn income from sorting waste, inspiring other communities to come to observe its execution and resulting in all communities in Ban Pong, Ratchaburi taking part in this waste management initiation.

Moreover, lessons learned from multiple waste management efforts have been compiled into a book entitled “Waste to Wealth”, consisting of 12 successful waste management models that can be expanded into an extensive waste management network.

To drive the circular economy concept, SCG organized SD Symposium 2020 “Circular Economy: Actions for Sustainable Future” in which SCG teamed with 180 partners across all sectors to tackle environmental crisis sustainably by adopting the circular economy principles. The solutions include 1. solving drought with the water reuse management; 2. minimizing PM 2.5 dust with 100% zero-burning agriculture; 3. proposing plastic waste management to be on the national agenda; and 4. supporting Green and Clean Construction by using technology to achieve the highest resource management efficiency.

## Climate Emergency

Global warming has had increasingly visible impacts through climate change and natural disasters which are becoming more frequent and severe, stressing ecosystems and people’s way of life. SCG has given key priority to mitigating the impacts of global warming by constructing check dams in collaboration with the communities surrounding the plants to restore the ecosystems to health. These endeavors which have continued for more than 10 years are in tune with His Majesty the Late King Bhumibol Adulyadej’s royal initiative on sustainable water management and in line with His Majesty King Maha Vajiralongkorn Phra

Vajiraklaochaoyuhua’s royal demand to continue, preserve, and build upon the royal legacy on water management. To that effect, SCG organized the “Conserving Water from Mountain to Mighty River” project in collaboration with volunteers and involved parties across all sectors. In 2020, SCG and its networks constructed several more check dams, bringing the total number to 100,000 over the course of 10 years. The check dams help retain moisture, restore forest land to health, and capture carbon dioxide, the main culprit of global warming. Aside from environmental benefits, check dams also serve as a tool to create a strong community that stands in solidarity and collaboration to advance their community to pass on to the younger generations in a sustainable way.

On the occasion of His Majesty King MahaVajiralongkorn Phra Vajiraklaochaoyuhua’s birthday anniversary, SCG organized the “Tree – Growing to Reduce Global Warming in Honor of His Majesty the King” project in which employees and volunteers from all sectors joined in growing over 200,000 perennial plants and beach forests such as red mangroves and seagrasses. Beach forests are capable of capturing 4-6 times more carbon dioxide, thereby effectively mitigating global warming.

Furthermore, amid the global warming and PM 2.5 issues that are becoming more intense, SCG has join forces with the government and private sectors as well as communities to organize the “Zero Burn” project to buy agricultural waste such as rice stubbles, sugarcane leaves, and corncobs to reduce emissions from field burning and to process them into biomass energy, animal feed, or packaging. These efforts help alleviate PM 2.5 and global warning, create added value from waste in line with the circular economy concept, and create more income for Thai farmers.

SCG firmly believes that these initiatives will help empower the communities and society to learn, resolve problems, and be ready to adapt to any challenge to contribute to strong social development and community growth in a sustainable fashion for many years to come.

On behalf of CSR Committee for  
Sustainable Development



**Kasem Watanachai**  
Chairman of CSR Committee for  
Sustainable Development