

### Analyst Conference Q4/10 Wednesday, January 26, 2011



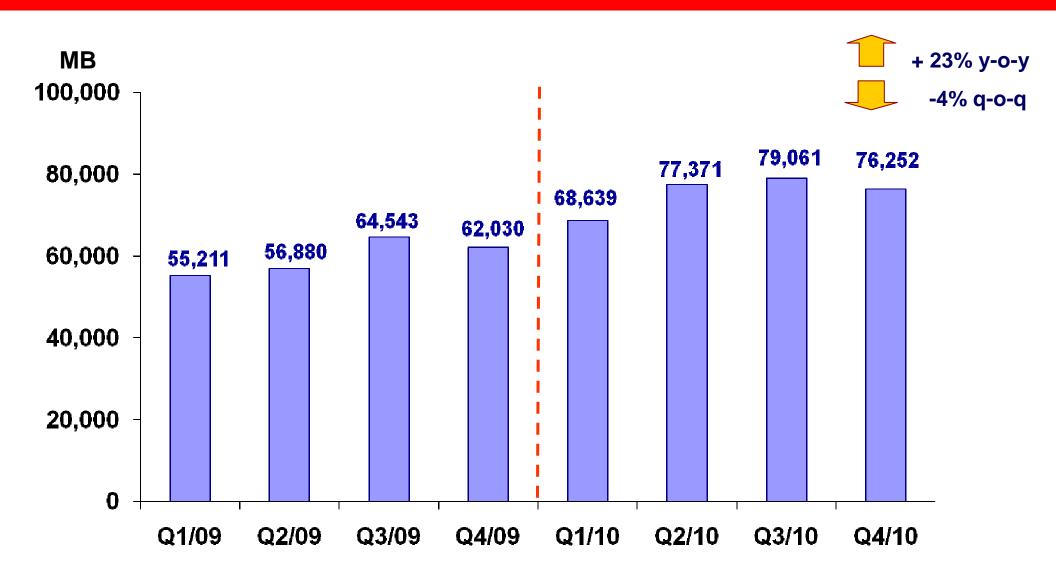


### I. Consolidated Results

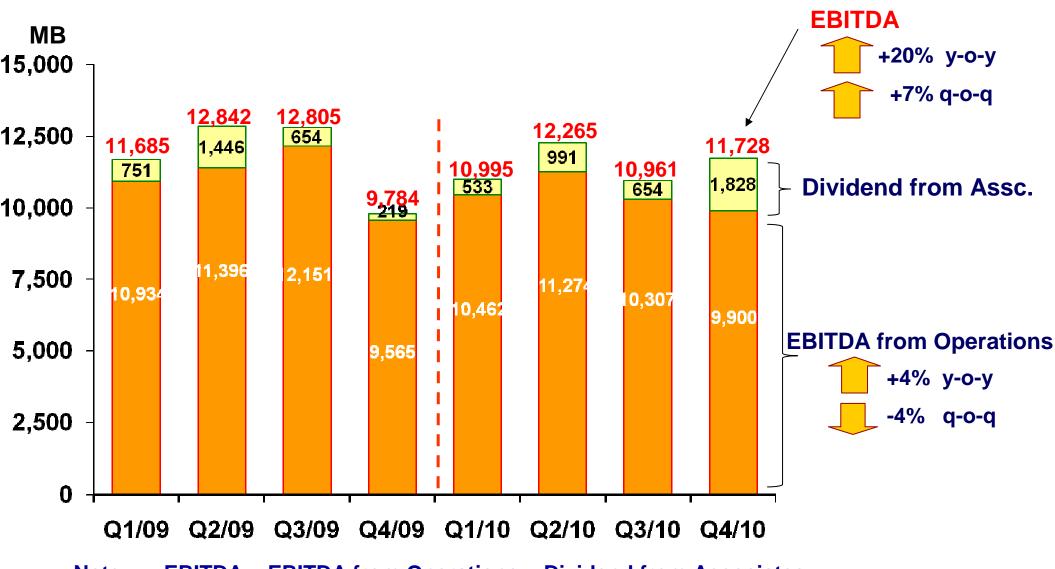
- Q4/10 Consolidated Results
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## **Net Sales:** Increased 23% y-o-y with increased sales in all of the business units.

SCG



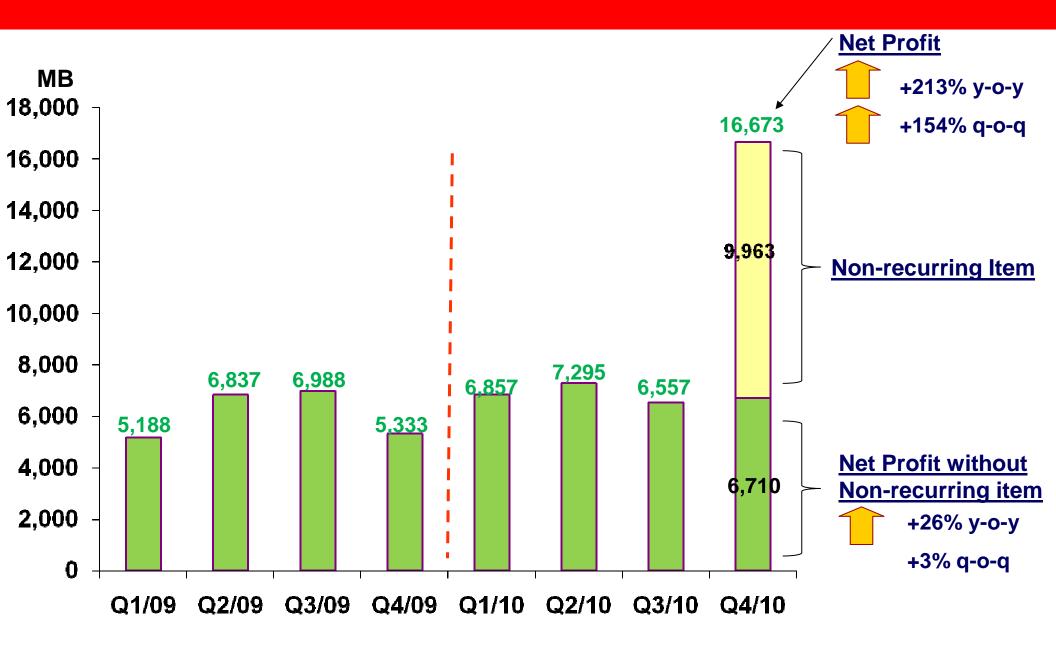
**EBITDA:** Gained 20% y-o-y and 7% q-o-q, following the start up of the second chemicals complex and increased Other Income from SCG Investment.



<u>Note</u>: EBITDA = EBITDA from Operations + Dividend from Associates

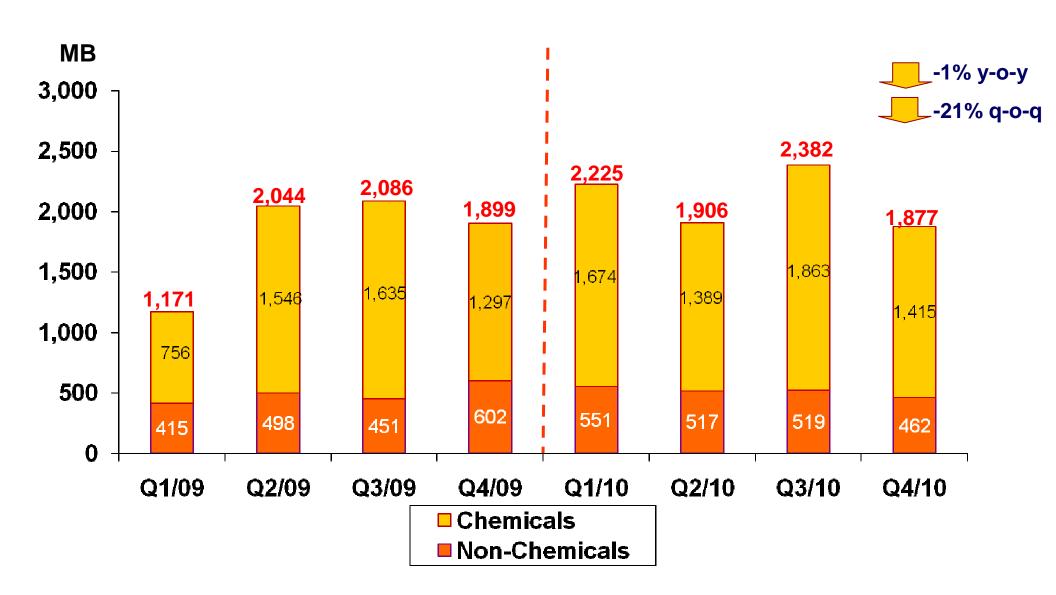


# Net Profit: Net Profit grew to 16,673 MB, following the 9,963 MB non-recurring item by SCG Chemicals. slide 5



# **Equity Income:** Dropped slightly by 1% y-o-y, but decreased 21% q-o-q.









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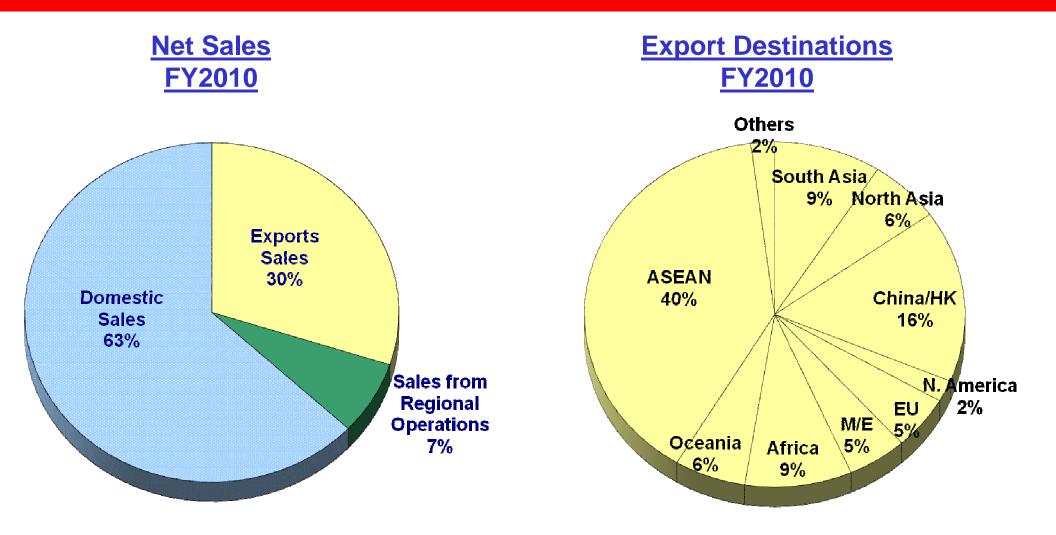
Net Profit without non-recurring items: CG Chemicals accounted for 42% in FY2010, while SCG Investment grew to 16% in FY2010 from 11% a year ago. slide 8 **FY2010 FY2009** 27,387 MB (+12% y-o-y) 24,408 MB Distribution SCG 4% Investment SCG 11% Building Investment Distribution Chemicals **Materials** 16% Chemicals 4% **Subsidiaries** 6% **Subsidiaries** 21% 27% Buildina Materials Chemicals 6% Cement Equity 23% Chemicals Income Equity 21% Cement Income 20% 20% Paper Paper 9% 12%

<u>SCG Investment's</u> net profit is comprised of equity income and dividend received from companies whereby SCG's stakes is less than 20%.

**Export Destinations:** Export sales and sales from SCG's regional operations were 37% of Net Sales, while exports to ASEAN grew to 40% from 37% (FY2009).

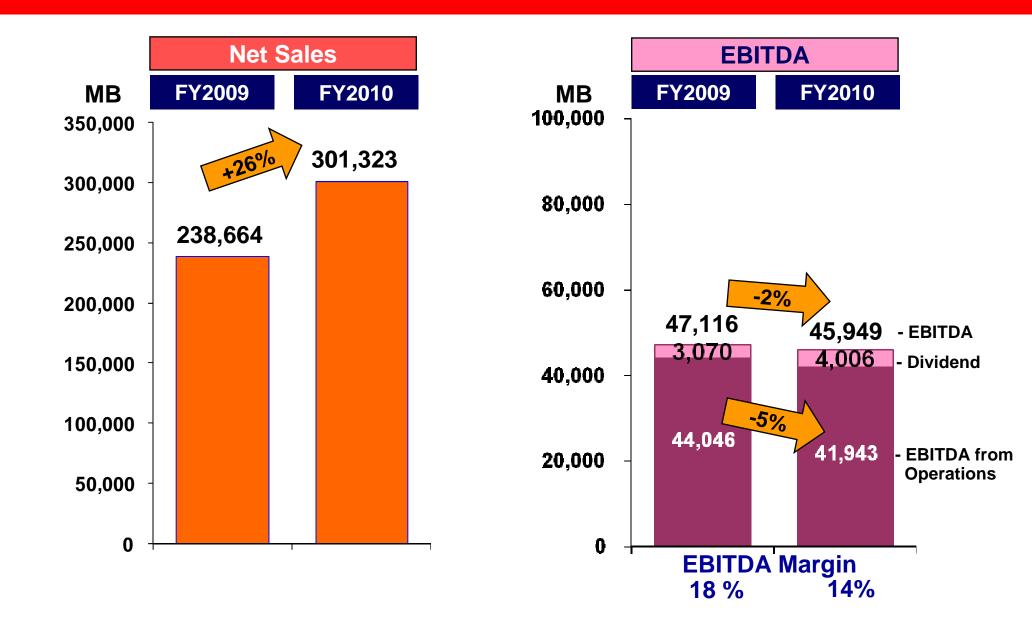


slide 9



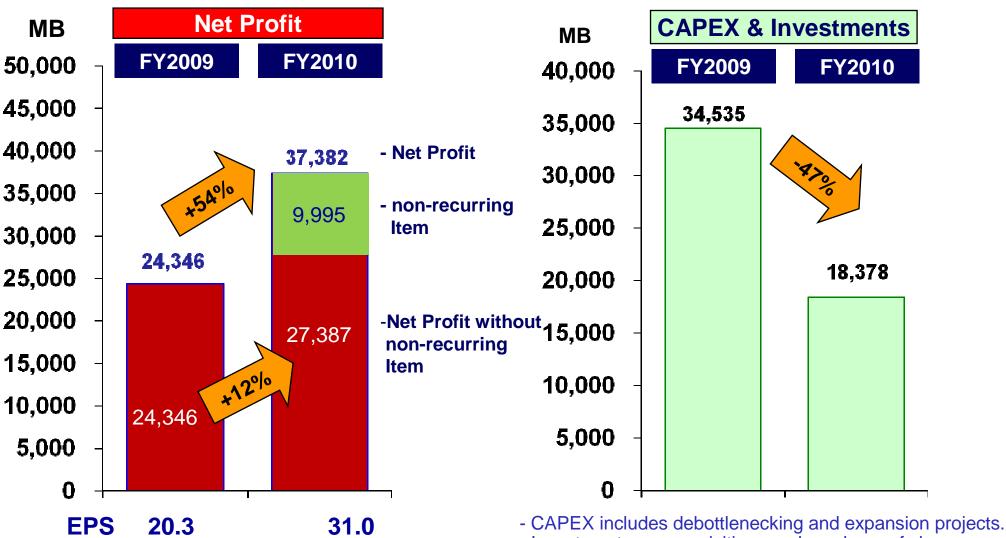
**Regional Operations** - subsidiaries in Vietnam, Indonesia Philippines, Cambodia, Singapore and Malaysia. **Export Destinations** - from Thailand. FY2010 Sales & EBITDA: Sales grew 26% y-o-y with additional chemicals and paper capacity, while EBITDA dropped 2% y-o-y as a result of the chemicals trough. slide 10

SCG



# **FY2010 Net Profit & CAPEX:** Earnings increased 54% y-o-y with the non-recurring item, while CAPEX and Investment decreased to 18,378 MB.

slide 11



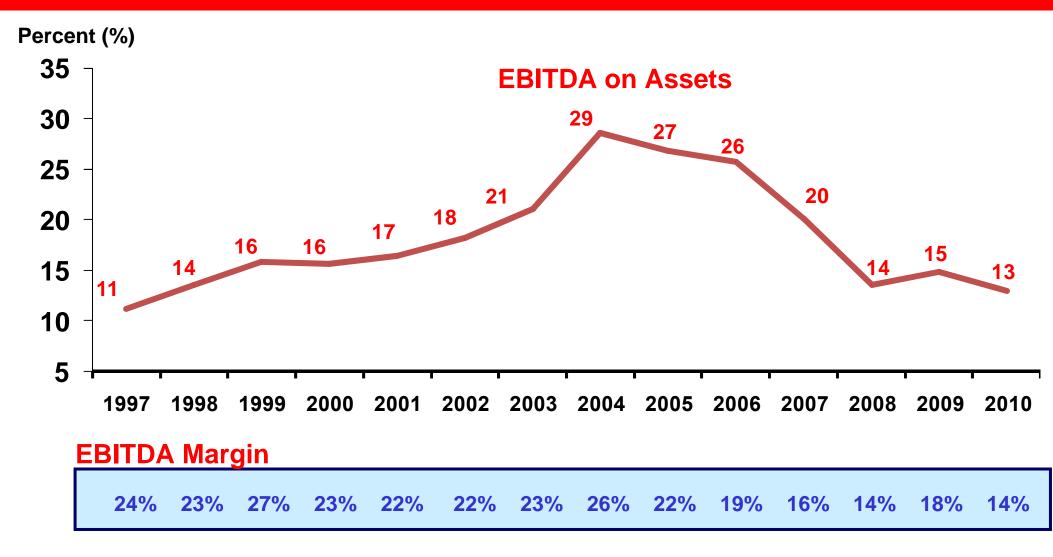
- Investments are acquisitions and purchase of shares.

- Maintenance CAPEX spending is expensed and is included in EBITDA figure (as per Thai-GAAP).

### **EBITDA on Assets, and EBITDA Margin**



slide 12



EBITDA on Assets = EBITDA / Consolidated Assets EBITDA margin = EBITDA from Operations / Consolidated Sales





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### **Net Debt:** Decreased 42.9 Billion Baht from Q3/10.

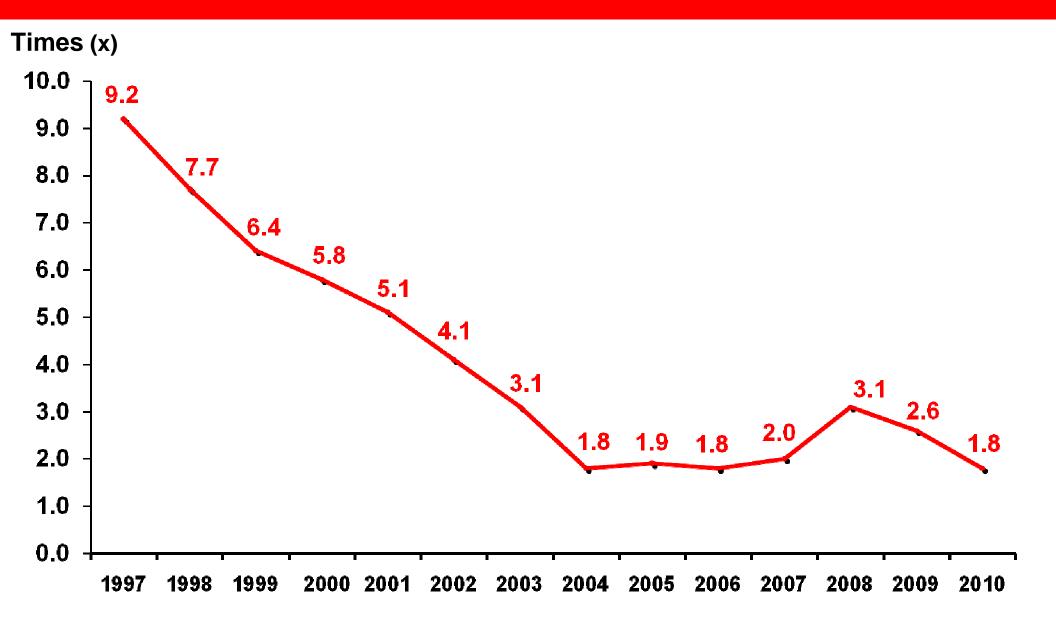


slide 14

#### **Billion Baht** 275.0 246.7 250.0 225.0 489.5 200.0 179.9 175.8 175.0 148.4 150.0 <u>120.5 122.0</u> 119.4 <sup>129.5</sup> 126.5 126.3 125.0 114.9 100.6 100.5 103.1 99.9 100.0 83.6 75.0 \_\_\_\_ 50.0 25.0 0.0 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 Q1/10 Q2/10 Q3/10 Q4/10

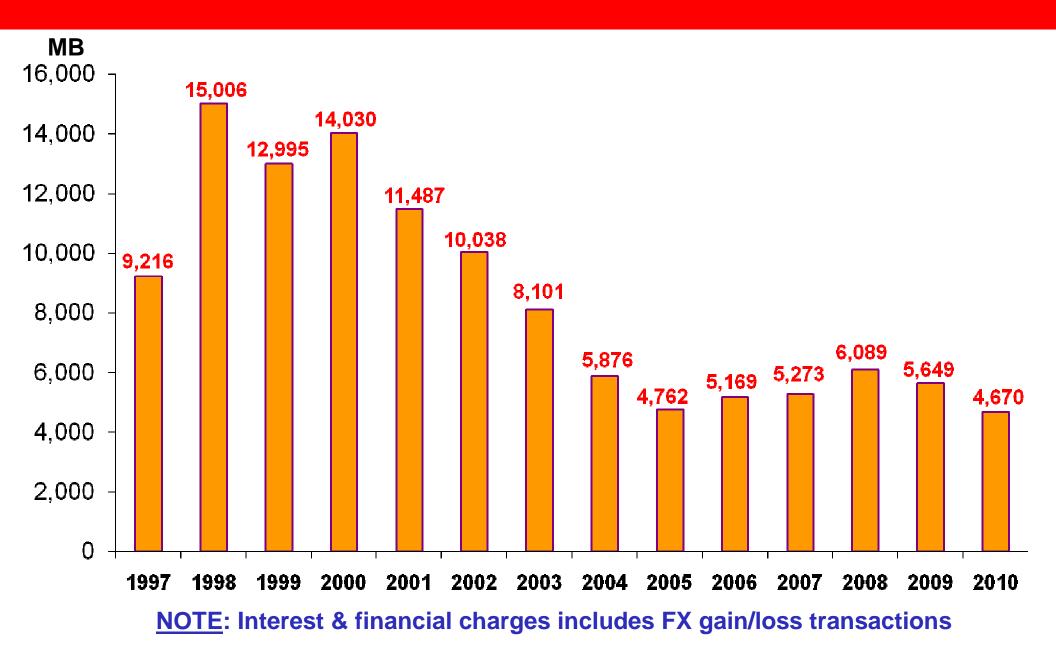
### **Net Debt on EBITDA Ratio**





# **Finance Costs:** amounted to 4,670 MB with average interest cost of 4.5% at the end of Q4/10.

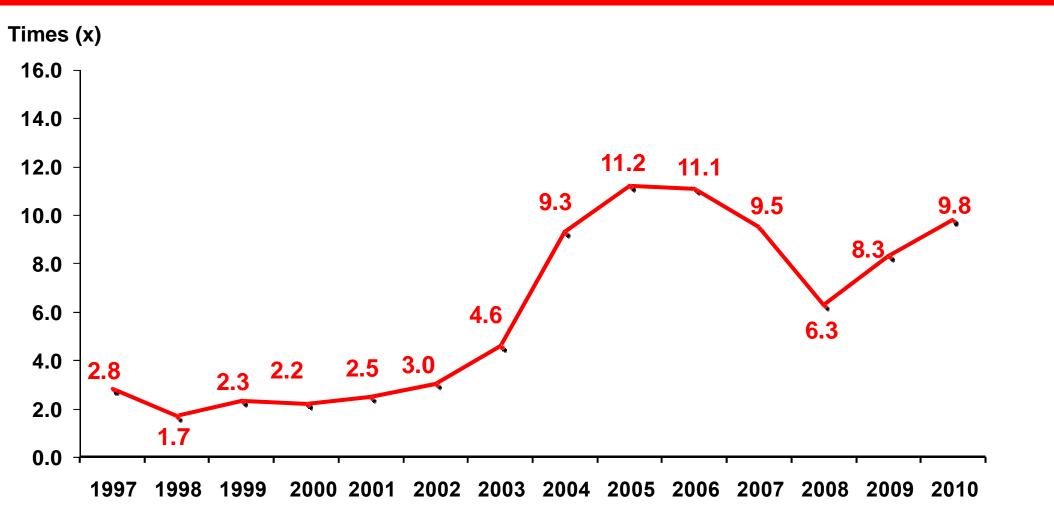




### **Interest Coverage Ratio**



slide 17



**Note:** Interest Coverage Ratio = EBITDA / Interest Expense



- H2/10 dividend of 8.0 Bt/share (9,600 MB), and is payable on Apr 27/11. In total, the FY2010 dividend amounted to 12.5 Bt/sh or 40% of FY2010 net profit.
- Net Working Capital decreased to 39,356 MB, from 40,663 MB in Q3/10.
- Cash on hand of 69,827 MB at the end of Q4/10.
- Solid base of debenture holders, with full subscription to the 5,000 MB debenture (4 yr, 3.85%) issued on Oct 1/10 to refinance the matured 5,000 MB tranche (4 yr, 6.25%).



- Solid financial position, and continued efforts on regional business expansion and M&A activities.
- Active management of cash-on-hand, with secured return guarantees, in order to minimize the carrying cost.
- Continued FX hedging management which currently accounts for approximately half of the net FX exposure.
- Maturing debenture for FY2011 of 25,000 MB, compared to 15,000 MB in FY2010. These maturing debentures carry average coupon of 5.25% (Apr/11 15,000 MB @ 5.75%, and Oct/11 10,000 MB @ 4.5%). The Apr/11 will be retired with a new four year 15,000 MB issuance, and at a coupon to be finalized.



### Statement of Financial Position (Balance Sheet)

One-time provision to recognize employees' past service benefits, as reflected by the approx 3,300 MB increase to the total liabilities, and the approx 2,300 MB charge to retained earnings.

### Statement of Comprehensive Income (Statement of Income)

 On going recognition of future employee benefits of approx 350 MB per annum, and is considered non-cash.





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SCG's average domestic cement price increased to 1,700-1,800 baht/ton as the domestic demand increased 4% y-o-y. Total demand in FY 2010 grew 10% y-o-y



slide 22

#### **Average Domestic Price of Grey Cement (Net ex-factory)**

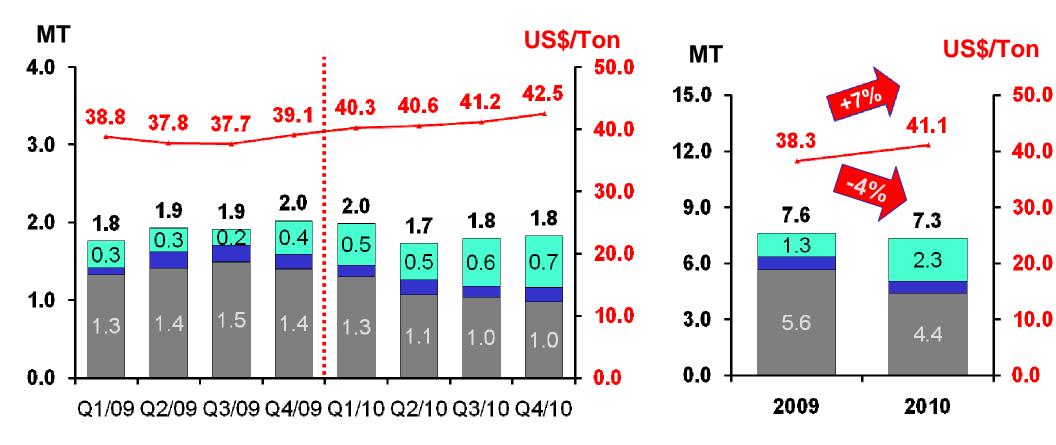
**Baht/Ton** 2,5002,000 1,500 1,000 Sales Mix in 2010 **Bagged Mixed Cement** 36% 500 **Bulk Portland** 53% **Bagged Portland** 11% Q1 Q2 Q3 Q4 Q2 Q3 Q4 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q1 2008 2009 2010 2007

Q4/10 export sales volume remained stable q-o-q while the average FOB price was increased to \$42.5/ton



slide 23

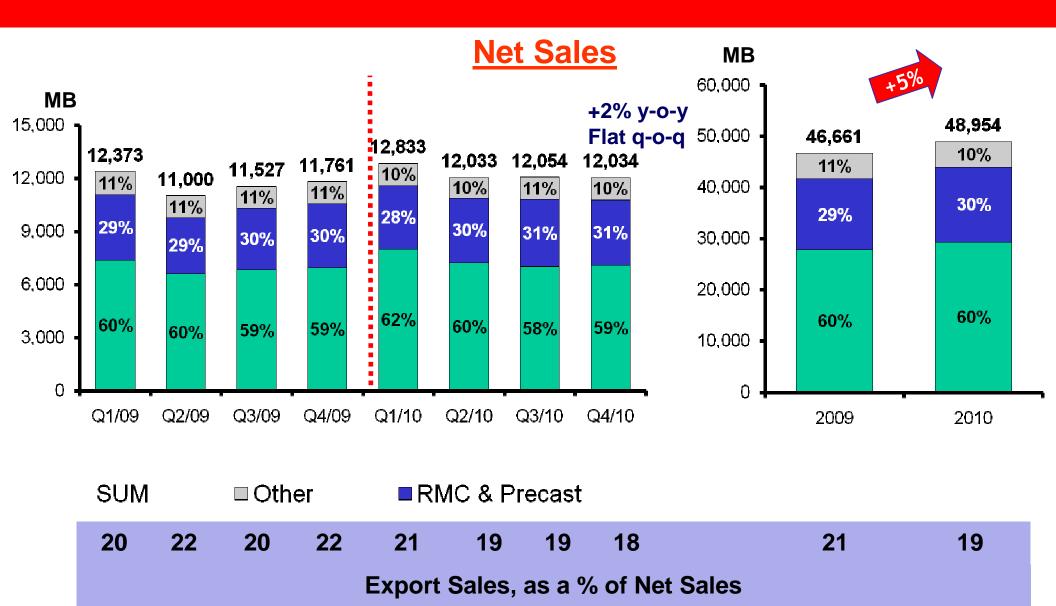
#### **Export Volume and Avg FOB Prices**



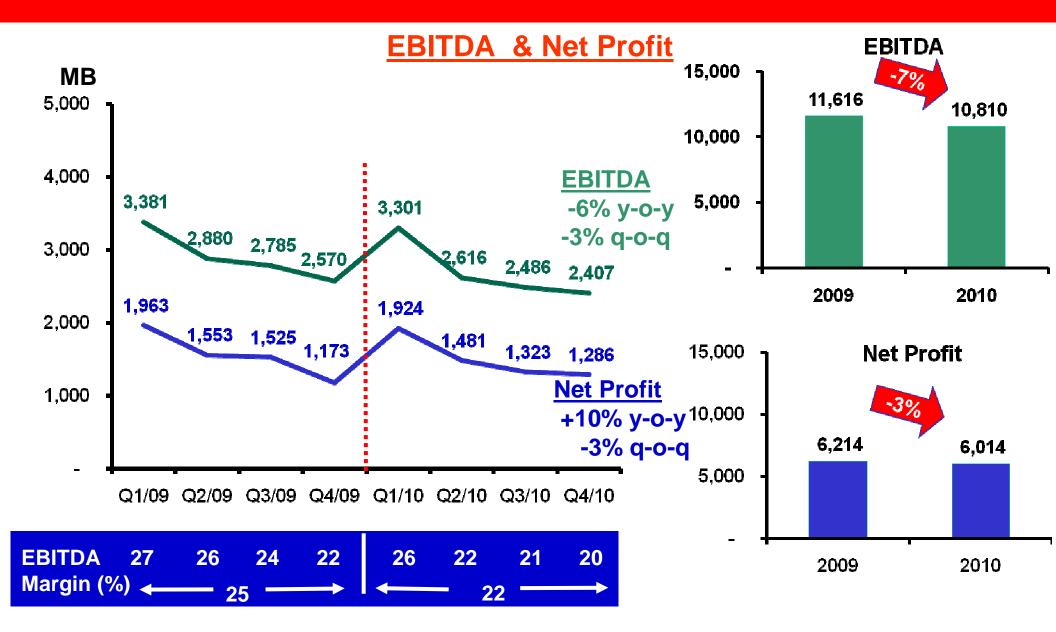
Bagged Cement Bulk Cement Clinker

### Q4/10 Net Sales increased 2% y-o-y from price increase and higher domestic sales volume





# Q4/10 EBITDA decreased 6% y-o-y, due to higher power SCG cost and increased maintenance expenses



### Outlook



- FY2011, domestic demand is expected to continue to grow at a slower rate of at least 5%.
- The contributing factor is the sign of recovery in commercial sector, couple with ongoing moderate expansion in residential and infrastructure sector.
- FY2011 export volume is anticipated to remain at the same level of that of last year.





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### Q4/10 Market Insight and SCG's Activities ...polyolefins price increased from higher feedstock cost



slide 28

### Market Insight

- Naphtha prices increased to \$803/ton (up 21% q-o-q and 18% y-o-y) along with the rise of crude oil prices from winter season and naphtha shortage situation in China.
- In line with high feedstock cost, monomer and polymer prices rose on the back of strong demand in China from cracker turndown and major M/E olefins plants turnaround.

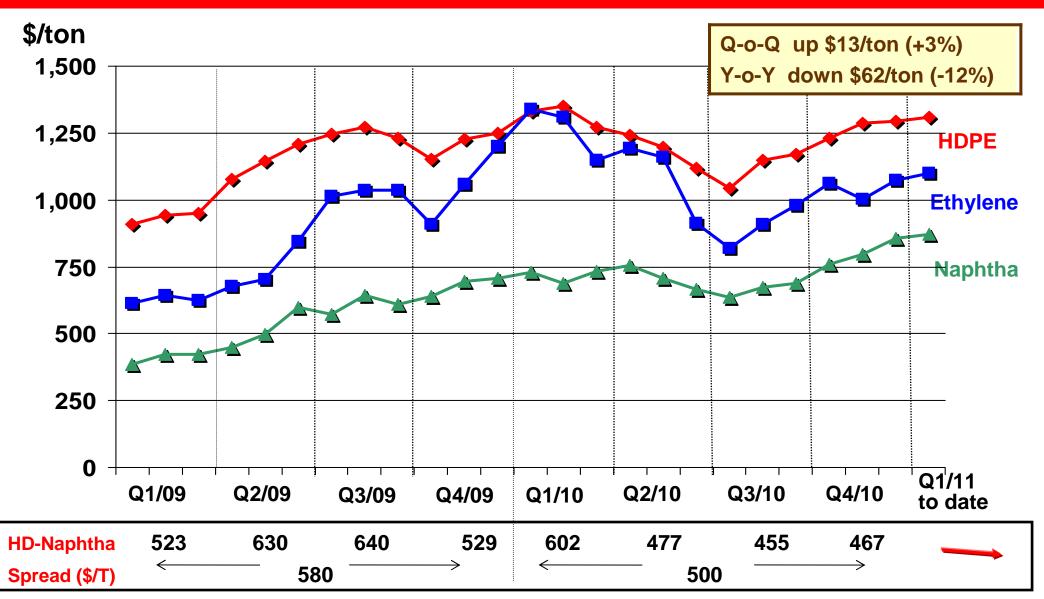
### **SCG's Activities**

- Completion of ROC's maintenance shutdown ahead of schedule with new maintenance process that reduced 50% GHG emission and 10% water consumption.
- Start up of new plants: LLDPE (350 KTA) and MMA (90 KTA).

### HDPE – Naphtha Price Gap

...increased 3% q-o-q to \$467/MT following cracker turndown in China due to naphtha shortage





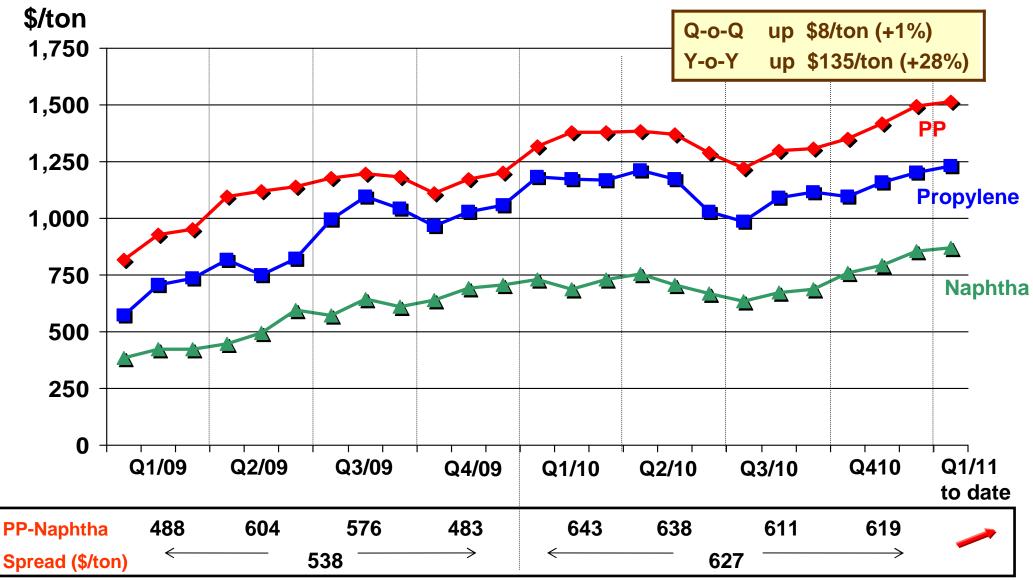
Note: Prices refer to SEA regional prices

### PP – Naphtha Price Gap

### ...regional demand remained strong as margin maintained firm above \$600/ton level



slide 30



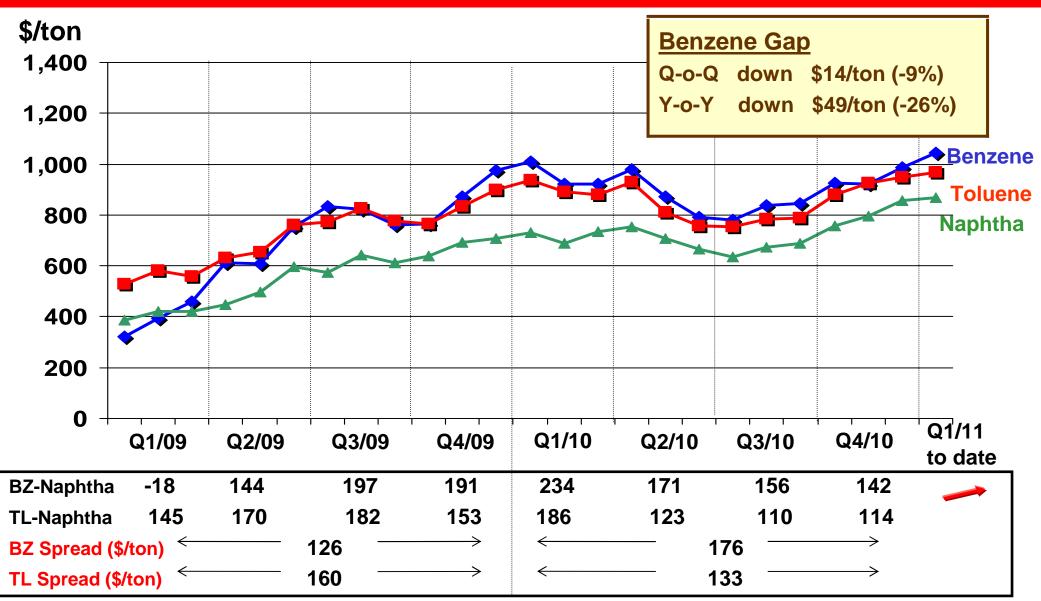
Note: Prices refer to SEA regional prices

#### **PVC** CG ...PVC margin was stable q-o-q, amid tight regional supply following production slow down of Chinese producers slide 31 \$/ton Q-0-Q Up \$7/ton (+2%) 1,500 Y-o-Y Up \$12/ton (+4%) 1,250 Ethylene 1,000 **PVC VCM** 750 500 **EDC** 250 0 Q1/11 Q1/09 Q2/09 Q3/09 Q4/09 Q1/10 Q2/10 Q3/10 Q4/10 to date **PVC-EDC/C2** 358 292 269 307 310 311 319 277 307 304 Spread (\$/ton)

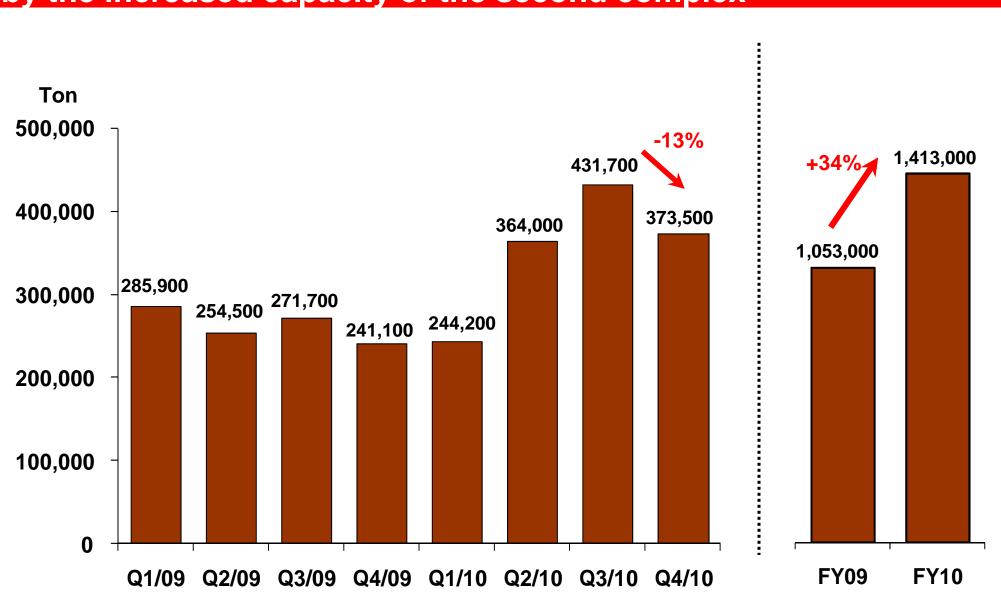
Prices refer to FE regional prices

### **Benzene & Toluene**

SCG ...Benzene-Naphtha gap decreased 9% q-o-q to \$142/ton from surplus supply and rising feedstock price slide 32



Note: Prices refer to SEA regional prices



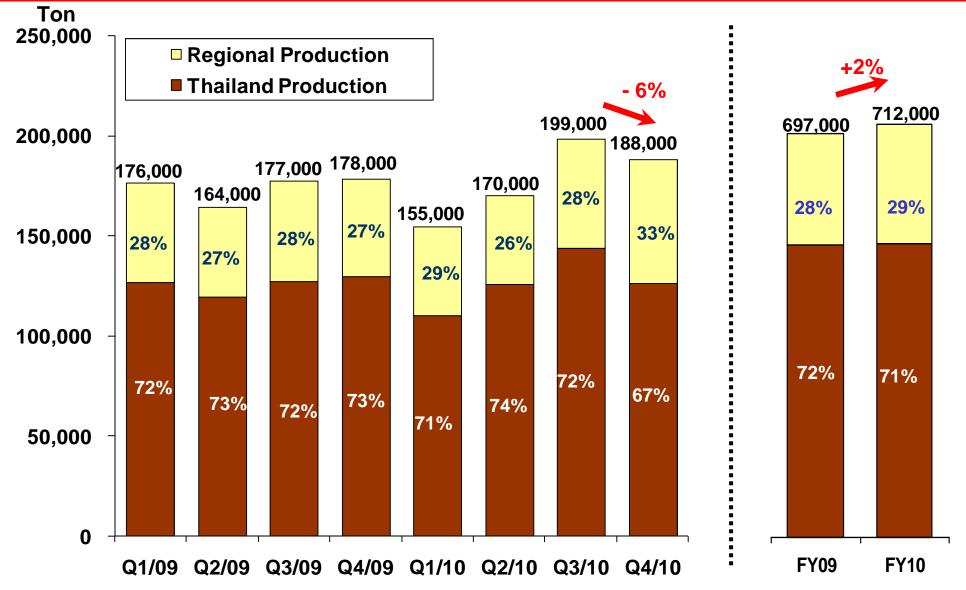
...Q4/10 dropped 13% q-o-q from ROC's maintenance shutdown, but FY2010 volume grew 34% y-o-y, supported by the increased capacity of the second complex

### **Polyolefins Sales Volume**

### **PVC Sales Volume**



...Q4/10 dropped 6% q-o-q, due to the VCM plant maintenance shutdown, but FY2010 grew 2% y-o-y following slide 34 the start-up of the new PVC plant in Vietnam

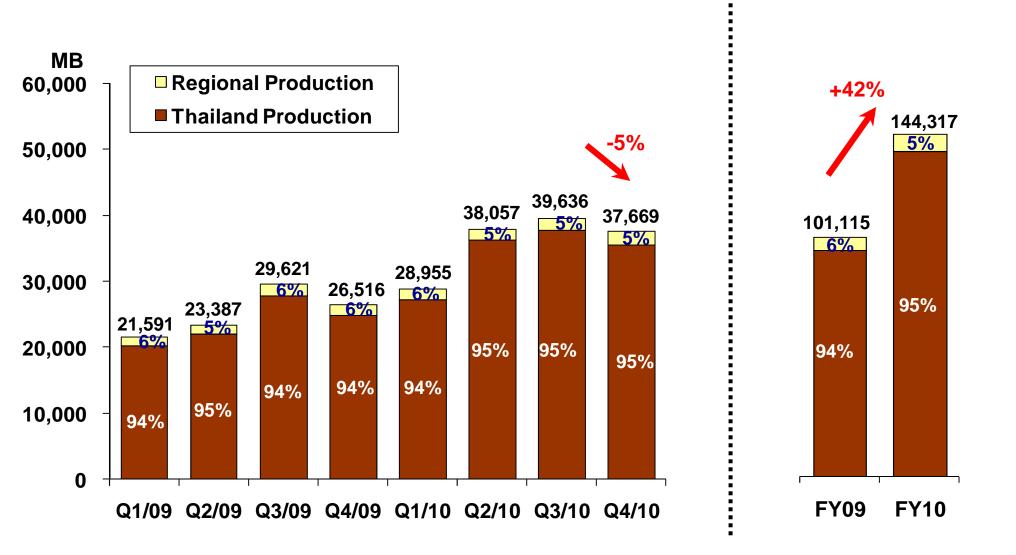


Note: \*Regional Sales = Sales volume from PVC operations in Vietnam and Indonesia

...Q4/10 dropped 5% q-o-q from ROC maintenance shutdown, but rose 42% y-o-y in FY2010, driven by growth from additional sales volume

Net Sales

slide 35



#### **Note:** \* Regional = Sales revenue from PVC operations in Vietnam and Indonesia

...down 18% y-o-y due to squeezed margin from rising feedstock price and supply addition from China and M/E

MB 8,000 -18% Dividend 19,482 5.951 2,565 16,024 6,000 594 5,180 5,063 3,456 751 4,289 4,168 4,267 1,210 4,000 566 727 3,300 3,288 1,636 527 16,917 5,357 2,568 4,429 2,000 3,853 3,723 3,441 3,278 2,773 2,631 0 Q1/09 Q2/09 Q3/09 Q4/09 Q1/10 Q2/10 Q3/10 Q4/10 **FY09 FY10 EBITDA** 21% 16% 18% 12% 10% 9% 9% 17% 7% 9% Margin

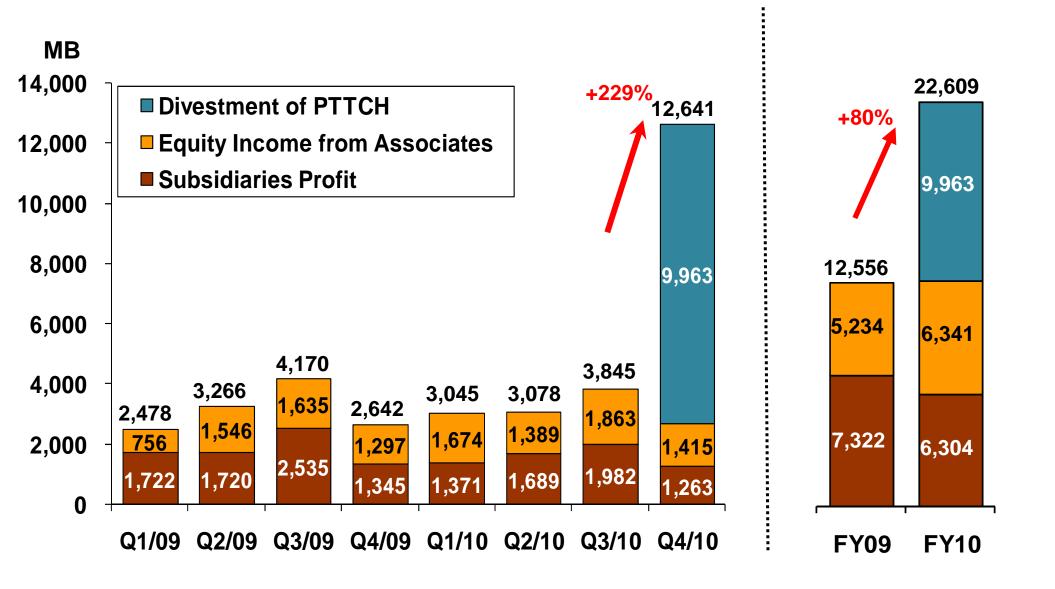
<u>Note</u>: EBITDA = EBITDA from Operations + Dividend from Associated Companies



...net profit increased q-o-q from the divestment of PTTCH, but operating profit dropped q-o-q from ROC maintenance shutdown and rising feedstock costs

**Net Profit** 







- Increased naphtha price from continued high oil prices, coupled with M/E major refineries maintenance shutdown.
- More polyolefins supply from ramp-up capacity of new chemicals complex in China and M/E, and Chinese crackers resume normal operation.
- Weak demand during Chinese Lunar New Year and unclear demand outlook from Chinese economics tightening policy.
- Improved PVC supply in China as Chinese government relax power rationing measures increase PVC production, and weak PVC demand during Chinese Lunar New Year.





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Wastepaper prices moved up in Q4/10 due to low collection in the USA amidst the strong demand to secure tonnage ahead of winter.

\$/Ton **Jan' 11 Q4** 600 505 510 - 530 470 465 Packaging Paper 450 405 380 350 270 265-275 330 330 300 Wastepaper (AOC¢) 230 245 245 150 180 170 145 115 0 Q1/07 Q2/07 Q3/07 Q4/07 Q1/08 Q2/08 Q3/08 Q4/08 Q1/09 Q2/09 Q3/09 Q4/09 Q1/10 Q2/10 Q3/10 Q4/10 Jan'11 2007 2008 2009 2010

Note: regional prices

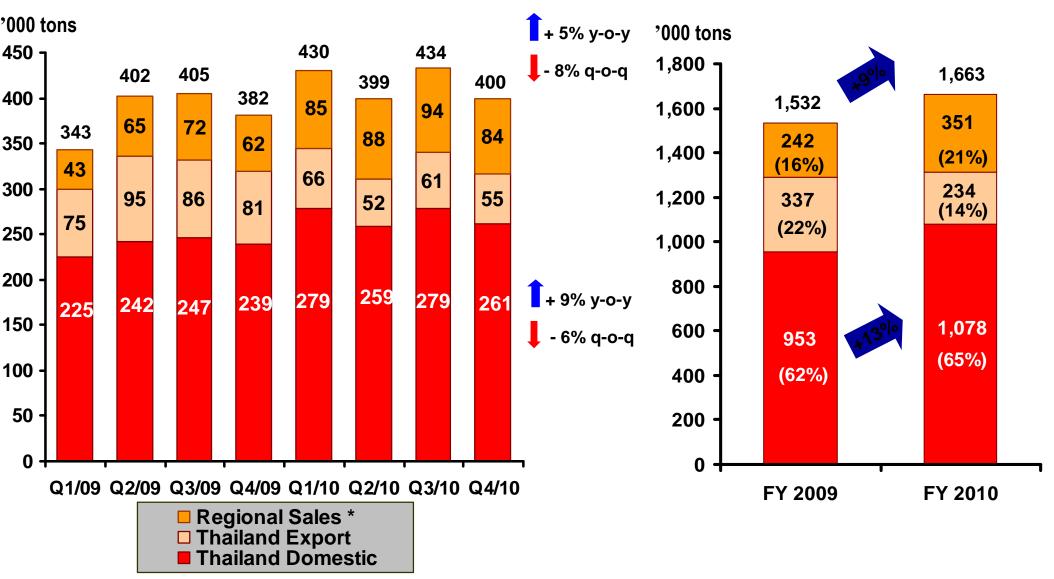
# **Packaging Paper:**



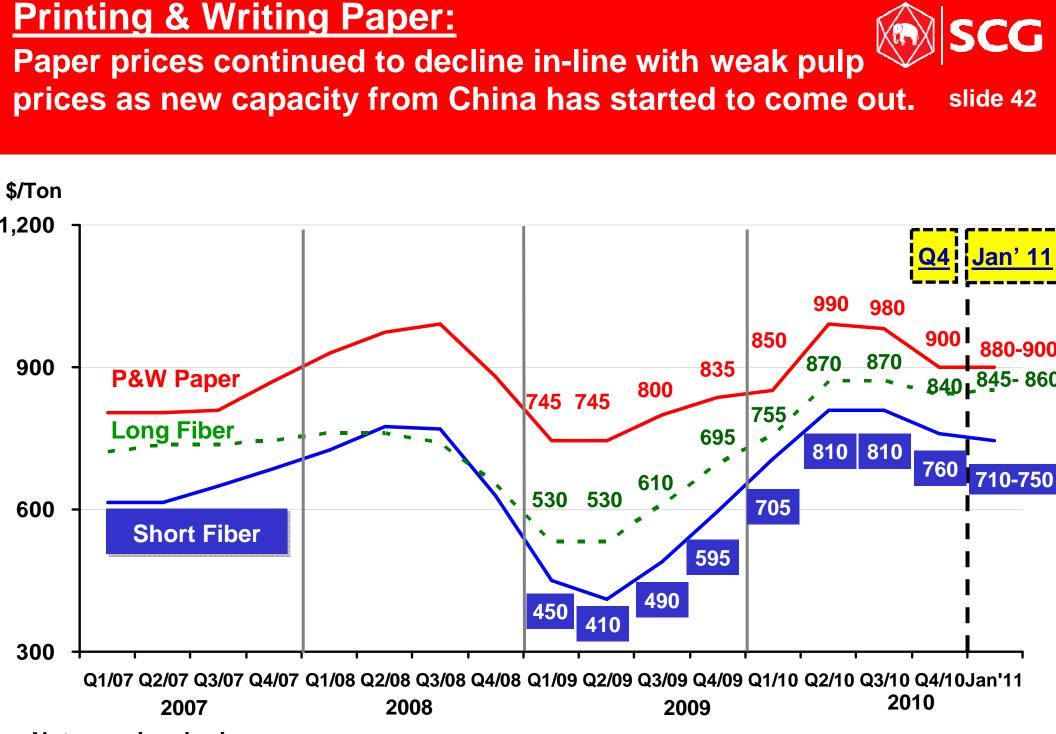
# Packaging Paper:



Total sales volume increased 5% y-o-y from higher domestic demand in consumer product and electrical appliance segments, coupled with regional sales improvement.

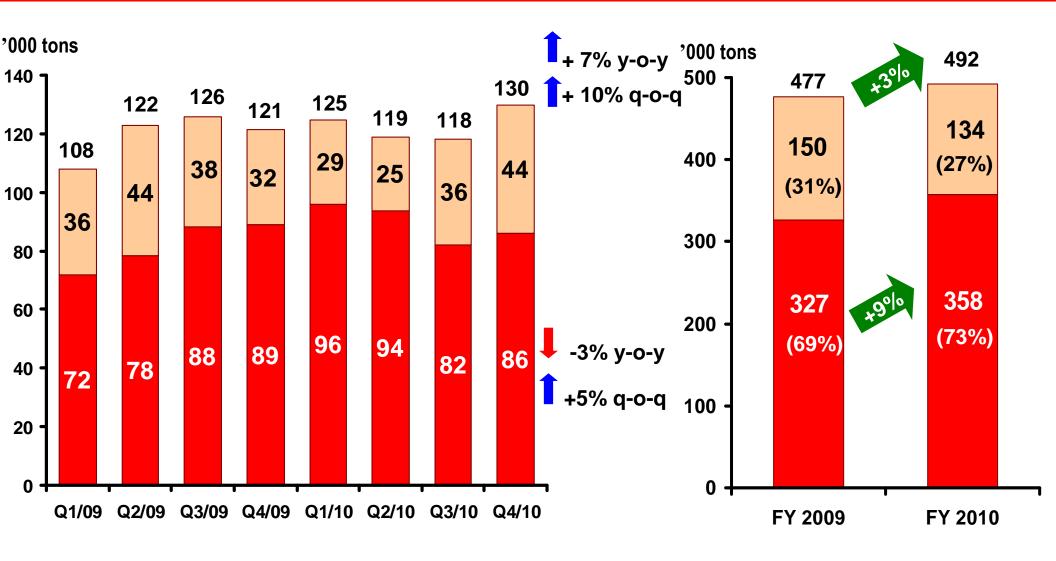


Note: \* Sales Volume from Philippines and Vietnam



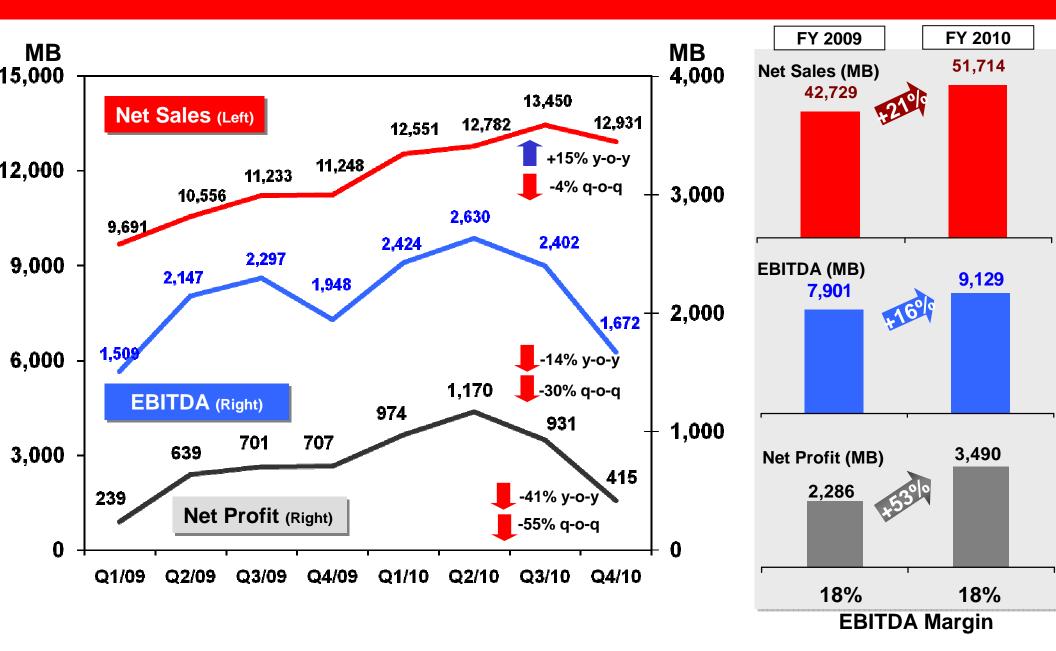
Note: regional prices





Domestic 🛛 🗖 Export

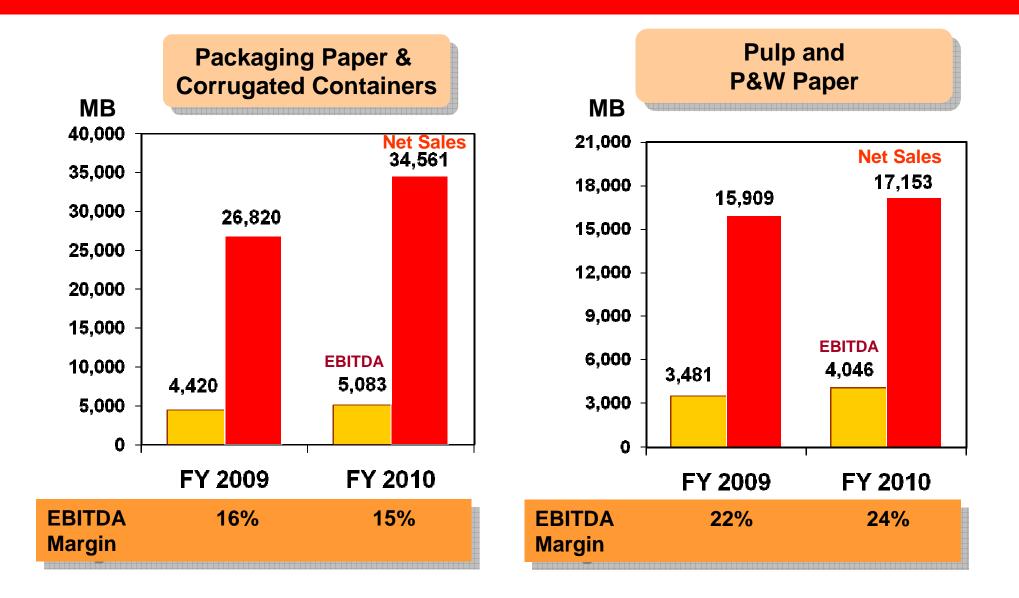
# EBITDA dropped 30% q-o-q from lower seasonal sales volume of packaging paper and maintenance expenses.



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# **Business Segments**







## PROJECT UPDATE

Early January 2011, Thai Containers Group has agreed to acquire 100% stake of box producer (Alcamax) in Vietnam, with capacity of 53,000 tons per year. Total Enterprise Value is approximately \$25 million.

### <u>OUTLOOK</u>

#### Packaging Paper & Corrugated Containers

- Cost pressure from rising wastepaper prices, following strong demand from new Chinese capacity.
- Limited volume growth, as the strong Baht has diminished the export sector's competiveness.

#### Printing and Writing Paper

- Lower margins, as the drops in paper prices may outpace the drop in pulp prices.
- The deterioration in paper prices is as a result of higher competition from imported paper (stronger Baht).





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- Enhanced ability to pursue both regional and domestic business expansion in its core businesses with cash on hand of 69,827 MB.
- Increase the portion of high value added products and services (HVA), which currently accounts for 29% of the FY2010 Net Sales.
- Continued R&D efforts with FY2010 spending of 921 MB, and FY2011 estimate of 1,500 MB.

# **SCG's Incremental Capacity**



#### slide 49

(Capacity at year end = '000 tons)	2007	2008	2009	2010	2011	Incremental 2007 - 2011	
Chemicals Upstream	2 ()		0 0 a		2	Nominal	Times (x)
Ethylene (subsidary)	800	800	800	1,700	1,700	900	2.1 x
Propylene (subsidary)	400	400	400	1,200	1,200	800	3.0 x
Chemicals Downstream							
PE (subsidiary)	780	780	780	1,180	1,180	400	1.5 x
PP (subsidiary)	320	320	320	720	720	400	2.3 x
PVC (45% stake in TPC) HVA	820	790	870	940	940	120	1.2 x
LLDPE (Dow JV)	300	300	300	650	650	350	2.2 x
Specialty Elastomers (Dow JV)	22	20	842	<u>74</u> 0	220	220	<u>1</u> 20
Propylene Oxide (Dow JV)	0 <del></del>	-	-	-	390	390	-
MMA (Mitsubishi Rayon JV)	85	85	85	175	175	90	2.1 x
Cast Sheets (Mitsubishi Rayon JV)	-		20	20	20	20	
Paper							
Packaging Paper	1,660	1,660	1,880	1,880	1,880	220	1.1 x
Printing & Writing Paper	<mark>3</mark> 65	565	565	565	565	200	1.5 x
Box	550	637	692	741	741	191	1.3 x
Cement					i		
Grey Cement (million ton)	23	24	24	24	24	1	1.04x
Building Products							
Ceramic Tiles (M sqm)	95	122	122	122	122	27	1.3 x
Ceiling & Wall product (M sqm)	34	50	57	57	65	31	1.9 x
Lightweight concrete (M sqm)	3	3	3	15	15	12	4.0 x

**Note: HVA investment is present in all business units.** 





# Thank You

For further details, please contact *invest@scg.co.th* 



Sales (MB)	2007	2008	2009	2010	Assets (MB)	2007	2008	2009	2010
Consolidated	267,737	293,230	238,664	45,949	Consolidated	248,256	285,776	315,986	359,219
Chemicals	130,223	136,527	101,115	16,024	Chemicals	123,205	138,504	165,947	165,087
Paper	43,890	47,110	42,729	9,129	Paper	46,454	51,089	48,271	50,127
Cement	44,087	49,999	46,661	10,810	Cement	60,132	60,770	60,680	61,018
Building Materials	21,281	23,351	26,873	5,489	Building Materials	19,863	22,654	22,992	24,796
EBITDA (MB)	2007	2008	2009	2010	Net Profit (MB)	2007	2008	2009	2010
Consolidated	50,008	38,783	47,116	41,943	Consolidated	30,352	16,771	24,346	37,382
Chemicals	22,611	12,598	19,482	12,568	Chemicals	16,982	6,136	12,556	22,609
Paper	7,943	6,660	7,901	9,118	Paper	2,353	1,658	2,286	3,490
Cement	10,198	11,272	11,616	10,810	Cement	5,463	6,006	6,214	6,014
Building Materials	3,928	4,085	4,907	5,313	Building Materials	950	778	1,617	1,872
EBITDA Margin (%)	2007	2008	2009	2010	EBITDA on Assets (%)	2007	2008	2009	2010
Consolidated	16%	12%	18%	14%	Consolidated	20%	14%	15%	13%
Chemicals	13%	7%	17%	9%	Chemicals	18%	9%	12%	12%
Paper	18%	14%	18%	18%	Paper	17%	13%	16%	16%
Cement	23%	23%	25%	22%	Cement	17%	19%	19%	19%
Building Materials	16%	16%	18%	17%	Building Materials	20%	18%	21%	20%



Chemicals - Naphtha Cracker (co	nsolidated)	Chemicals - Associates (equity accounting)			
Ethylene		Mitsui Chemicals JV			
Propylene	1,200,000 tons	- PTA (1.44 million tons)	50%		
		- PET (100,000 tons)	20%		
Chemicals - Downstream (conso	lidated)	- PP Compound 86,000 tons	46%		
HDPE	1,180,000 tons	Dow Chemicals JV			
LDPE + LLDPE	200,000 tons	- LLDPE (650,000 tons)	50%		
PP	720,000 tons	- SM (300,000 tons)	50%		
PVC (Thailand, Indo, Vietnam)	940,000 tons	- PS (100,000 tons)	50%		
		- Specialty Elastomer (220,000 tons)	50%		
Paper (consolidated)		- Propylene Oxide (390,000 tons)	50%		
Packaging Paper (Thai, Phil, Viet)	1.88 million tons	Mitsubishi Rayon JV			
Box (Thai, Malay, Sing, Viet)	795,000 tons	- MMA (175,000 tons)	46%		
Printing & Writing Paper	565,000 tons	- Cast Sheets (20,000 tons)	46%		
Short Fibre Pulp	425,000 tons				
Cement (consolidated)		Building Products (consolidated)			
Grey Cement (Thai + Cambodia)	24 million tons	Ceramic Tiles (Thai, Indo, Phil)	122 M sqm		
Ready-Mixed Concrete	19 million metre <sup>3</sup>	Roofing Products (Thai, Cambodia, Phil, Viet)	87 M sqm		
		Ceiling & Wall Products	65 M sqm		
		Autoclaved Lightweight Concrete	15 M sqm		